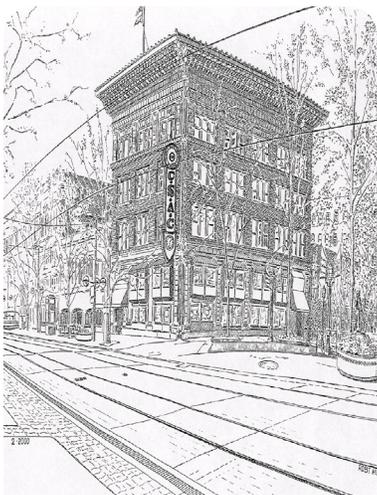


CSAC EXECUTIVE COMMITTEE

BRIEFING MATERIALS

October 6-7, 2016



Meeting Location:
Hacienda C & D Room
Ojai Valley Inn
905 Country Club Drive
Ojai, CA 93023

California State
Association of Counties



CALIFORNIA STATE ASSOCIATION OF COUNTIES
EXECUTIVE COMMITTEE
October 6-7, 2016
Hacienda C & D Room, Ojai Valley Inn, Ventura County
Conference line (800) 867-2581 code: 7500508

A G E N D A

Times for agenda items listed herein are approximate. Matters may be considered earlier than published time.

Presiding: Richard Forster, President

Thursday, Oct. 6

8:30am Breakfast Buffet

9:00am **SPECIAL SESSION**

1. Joint Discussion with CSAC Finance Corporation Board of Directors Page 1

10:15am **BREAK**

10:30am **PROCEDURAL ITEMS**

2. Roll Call Page 3

3. Approval of Minutes of August 4, 2016 Page 4

10:35am **INFORMATION ITEMS**

4. 2016 CSAC Legislative Achievements Report Page 10
▪ *DeAnn Baker, CSAC staff*

5. 2016 CSAC Operations & Member Services Achievements Report Page 24
▪ *Graham Knaus, CSAC staff*

6. 2016 CSAC Litigation Coordination Program Achievements Report Page 30
▪ *Charles McKee, County Counsel Advisor*

7. CSAC Annual Meeting Status Report
▪ *David Liebler, CSAC staff*

8. Recognition of Outgoing Executive Committee Members
▪ *Matt Cate, CSAC Executive Director*

12:00pm **LUNCH**

1:00pm **CLOSED SESSION**

9. Executive Director Performance Evaluation (Gov. Code, 54957(b))

3:00pm **ADJOURN FOR THE DAY**

Fri., Oct. 7

9:00am Breakfast Buffet

9:30am ***ACTION ITEMS***

10. Review of Audited Financial Statements for FY 2015-16 Page 33
▪ *Supervisor Judy Morris, CSAC Treasurer*
▪ *Graham Knaus, CSAC staff*

11. Site Selection for 2019 & 2020 CSAC Annual Meetings Page 34
▪ *Graham Knaus, CSAC staff*

12. Consideration of Distinguished Service Award Recipients Page 39
▪ *Matt Cate, CSAC Executive Director*

13. Consideration of Circle of Service Award Nominees Page 44
▪ *Matt Cate, CSAC Executive Director*

10:30am ***SPECIAL PRESENTATION***

14. Ventura County Animal Services: Changing Face of Municipal Shelters Page 53
▪ *Tara Diller, Ventura County Animal Services Director*

11:00am **ADJOURN**



CALIFORNIA STATE ASSOCIATION OF COUNTIES
FINANCE CORPORATION

October 6, 2016

To: CSAC Executive Committee
From: Linda Seifert, Board President
Alan Fernandes, Executive Vice President
Re: CSAC Finance Corporation Update

A. Board Vacancy

The CSAC Finance Corporation Bylaws provide:

Vacant seats shall be filled by a majority vote of the CSAC Executive Committee. In filling vacant seats, the CSAC Executive Committee shall take into consideration geographic representation, demographics and experience which support the growth of the CSAC Finance Corporation and reflect the diversity of the State.

The current makeup of the CSAC Finance Corporation Board is as follows:

Linda Seifert, President (Suburban County Supervisor)
Steve Juarez, Vice President (California resident from the public at large)
Les Brown, Secretary/Treasurer (California resident from the public at large)
Robert Bendorf (California County Administrative Officer)
Matt Cate (Executive Director of CSAC)
Greg Cox (Urban County Supervisor)
Jim Erb (County TTC/Chief Financial Officer/Auditor)
David Finigan (Rural County Supervisor)
Mike Johnson (Retired County Employee/City/Special District/COG)
David Twa (California County Administrative Officer)
VACANT (County Department Director/Agency Head)

The purpose of this item is to discuss the current vacancy and Board composition.

B. County Participation (handout)

The CSAC Finance Corporation Board has set aggressive financial goals for the organization for the purposes of increasing the annual contribution to CSAC. In connection with those goals the Board expressed a desire to discuss current county participation in CSAC Finance Corporation programs for the purpose of properly incentivizing continual organizational growth.

C. Emerging Banking/Compliance/Public Safety Issues

Recently, at the CSAC Finance Corporation meeting in Santa Barbara County, the Board discussed various items related to new business development. One item involved issues concerning Proposition 64 relating to the legalization of marijuana as proposed on the November Ballot. There continues to be much focus on the impacts to California counties and their constituents should the measure pass. Specifically, individual counties and various county affiliate organizations are working on and discussing issues involving the various economic and public safety concerns as it relates to regulation, taxation and banking.

The purpose of this item is to discuss these issues and the potential for CSAC Finance Corporation to be involved in a solution to for counties and their constituents.

CALIFORNIA STATE ASSOCIATION OF COUNTIES
EXECUTIVE COMMITTEE
2016

President:	Richard Forster, Amador
1 st Vice President:	Dave Roberts, San Diego
2 nd Vice President:	Leticia Perez, Kern
Immed. Past President:	Vito Chiesa, Stanislaus

Urban Section

Keith Carson, Alameda
John Gioia, Contra Costa
Carole Groom, San Mateo
Don Knabe, Los Angeles
Kathy Long, Ventura
Ken Yeager, Santa Clara
Greg Cox, San Diego (alternate)

Suburban Section

Bruce Gibson, San Luis Obispo
Leonard Moty, Shasta
Linda Seifert, Solano
Hubert "Hub" Walsh, Merced (alternate)

Rural Section

David Finigan, Del Norte
Ed Valenzuela, Siskiyou
Virginia Bass, Humboldt (alternate)

Ex-Officio Member

Judy Morris, Trinity, Treasurer

Advisors

Patrick Blacklock, CAOAC Advisor, Yolo
Charles McKee, County Counsel Advisor, Monterey

CALIFORNIA STATE ASSOCIATION OF COUNTIES
EXECUTIVE COMMITTEE
August 4, 2016
Sutter Club, Sacramento

M I N U T E S

1. Roll Call

Richard Forster, President	Leonard Moty, Shasta
Dave Roberts, 1 st Vice Pres. (audio)	Linda Seifert, Solano
Leticia Perez, 2 nd Vice Pres. (audio)	Hub Walsh, Merced, alternate (audio)
Vito Chiesa, Immed. Past. Pres.	David Finigan, Del Norte
Keith Carson, Alameda	Ed Valenzuela, Siskiyou
John Gioia, Contra Costa (audio)	Virginia Bass, Humboldt, alternate
Carole Groom, San Mateo	Judy Morris, Trinity, Treasurer (audio)
Kathy Long, Ventura (audio)	Pat Blacklock, CAOAC Advisor
Greg Cox, San Diego, alternate	Charles McKee, Co. Counsel Advisor
Bruce Gibson, San Luis Obispo	

2. Approval of Minutes

The minutes of April 7, 2016 were approved as previously mailed.

3. CSAC Corporate Partner

Joe Wilson from Pacific Gas and Electric Company addressed the Board of Directors regarding PG&E's partnership with counties. They are helping to raise awareness on tree mortality by offering helicopter tours to county supervisors of affected areas. He reported that PG&E just completed the single largest gas line project in Shasta County.

4. CSAC Finance Corporation Report

Supervisor Seifert, President of the CSAC Finance Corporation Board, reported that CSAC will receive an additional \$300,000 contribution from the Finance Corp. for FY 2015-16. A large part of the increase in net revenue was attributable to the success of the California Statewide Communities Development Authority (CSCDA). A strategic planning session is scheduled for August to brainstorm ideas to increase revenues by developing new programs.

5. November 2016 Ballot Initiatives

Proposition 53: Revenue Bonds, Statewide Vote Approval. This measure requires statewide voter approval for the state to issue revenue bonds exceeding \$2 billion for any single project. The proponent's intent is to bring greater accountability and transparency to state financed infrastructure projects through mandatory voter-approved action. The full text of Proposition 53 and a fiscal analysis by the Legislative Analyst Office were included in the briefing materials. The CSAC Revenue Taxation and Administration policy committee

recommended an 'Oppose' position due to potential impacts on local projects, local control threat, and unclear definitions for terms including "revenue bond" and "project."

Kurt Oneto, a partner at Nielsen, Merksamer, Parinello, Gross & Leoni, spoke in favor of the initiative. Brandon Castillo, a partner at Bicker, Castillo & Fairbanks, spoke against it.

Motion and second to OPPOSE Proposition 53. Motion carried (9/5).

Proposition 55: Tax Extension to Fund Education and Healthcare. This measure would extend the personal income tax on high-income earners from 2018 to 2030 and would affect approximately the 1.5% of taxpayers with the highest incomes. It would provide ongoing revenue for K-12 schools and community colleges. It would also create a new state budget formula for supplemental Medi-Cal spending, some of which could be allocated to county public hospitals. The full text of Proposition 55 and a fiscal analysis by the Legislative Analyst's Office were included in the briefing materials. The CSAC Health and Human Services policy committee recommended a 'Support' position.

Anne McLeod, Senior Vice President, California Hospital Association, spoke in favor of the initiative. David Wolfe, Legislative Director, Howard Jarvis Taxpayers Association spoke against it.

Motion and second to SUPPORT Proposition 55. Motion carried with 1 'no' vote.

Proposition 56: Cigarette Tax to Fund Healthcare, Tobacco Use Prevention, Research and Law Enforcement. This measure would raise the state excise taxes on cigarettes and other tobacco products, including cigars and electronic cigarettes by \$2. The revenues raised from these increased taxes would be predominantly used for additional spending on Medi-Cal, and to backfill any losses to state and local First 5 Commissions. The full text of Proposition 56 and a fiscal analysis by the Legislative Analyst's Office were included in the briefing materials. The CSAC Health and Human Services policy committee recommended a 'Support' position.

Anthony Wright, Executive Director, Health Access California spoke in favor of the measure and David Wolfe, Legislative Director, Howard Jarvis Taxpayers Association spoke against it.

Motion and second to take a SUPPORT position on Proposition 56. Motion carried unanimously.

Proposition 57: Criminal Sentences, Juvenile Criminal Proceedings and Sentencing. This measure would amend the California Constitution to give parole consideration to individuals sent to prison for a non-violent felony once they have completed the full term of their primary offense. In addition, Proposition 57 amends the Constitution to specify that the CA Department of Corrections and Rehabilitation (CDCR) has the authority to award credits to inmates for good behavior and approved rehabilitative and educational achievements. The proponent's intent is to give the offenders an incentive to participate in rehabilitative programs in prison and earn an opportunity to go before the Board of Parole Hearings. The measure would also eliminate the ability for a district attorney to direct file to adult court on juvenile cases. Juveniles alleged to have committed a felony can be tried in adult court only if the court, after a hearing determines the minor should be tried in adult court. The full text of Proposition 57 and a fiscal analysis by the Legislative Analyst's Office were contained in the briefing materials. The CSAC Administration of Justice policy committee recommended 'No Position.'

Dana Williamson, President, Grace Public Affairs, spoke in favor of the measure and Mark Zahner, CEO, California District Attorneys Association spoke against it.

Motion and second to take NO POSITION on Proposition 57. Motion carried (10/4).

Proposition 64: Adult Use of Marijuana Act (AUMA). This measure would allow adults age 21 and older to possess, transport, purchase, consume and share up to one ounce of marijuana and eight grams of non-medical marijuana. The AUMA has six major components, including: adult use of non-medical marijuana; adult use of medical marijuana; regulation of non-medical marijuana; taxation, local control provisions; and criminal penalties. The Agriculture, Environment, and Natural Resources policy committee recommended at 'Oppose' position.

Rich Miadich of Olson, Hagel & Fishburn and Jason Kinney of California Strategies spoke in favor of the initiative. Cory Salzillo of CA State Sheriffs' Assoc. and Andrew Acosta of Acosta Consulting spoke against it.

Motion and second to OPPOSE Proposition 64. Motion failed (4/7).

Motion and second to take NO POSITION on Proposition 64. Motion carried.

Proposition 65: Carry Out Bags: Charges. This measure would redirect money collected by grocery and other retail stores through the sale of carryout bags, whenever any state law bans free distribution of a particular kind of carryout bag and mandates the sale of any other kind of carryout bag. Stores

would be required to deposit bag sale proceeds into a special fund administered by the Wildlife Conservation Board to support specified categories of environmental projects. The CSAC Agriculture, Environment and Natural Resources policy committee recommended 'No Position' on Proposition 65.

Motion and second to take NO POSITION on Proposition 65. Motion failed.

Motion and second to OPPOSE Proposition 65. Motion carried unanimously.

Proposition 67: Plastic Bag Ban Referendum. The measure would uphold the ban on single-use plastic bags, as established by SB 270 which requires that stores distribute reusable bags and recycled paper bags for at least 10 cents per bag. The CSAC Agriculture, Environment and Natural Resources policy committee recommended 'No Position' on Proposition 67.

Roger Dickinson, Shareholder, Greenburg, Traurig, LLP, spoke in favor of the initiative. No opponent was present.

Motion and second to take NO POSITION on Proposition 67. Motion failed.

Motion and second to SUPPORT Proposition 67. Motion carried with 1 'no' vote.

6. Homelessness Issues

CSAC and the League of Cities have formed a joint Task Force on Homelessness, as approved by the CSAC Board of Directors in May. The first meeting is expected to take place in the fall. Staff distributed a roster of participants.

The CSAC Health and Human Services policy committee considered a request by Los Angeles County to support their efforts urging the Governor to issue a statewide emergency declaration on the issue of homelessness. The policy committee expressed concerns about the timing and took action to forward the discussion to the Executive Committee for further review.

Motion and second to support Los Angeles County's action to urge Governor Brown to declare a state of emergency on homelessness. Motion carried unanimously.

7. CSAC Legislative Report

Staff reported that AB 2835 (Cooper), which would have required in-person union orientations to public employees, died on the Senate floor during the last day of

the legislative session. CSAC strongly opposed this bill, along with a large coalition of local agency and school employers.

Staff reported that the financing portion of the new “No Place Like Home” program was passed by the Legislature.

SB 879 (Beall) would provide \$3 billion to fund affordable housing programs via a statewide general obligation bond that would be implemented over five years. Additional details of the bill were contained in the briefing materials. Staff recommended that the Executive Committee take a ‘Support’ position on this bill.

Motion and second to SUPPORT SB 879. Motion carried unanimously.

Staff distributed CSAC’s proposed amendments to the Governor’s “Affordable Housing By-Right” proposal. The Legislature has not yet acted on legislation that provides the revenue needed to start addressing the backlog of work on local transportation systems and also makes reforms to the permitting process and project delivery. Senator Beall and Assemblyman Frazier, Chairs of the Transportation Committees in their respective houses, have both been working on bills that achieve most of those goals.

8. CSAC Annual Meeting Site Selection for 2018

Contracts are currently in place for CSAC annual meetings through 2017. Staff requested that the Executive Committee approve a location for the 2018 annual meeting. Since the meetings alternate between Northern and Southern California and 2018 would be held in the Southern part of the state, staff requested proposals from numerous venues in Los Angeles, San Bernardino and San Diego counties. After reviewing the proposals received, staff is recommending the Marriott Marquis Hotel in San Diego County. This is due to its good location, ability to accommodate all meeting and sleeping room needs, and reasonable room rates.

Motion and second to approve the Marriott Marquis Hotel in San Diego County as the site for the 2018 CSAC Annual Meeting. Motion carried unanimously.

9. CSAC Operations and Member Services Update

Staff reported that the California Counties Foundation, the non-profit foundation of CSAC, has been restructured to include the CSAC Institute and better serve counties. This will allow for new opportunities for partnerships, grant-seeking, and services to members. The Institute fees will be increased for the first time in four years, effective July 2017.

Entries in this year's Challenge Awards program received a record number of entries this year – 279 from 40 counties. The CSAC communications team recently received six awards from the National Association of Counties (NACo).

The CSAC Corporate Partnership Program continues to do well. The next regional meeting will be held in Orange County on September 22, with a focus on the economy, county budgets, and homelessness. All Executive Committee members are invited to attend.

10. Information Items

The briefing materials contained an informational report on the CSAC Litigation Program and a CSAC Institute class schedule.

Supervisor Greg Cox thanked CSAC officers and staff for their assistance during the NACo 2nd Vice President campaign.

Meeting adjourned.



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Date: October 6, 2016

To: CSAC Executive Committee

From: Matt Cate, Executive Director
DeAnn Baker, Deputy Executive Director of Legislative Affairs

Re: CSAC Advocacy Team Achievements Report—2016

On behalf of the California State Association of Counties (CSAC) Advocacy Team, we are pleased to share the following report evaluating our performance in achieving the “2016 State and Federal Advocacy Priorities” adopted by the CSAC Board of Directors. The following report lists the outcomes for each state and federal priority—identifying our major successes, ongoing issues and continued challenges.

We wanted to also stress that we continue to approach advocacy in a more strategic manner consistent with the Board’s directives outlined in the CSAC Strategic Plan. More specifically, our advocacy efforts were enhanced this year through a variety of tactics and platforms directly related to three of our goals from the CSAC Strategic Plan, including:

- 1) Effectively utilize county leaders in advocacy efforts to influence the Legislature, Congress, and state/federal Administration officials;
- 2) Establish powerful coalitions and partnerships with affiliates and other stakeholders to enhance the quality of policy development and the strength of advocacy, and;
- 3) Optimize use of CSAC’s communications, education and operations resources to enhance advocacy.

We had multiple meetings throughout 2016 between the CSAC Officers, the Governor, legislative leaders and key legislators, as well as members of Congress and the Obama Administration. We also had county supervisors and other county leaders testify at committee hearings and at various boards and commissions on issues such as homelessness, implementation of the ground water management plans, election reform and funding and tree mortality to name a few.

With respect to coalition building, we led or participated in coalitions on several key priorities, including; 1) support for new transportation revenues, 2) providing a remedy to the two-thirds threshold needed to impose fees for stormwater and flood control, 3) ensuring the \$2 billion revenue bond or “No Place Like Home” proposal to fund housing for the homeless mentally ill worked for counties, and 4) defeating mandatory union orientation and other efforts by organized labor to remove local discretion and weaken inherent public agency management rights.

Lastly, throughout the year we connected with our communications team to optimize our tools and resources to assist in our advocacy goals. We spread CSAC’s message beyond the Legislature through op-eds, videos and interviews

with newspapers and television stations. CSAC convened a rally on the steps of the Capitol with our labor, business and local government coalition partners to push for a transportation funding solution. Online, our blogs and Bulletin articles were picked up by outside news outlets and our Twitter feed reached millions of people directly and through retweets. We have also begun a webinar series that explores and explains complex issues facing counties, including Proposition 218 reform, the implications of a pending telecommunications merger, economic development tools, mining law modernization, the 2015 medical marijuana legislation, and emergency management.

CSAC's use of these strategic approaches and tools has better integrated our advocacy on behalf of California's 58 counties with our member services, education, and communications efforts. This unified approach has broadened CSAC's reach as the unified voice of California's counties and increased our effectiveness in achieving our state and federal priorities. Our ongoing efforts in support of this strategic approach will continue to yield benefits for counties in the years to come.

In addition to our advocacy achievements and the ongoing work and challenges facing CSAC on the major policy issues identified below, the advocacy team reviewed and tracked over 4,500 bills introduced over the two-year state legislative session and actively engaged on over 500 of those bills on behalf of counties. As always, several of these legislative proposals required CSAC to engage in extensive advocacy efforts to protect counties from costly and problematic new laws. In particular, CSAC worked to defeat the aforementioned mandatory union orientation bill (AB 2835), a costly proposal to prohibit local governments from delegating stormwater planning responsibilities to contractors during public works projects (SB 1170), and a proposal by the telecommunications industry to limit local land use control in the siting of wireless infrastructure (AB 2788). CSAC also negotiated out requirements for counties to enforce campaign finance laws for all local agencies without reimbursement (AB 2523). At the time of this writing, a number of additional bills await action by the Governor, but few (if any) are expected to become law in instances where CSAC has requested a "veto."

2016 STATE ADVOCACY PRIORITIES

SUCCESSSES

- ***Payment in Lieu of Taxes (PILT)***. CSAC was successful in advocating for the current year payment of PILT totaling approximately \$644,000, which was included in the budget. CSAC also supported efforts to reverse the statute change by the Department of Finance last year that resulted in making PILT payments permissive rather than required. CSAC will continue to pursue this issue as well as look for future opportunities to secure back payment of PILT. (AENR)
- ***IHSS MOE/Coordinated Care Initiative/Managed Care Organization Tax***. CSAC was successful in helping to develop a new three-year Managed Care Organization (MCO) fix that prevented a \$1.1 billion loss in state funding and preserved the Coordinated Care Initiative (CCI) pilot project. Our role was a strategic decision calculated to preserve the continued implementation of the CCI and, hopefully, the eventual expansion of the pilot to all counties – although a specific timeline for statewide implementation has yet to be developed. CSAC also worked to protect the county In-Home Supportive Services (IHSS) Maintenance of Effort (MOE) and further supported additional MCO fix funding for provider rate increases and forgiveness for retroactive cuts to rural health care providers. (HHS)
- ***Medi-Cal Eligibility Administration Costs***. CSAC worked with the Brown Administration and county administrative officers (CAOs) to develop a robust allocation formula for the \$170 million in additional state funding secured for county administrative activities related to Medi-Cal eligibility in the current year and FY 2017-18. CSAC is also supporting efforts to undertake a work- and time-study project to better determine funding levels in the future and to avoid the year-to-year fluctuations in state funding for county administrative activities. CSAC continues to strategize on ways to ensure sufficient funding for county costs related to Medi-Cal eligibility workload. (HHS)
- ***Vital Records Paper Shortage***. Responding to the problematic 2015 vital records paper shortage that occurred following the closure of the sole company that provided the necessary security feature paper required for California vital record documents, CSAC partnered with the County Records Association of California to sponsor AB 1546. The Governor signed the bill on September 9, which allows the California Department of Public Health to suspend certain security features required for vital records in the event a similar situation occurs. (ERAS)

CSAC also sponsored AB 2636 in an effort to lower costs and reduce administrative burdens for counties when processing requests for vital records. Existing law requires a notarized affidavit in hard copy to complete an online request for an individual's vital records. This requires county staff to then match electronic requests with notarized affidavits. AB 2636, if signed into law, will allow the entire request process for an individual's vital records to be performed electronically. (ERAS)

- ***Court Security Supplemental Funding***. CSAC, in collaboration with the California State Sheriffs' Association, was successful this year in again securing funding for

county supplemental court security staffing associated with the activation of new court facilities. The 2016-17 state budget covers the ongoing county costs and the potential costs for future court facilities that will be coming online in 2017. (AOJ)

- **Community Correctional Partnership (CCP) Planning Grants.** CSAC secured \$7.9 million in funding for CCP planning grants in the 2016-17 state budget to ensure that counties can provide dedicated training and resources to their CCPs. The grant program also includes an additional \$20 million for CCPs to discuss how to continue investing in their local systems to address public safety needs. (AOJ)
- **Jail Construction Bond Allocations.** CSAC, in collaboration with the California State Sheriff's Association, was successful in securing \$250 million in lease revenue bonds for jail facility construction and an additional \$20 million for Napa County to rebuild its jail facility after the 2013 Napa Earthquake. The \$250 million is directed to counties that have never received an allocation, or which have received a partial allocation. (AOJ)
- **Sales and Use Tax Revenue Protected.** CSAC actively and successfully lobbied against a half- dozen measures that sought to create sales and use tax exemptions for product ranging from diapers, to emergency supplies, to feminine hygiene products. While often well intended, these proposals represented an erosion of tens of millions of dollars annually in local revenue and dedicated state funding for public safety and human services programs. CSAC was often the sole voice of opposition to these measures, which were widely supported in the Legislature. Governor Brown vetoed all three of the CSAC-opposed sales tax exemption bills that made it to his desk. (FO)
- **AB 85 Health Realignment Implementation.** CSAC was successful in convincing the Department of Finance to provide AB 85 “true up” funding in a lump sum amount to each county this fall, totaling nearly \$180 million. This is the first year of the AB 85 “true up” calculations for each county’s 1991 Health Realignment diversion amounts for the 2013-14 fiscal year, and we were pleased to see counties that were owed funding receive it in a lump sum amount rather than the administration’s January budget proposal to credit each county for their amount within the current year redirections. CSAC will continue to monitor the integrity of estimated AB 85 redirections and future true up payments, but is pleased to have achieved the precedent of direct true up payments to counties. (HHS)
- **Workers’ Compensation Reform Efforts.** CSAC was successful this year in introducing a more prominent voice for public agencies in discussions at the state level regarding reform efforts within the state’s workers’ compensation system. Following the implementation of reforms contained in SB 863 (2012), stakeholders have identified areas within the system that require changes and the Department of Industrial Relations and the Division of Workers’ compensation has utilized CSAC staff for input on how such changes will affect county budgets as well as technical feedback pertaining to how counties’ administrate workers’ compensation locally. Moving forward, CSAC will continue to engage with other stakeholders (California Chamber of Commerce, labor, physicians, attorneys) and the Administration regarding ongoing efforts to tweak parts of the state’s law governing workers’ compensation.

- ***Tribal-State Gaming Compacts.*** Governor Brown negotiated, and the Legislature ratified, 13 tribal-state gaming compacts that include requirements for judicially-enforceable local agreements, bolster the revenue stream for counties dependent on the Special Distribution Fund for casino mitigation, and encourage mutually beneficial investments in services and infrastructure beyond what is required for mitigation of casino impacts. The majority of California tribal casinos continue to operate under 1999 tribal-state gaming compacts, which CSAC anticipates the Governor and tribes to renegotiate prior to their expiration in 2019. CSAC will continue to advocate that these positive provisions be included in future compacts, either new or renegotiated. (HLT)
- ***Tree Mortality Emergency Response and Preparedness.*** CSAC worked closely with the Administration to help implement the Executive Order on tree mortality, while advocating for local assistance and financial resources in order to limit the public health and safety risk from dead and dying trees. We were successful in securing additional resources from both the general fund and the cap and trade allocation to help local governments deal with this crisis. Specifically, CSAC helped secure a number of one-time allocations to address tree mortality and the removal of dead trees, including \$10 million in State Responsibility Area grants to local governments; \$11 million in general funds monies to assist in the removal and disposal of trees in high hazard zones; and, \$30 million in general fund monies to the Office of Emergency Services to support local jurisdictions using the CA Disaster Assistance Act Program. In addition, the cap and trade allocation plan includes \$25 million to address forest health and tree mortality, resulting in a total of \$77 million dedicated to addressing the tree mortality crisis in California. CSAC also participated in the Governor's Tree Mortality Task Force meetings and subcommittees, working to raise public awareness of this issue through outreach and education efforts. The CSAC Advocacy Team working in conjunction with our communications team produced a video highlighting the issue that received approximately 125,000 views on Facebook alone. (AENR)
- ***Traffic Fine Amnesty Program.*** CSAC was successful in stopping legislation that would have extended the current Traffic Tickets/Infractions Amnesty Program for an additional year and eliminated the ability for courts or counties to suspend driver's licenses for failure to pay or appear on traffic violations. While we were successful this year, the issue of reforming the California traffic fine and fee system remains a high priority for the Legislature. In an effort to look at the overall system, CSAC joined the Judicial Council in applying for and receiving a federal grant that would help California develop a statewide strategy to assess an individuals' ability to pay for court imposed criminal debt. CSAC will continue to work with the Judicial Council on the statewide strategy over the next year. (AOJ)
- ***California County Victim Services Grants.*** CSAC, in partnership with the Governor's Office of Emergency Services (Cal OES), helped establish the County Victim Services Program (Program) to assist counties in addressing the unmet gaps and needs of victims and secured \$40 million for grants. The Program supported each of California's 58 counties in providing direct services to victims. (AOJ)

- ***Marijuana.*** Last year, Governor Brown signed historic legislation enacting the Medical Marijuana Safety and Regulation Act, now referred to as the Medical Cannabis Safety and Regulation Act (MCSRA). Since its enactment, CSAC staff participated in numerous meetings with state agency officials regarding their respective regulatory processes, and provided briefings for county officials on the new laws. CSAC also continued to be actively engaged on legislation amending MCRSA. Of particular importance was CSAC-supported AB 21, by Assembly Member Jim Wood. This measure fixed the inadvertently-enacted March 1, 2016 deadline for localities to have cultivation ordinances in place otherwise the state would become the sole licensing authority for medical marijuana cultivation. It was signed by the Governor on February 3. In addition, CSAC worked with ballot drafters of Proposition 64 to provide comments and input into the draft initiative before it was submitted to the Attorney General. As result, the measure largely reflects CSAC’s suggested language with respect to local control, licensing and taxing authority.(AENR)
- ***Cap and Trade.*** CSAC advocated the Administration and Legislature for additional resources to help reduce greenhouse gas (GHG) emissions at the local level. The cap and trade allocation plan, which came together in the last days of the Legislative session, creates a new local climate program aimed at reducing GHG emissions from variety of different sectors in disadvantaged and other communities. In addition, the plan allocates \$40 million to programs that increase waste diversion and help reduce methane emissions from our landfills and \$25 million to address forest health and tree mortality. The deal also allocates \$135 million to the Transit and Intercity Rail Program consistent with our request that cap and trade dollars be invested towards transportation programs. Finally, a budget trailer bill, SB 859, did accompany the allocation plan and includes relief for some biomass facilities, requiring retail sellers of electricity to purchase a total of 125 megawatts of power from biomass facilities that generate power from forest waste in areas impacted by tree mortality. (AENR, HLT)
- ***Groundwater.*** CSAC continued to represent county interests on legislation amending the Sustainable Groundwater Management Act (SGMA), particularly any bills that attempted to undermine our hard won local control provisions. Most noteworthy was the defeat of SB 1317 by Senator Lois Wolk. This bill would have required cities and counties within high to medium priority basins, to establish a process for the issuance of new groundwater well permits, thus eliminating their ability to issue ministerial permits for such wells. Regarding SGMA implementation, we also ensured that the county perspective was voiced throughout DWR’s SGMA regulatory process. These efforts paid off as many of the county comments were reflected in the final regulations affecting groundwater basin boundary adjustments and the development of Groundwater Sustainability Plans. (AENR)
- ***Behavioral Health Funding.*** The 2011 Realignment Behavioral Health Sub- and Growth Accounts have been of keen interest to the mental health advocate community, the Legislature, and Administration in this post-Affordable Care Act world of expanded eligibility for mental health and substance use treatment services. CSAC, with the Administration and the County Behavioral Health Directors Association, was able to set the 2011 Realignment Behavioral Health Base in September. This new base is stable, permanent, and includes the “rolling base”

concept whereby each county is guaranteed the same funding levels of the previous year's base plus growth amounts. This new base will provide stability to each county's allocation and allow them to build ongoing programs and services. CSAC is also actively working on a permanent growth funding formula that will ensure the timely distribution of growth funding each year for critical programs. (HHS)

- **Medi-Cal 2020 Waiver Implementation.** The new Section 1115 Medi-Cal 2020 Waiver has been approved by both the Legislature and the federal government, with CSAC supporting the two implementation bills to ensure funding for our safety net public hospitals and to improve the delivery of care. CSAC is now working with the Department of Health Care Services to implement the fiscal and policy aspects of the deal, with a special focus on public hospital funding and the Whole Person Care pilot projects, for which 18 counties have applied for up to \$1.5 billion over five years. (HHS)
- **2-1-1 Referral Systems.** CSAC actively supported both state and federal legislation to help build and fund a statewide 2-1-1 referral system, including supporting SB 1212, which allows the Public Utilities Commission to spend up to \$1,500,000 to facilitate expansion of 2-1-1 services into counties that currently do not have 2-1-1 services. The bill was sent to the Governor's desk on August 31 for his signature, but has not yet been signed at the time of this writing. CSAC will continue to work with counties, the state, and community based organizations to realize the goal of statewide implementation of 2-1-1 services. (HHS)

ONGOING

- **Transportation Funding.** Through continued advocacy and public education, CSAC and our coalition partners will keep pressure on the Legislature and Governor to develop a feasible transportation funding and reform package during the ongoing Transportation and Infrastructure Development Special Session. A joint legislative proposal from the democratic transportation committee chairs was released in September. Consistent with long-standing CSAC policy, the funding proposal includes new tax revenue, additional cap and trade auction proceeds, and the redirection of existing revenues for transportation infrastructure. Along with the Governor's 2015 Transportation Plan, these proposals essentially set the funding floor (\$3.6 billion annually in the Governor's Plan) and the ceiling (\$7.4 billion in the Beall/Frazier proposal) for a final deal. Staff will work closely with the County Engineers Association of California to highlight the significant infrastructure challenges that continue to face the local streets and road network and the need for a comprehensive funding and reform package. Finally, while CSAC was unable to successfully influence the Board of Equalization to adopt rate-smoothing this year to increase the stability of revenues from the price-based excise tax, this issue would be addressed by the current funding proposals and can be revisited in 2017 absent action during the special session. (HLT)
- **Water and Flood Control Infrastructure Funding - Article X Amendment.** Last year, CSAC, the League of California Cities (the League) and the Association of California Water Agencies (ACWA) filed a proposed Constitutional amendment with the Attorney General (AG), titled "The California Water Conservation, Flood Control and Stormwater Management Act of 2016." The measure would have amended

Article X of the California Constitution to create a new, optional funding method that local agencies could use to fund local stormwater services and flood control projects, and establish conservation-based water rates or lifeline rates to assist low-income customers. Polling of the official Title and Summary prepared by the Attorney General's Office showed it would fail to get majority support, even with a superior funding advantage. As a result, CSAC, the League, and ACWA decided to not move forward with the proposed ballot measure in 2016. However, all parties agreed to continue the dialogue regarding potential solutions. CSAC remains committed to actively engaging in the stormwater issue by building local political support with county Boards of Supervisors and state legislators, and increasing public awareness. (AENR)

- **Affordable Housing.** CSAC will continue to support affordable housing efforts, including increasing the state's affordable housing tax credit program, supporting one-time funding through bonding, and advocating for a permanent source for affordable housing development. In addition to funding efforts, CSAC will continue to engage on proposals to reduce red tape and streamline the environmental review process in order to facilitate the production of new affordable housing. (HLT)
- **Indian Gaming Special Distribution Fund.** CSAC will continue to advocate for reliable funding of the Special Distribution Fund, which provides grants to counties and other local agencies to mitigate impacts from gaming facilities. Recent compacts negotiated by the Governor and ratified by the Legislature may help address the structural deficit that has resulted in a lack of funding for local government grants. These grants are the sole source of mitigation for many counties where casinos are operated under 1999 gaming compacts. (HLT)
- **Elections Reform Funding.** In addition to advocating for numerous measures that would reduce immediate and direct costs for elections administration, CSAC assisted with the passage of a late-breaking budget trailer bill that allocated \$16.2 million directly to counties for the 2016 election cycle. This did not represent an ongoing commitment, but it put a spotlight on current elections cost burden on counties, the aging condition of voting systems and equipment, and the extensive election mandates debt owed to counties for services that are critical to the conduct of open and inclusive elections. (FO)
- **Broadband Access and Adoption.** CSAC adopted policy platform language this year, recognizing the importance of reliable, affordable broadband for economic development, service delivery, and future investment opportunities in counties. Legislative efforts promoted funding for enhanced resources and rejected proposals to reduce service providers' infrastructure maintenance requirements with no significant broadband legislation advancing to the Governor's desk. (FO)
- **Affordable Care Act Excise Tax.** CSAC continues to monitor the advancement and implementation of the Affordable Care Act (ACA) excise tax on employers, effective in 2020. CSAC has worked with our state representatives in Congress to convey cost data that has proven helpful in communicating the effect the tax will have on California's counties' budgets. Our Association has additionally communicated with county administrative officers and personnel directors regarding new reporting requirements, process and timelines related to the impending tax. Going forward,

CSAC will be working with our federal lobbying team, the National Association of Counties and staff in the district offices of our Congressional delegates to continue providing cost data and pursuing any remedy at the federal level to lessen the impact of the tax. (ERAS)

- **CalPERS'-Contracting Counties – Actuarial Valuation Separations.** CSAC worked closely with Solano, Placer and Napa counties as well as the California Department of Finance (DOF) this year to pursue a solution to an ongoing issue experienced by counties contracting with the California Public Employees' Retirement System (CalPERS) for retirement benefits – the resulting confusion of unfunded liabilities responsibility after the separation of trial court employees following the Trial Court Employment Protection and Governance Act of 2000. Following meetings with DOF and the Administration, it was determined that the appropriate route would be legislation in the upcoming session to require CalPERS to perform assets and liabilities separations on the actual valuations for these two groups in each county. Going forward, CSAC will weigh the efficacy of such an undertaking and determine next steps. (ERAS)
- **Proposition 47 Implementation.** As counties continue to struggle with the implementation of Proposition 47, funding for the initiative was allocated in the 2016-17 state budget. The budget includes \$34.6 million to be administered by the Board of State and Community Corrections (BSCC) on a competitive basis to local governments. The BSCC has established an executive steering committee that is currently developing a request for proposals, with a goal of allocating funds by spring of 2017. (AOJ)
- **Pew/MacArthur Results First Program.** CSAC has developed a new partnership with the Pew-MacArthur Results First Initiative and this year we expanded beyond the initial four counties (Kern, Santa Cruz, Fresno and Santa Barbara) into two new counties (Santa Clara and Ventura). We are developing a tiered approach to services so counties can engage in evidence-based policymaking. The partnership will continue to develop in-state capacity to support California county leaders who seek to learn, develop, and invest in programs that will produce the best outcomes for residents and the highest rate of return on the counties' criminal justice investments. (AOJ)
- **Jail Health Costs.** Work continues with the Administration to secure finalized and streamlined claiming protocols for counties to claim up to 50 percent of costs for inmates who have a 24 hour or longer offsite hospital stay. While much progress has been made in this area, final approval of the protocols is not expected until 2017. CSAC will continue to work with county affiliates and the Administration to determine the process for claiming and determine potential county participation in the program. (AOJ, HHS)
- **California Inmate Identification Card Pilot Program Expansion.** Over the last two years CSAC has partnered with the Department of Motor Vehicles (DMV) to develop and implement a jail base Inmate Identification card pilot program. The program has been implemented in San Diego and Los Angeles counties. CSAC is continuing to work with DMV to expand to additional counties. (AOJ)

- **Solid Waste Tipping Fee.** The Administration suspended their efforts to seek an increase to the State’s solid waste disposal fee (tipping fee) this year as focus turned to increasing the amount of organic material diverted from our landfills. This issue will remain critical along with the need for resources to fund additional infrastructure to manage the organics portion of the waste stream. CSAC staff will continue to focus on the need for a workable tipping fee structure, placing emphasis on the need to keep the increase reasonable, and to include the cost of the State Water Boards’ Waste Discharge Requirement fees in any tipping fee increase. (AENR)
- **Drug Medi-Cal Implementation.** CSAC continues to monitor the implementation of the Drug Medi-Cal Organized Delivery System Waiver, including the development of financing mechanisms and rates, as well as working to ensure expanded access to care and services for beneficiaries under the waiver. (HHS)
- **Continuum of Care Group Home Reform.** The wholesale reform of the group home system in California continues, with CSAC working closely with county child welfare services, behavioral health, and juvenile probation systems to ensure they are adequately resourced to implement this massive new policy change (AB 403) for foster and probation youth. CSAC will continue to convene county affiliates in discussions to ensure coordinated and strategic advocacy efforts and to lead the work on ascertaining the Proposition 30 implications of the bill. (HHS)
- **Poverty and Homelessness Issues.** Homelessness issues rose to the top of the Legislature’s agenda in 2016, partly based on the fact that California’s poverty and homelessness rates remain among the highest in the nation, affecting all Californians, including children, adults, veterans, and seniors. The Senate took the lead on the issue by introducing the No Place Like Home program, and CSAC strategically engaged with the Administration and policy makers to craft the new program in a way that ensures that all counties may access the up to \$2 billion in bond funding for building or refurbishing permanent supportive housing for those who are homeless and living with mental illness. CSAC continues to work hand-in-hand with the state to develop guidelines and other key components of the program to minimize the local effects of the Mental Health Services Act diversions, which are used to pay for the debt service on the bonds.

CSAC joined with the League of California Cities to form an unprecedented joint city-county task force to examine issues and solutions for housing and homelessness. The joint task force held its first meeting on September 23, and will continue to meet through 2017. CSAC is also working with all counties on communication and education efforts related to homelessness issues, including featuring CSAC Institute courses, workshops, and regional meetings on the subject and creating a webpage as a compendium of best practices among local governments.

This issue is expected to continue to dominate local, state, and federal agendas in 2017 as well. CSAC has tapped staff from across issue areas – health and human services, housing and land use, and administration of justice – to provide the best strategy and information available on this multifaceted issue and will continue to engage to ensure the best outcomes for counties and the people we serve.

- ***Mandate Repayment and Reform.*** CSAC had limited conversations on mandate repayment and reform due largely to late-emerging county priorities for state General Fund allocations. However, CSAC successfully helped stop a proposed mandate repayment plan that would have given counties pennies on the dollar and possibly violated the State Constitutional guarantees for repayment. CSAC will remain active on this issue in spite of a clear message from the Administration that payments on post-2004 mandate debt would only come with major reforms to the mandate determination and reimbursement system, which may seek to limit total dollars delivered. (FO)
- ***New California Endangered Species Act Fee.*** A recently enacted budget trailer bill, SB 839, includes the CSAC opposed language that requires the Department of Fish and Wildlife (DFW) to impose a fee for incidental take permits under the California Endangered Species Act (CESA). This language was included in SB 839 at the request of the Governor's office to address shortfalls in the Environmental License Plate Fund (ELPF), thus making it very difficult to defeat. With the proposed fees as high as \$30,000 for an initial application, up to an additional \$10,000 if DFW staff deems the original application fee insufficient, and up to \$15,000 for a major permit amendment, an individual county infrastructure project could cost upwards of \$55,000. The new fees could be imposed on a wide range of county projects including flood control, road and bridge work and water management activities. To lessen the impact of the fee on public agencies, CSAC is committed to working with the Administration to ensure that activities undertaken to operate, maintain, repair or restore existing publicly owned infrastructure be exempt from the fee. (AENR)

2016 FEDERAL ADVOCACY PRIORITIES

SUCCESSSES

- **State Criminal Alien Assistance Program (SCAAP).** House lawmakers approved a \$64 million increase in SCAAP funding, which, if finalized by Congress as part of the fiscal year 2017 budget, would bring total program spending to \$274 million. In addition to leading efforts to protect and increase funding for the SCAAP program, CSAC worked closely with key members of Congress on legislation that would provide a long-term reauthorization of SCAAP (HR 5035, S 2395). The bill – which is cosponsored by a number of lawmakers from California – includes language drafted by CSAC that would require the Department of Justice to compensate jurisdictions for the costs of incarcerating inmates who are determined to be of “unknown” immigration status. The legislation also includes other programmatic changes that would be highly beneficial to California’s counties. (AOJ)
- **Native American Affairs/Fee-to-Trust Reform.** CSAC continued to lead local government efforts aimed at securing a comprehensive legislative overhaul of the Department of the Interior’s fee-to-trust process. During the 2016 session, CSAC successfully fought to remove language from the fiscal year 2017 House Interior Appropriations bill (HR 5538) that would have partially overturned the Supreme Court’s *Carcieri v. Salazar* decision. If approved by Congress, the partial *Carcieri* “fix” would have significantly eroded the impetus for lawmakers to address the full implications of the Supreme Court’s decision, thus likely derailing efforts to secure a fee-to-trust reform package. (HLT)
- **Payments In Lieu of Taxes (PILT).** CSAC worked with key members of the California congressional delegation to help secure an additional year of discretionary funding for PILT as part of the House and Senate fiscal year 2017 Interior spending bills. The \$480 million in PILT funding, which is pending as part of a final omnibus budget package, will be needed in the absence of a long-term renewal of the PILT program. (AENR)
- **Water Resources.** Both the House and Senate advanced in 2016 a reauthorization of the Water Resources Development Act (WRDA). The Senate legislation (S 2848) includes language prohibiting the U.S. Army Corps of Engineers from removing vegetation on levees until new guidelines are issued and requires the Corps to explain why the agency has failed to develop a new vegetation removal policy (as required by the 2014 *Water Resources Reform and Development Act* (WRRDA, PL 113-121)). CSAC, along with the State Department of Water Resources, successfully led efforts to secure the levee vegetation provisions of WRRDA 2014 and has been active in pushing for California county involvement in implementation of the Act. (AENR)
- **Child Welfare Services.** CSAC, along with the County Welfare Directors Association of California and the California Department of Social Services, successfully thwarted Senate advancement of a major child welfare reform bill (S 3065/HR 5456) that, if approved by Congress, would make State and local implementation of California’s Continuum of Care Reform law (AB 403) and other

state child welfare reforms much more difficult and costly. As of this writing, it remains unclear if bill proponents will be able to advance the legislation in the upper chamber during the lame duck session. (HHS)

- **Temporary Assistance for Needy Families (TANF) Reauthorization.** The House passed in 2016 a one-year TANF/CalWORKs extension package that includes \$100 million in social impact partnership grants. As part of efforts to secure a long-term TANF reauthorization, CSAC continues to promote the restoration of state and county flexibility to tailor work and family stabilization activities to families' individual needs. (HHS)
- **Victims of Crime Act Funding (VOCA).** Both chamber's fiscal year 2017 Commerce-Justice-Science (CJS) appropriations legislation (HR 5393, S 2837) rejects an administrative proposal to significantly cut funding for the Victims of Crime Act (VOCA). Despite a proposed reduction of \$1.2 billion, the House and Senate CJS spending bills would trim only a modest three percent and 11 percent, respectively, from VOCA victim assistance grants beginning next fiscal year. (AOJ)
- **Property Assessed Clean Energy (PACE) Program.** In 2016, the Department of Housing and Urban Development (HUD) issued new PACE guidance that will allow qualifying homes with PACE assessments to be purchased or refinanced with mortgages backed by the Federal Housing Administration (FHA); the Department of Veterans Affairs (VA) released similar guidance for VA-backed loans. As of this writing, there is no indication whether the Federal Housing Finance Agency (FHFA) plans to follow suit with regard to loans backed by the FHFA. CSAC continues to support legislative and administrative remedies that would help expand residential PACE programs, including bipartisan legislation that would prevent FHFA from adopting policies that contravene established state and local PACE laws. (AENR)

ONGOING

- **Fiscal Year 2017 Budget.** As of this writing, Congress has not yet finalized a budget for the fiscal year that begins October 1, 2016. Accordingly, *final* funding levels for all federal programs remains unsettled. CSAC will continue to aggressively advocate for those federal discretionary spending programs that are of critical importance to California's counties. (FO)
- **Secure Rural Schools (SRS) Act Reauthorization/Federal Land Management Reform.** CSAC continued efforts throughout 2016 aimed at securing a multi-year reauthorization of the SRS program. Additionally, CSAC has continued to advocate for responsible reforms to federal land management, including reforms that promote healthy forests, protect endangered species habitat, safeguard downstream water quality, improve California's water supply, and reduce the risk of wildfires. As of this writing, SRS program reauthorization bills and legislation providing for federal land management reforms were pending in both the House and Senate. (AENR)
- **Affordable Care Act Excise Tax.** CSAC continues to monitor legislative proposals, and consider lending support to such efforts, that would eliminate the *Affordable Care Act's* federal excise tax. Effective in 2020, a 40 percent tax will be imposed on high-cost health insurance plans that have a total cost exceeding a statutory dollar

amount. The excise tax is based on the total cost of the employer and employee contribution to the plan, as well as any savings account arrangements such as health reimbursement arrangements and flexible spending accounts. A number of California counties offer health insurance plans and related programs that will exceed the totals prescribed in the law. Existing labor agreements lock the current plans in place and negotiations of new labor contracts may have to take the tax into consideration. (ERAS)

- **Tree Mortality Emergency Response and Preparedness.** CSAC continues to work with key lawmakers and Administration officials regarding California’s tree mortality crisis. Federal funding for a number of high-priority tree-removal projects has been requested through the U.S. Department of Agriculture and the Office of Management and Budget. (AENR)
- **Water Resources.** CSAC continues to monitor federal legislative proposals that would provide a response to the state’s chronic water shortage, including various drought-relief bills. A range of proposals are being discussed that would address water transfers, endangered species laws, water quality, and California Bay-Delta protections, among others. In addition, CSAC continues to monitor and support congressional efforts aimed at overturning some of the problematic reforms of Environmental Protection Agency’s “Waters of the U.S.” regulation. Implementation of the final regulation remains on hold pending the outcome of litigation currently before the Sixth Circuit Court of Appeals. (AENR)
- **Remote Sales Tax Legislation.** It remains unclear if Congress will successfully advance legislation that would allow states to enforce local sales and use-tax laws with respect to online purchases. There are currently several competing proposals that offer differing approaches to the issue of how states would be allowed to assess sales and use taxes. For its part, CSAC has endorsed the *Marketplace Fairness Act* (S 698), which would, among other things, give states the ability to collect sales taxes from out-of-state Internet retailers with the tax based on the final destination of the purchase. (FO)

CONTINUED CHALLENGES

- **Federal Aviation Administration (FAA) Ruling on Aviation Fuel Taxes.** Congress did not approve legislation this year that would reverse a recent FAA ruling that will negatively impact certain self-help counties. Under the FAA’s ruling, States and local governments will be required beginning in 2017 to spend the proceeds of *any* aviation-related tax – those derived from excise taxes or local voter-approved sales taxes – on airport uses *only*. The ruling conflicts with current practices whereby some States and localities spend such proceeds on a number of non-aviation-related governmental functions (including roads, schools, public safety, etc.) and is estimated to translate into a loss of over \$100 million for the State of California and its local governments. Looking ahead, CSAC will continue to work with congressional supporters in an effort to build momentum for an amendment to the next FAA policy rewrite that would reverse or modify the agency’s directive. Securing such an amendment is expected to be a significant challenge, however, as the nation’s airlines continue to oppose legislative efforts to change the ruling. (FO)



October 6, 2016

To: CSAC Executive Committee

From: Matt Cate, Executive Director
Graham Knaus, Deputy Executive Director of Operations and Member Services

Re: CSAC Operations and Member Services Achievements Report – 2016

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On behalf of the California State Association of Counties (CSAC) Operations and Member Services Team, we submit the following reporting highlighting achievements over the past year. The achievements are centered on the framework of the CSAC Strategic Plan as adopted by the Board December 2015 and reflect continued growth and evolution to ensure the Association provides the highest level of service and value for the investment of California counties.

The CSAC Strategic Plan calls for a more strategic approach to all facets of the Association, utilizing maximum leverage of staff talents and resources towards meeting strategic goals and objectives. It outlines four strategic goals that include Formidable Advocacy on Behalf of Counties; Develop and Equip County Leaders to Better Serve Their Communities; Strategic Communications and Analytics; and Achieve Excellence in Association Management. The Plan is intended to be a living document, paving the path to be the most effective force for counties, with the greatest return on investment for California counties.

In particular, the Operations and Member Services Team focused on the following goals from the plan:

- 1) Leverage communication, legislative, operations, and corporate unit collaboration to increase member engagement opportunities;
- 2) Serve as the pre-eminent source of information on California counties, utilizing technology, social media, and other platforms to speak out concerning the critical work being accomplished by California counties as well as challenges and solutions;
- 3) Implement cutting-edge Association Management Software (AMS) System to better coordinate interactions with counties;
- 4) Demonstrate fiscal responsibility to ensure resources are used most effectively and dues remain as low as possible;
- 5) Build mutually beneficial relationships between counties and our corporate partners.

Key Achievements of the Operations and Member Services Team include:

- 1) Elimination of all debt. Through strong leadership by the Officers, Executive Committee, and Board, and sound financial management, the CSAC has managed its budget and built a reserve enabling the payoff of the CSAC building which maintaining the Operating Reserve balance above its 6-month target. This critical step positions CSAC to begin moving towards long-term financial security.
- 2) Exponential growth of CSAC's communication presence, particularly in our social media reach and expansion as a new advocacy platform to further support the advocacy team and Board priorities. CSAC has also forged new ground in video, capturing more of the great work being accomplished by counties as well as adding advocacy on priorities to our video portfolio.
- 3) Strengthening the Corporate Partnership Program resulting in \$333k in net revenue to support Board priorities. The program also continues to leverage relationships and networks with the Finance Corporation, generating more revenue opportunities and benefits to counties. Over the last three years, the Program has grown by \$300k in net revenue to become an essential component of CSAC. The Program has also sponsored multiple events to foster county dialogue such as the CSAC Regional Meetings, Institute Executive Leadership Symposium, and the Premier Partner Forum with the Executive Committee.
- 4) Evolution of the California Counties Foundation to include the CSAC Institute as part of CSAC's 501 c (3), support the Results First Initiative with Pew-MacArthur, and create new opportunities to support the education of county leaders. In addition, the CSAC Institute continues to grow, adding new satellites over the last year in Contra Costa and Riverside as well as new partnerships with the Information Services Directors, and Personnel Directors.

Additional details of the Operations and Members Services Team include the following areas reports:

Member Services and Communications

CSAC's communications activities continued to expand and be enhanced during the past year. A primary focus was put on enhancing the collaborative work done with our Advocacy Team, as outlined in the CSAC Strategic Plan. Advocacy work on key issues, including transportation, tree mortality, election funding and homelessness, was complimented by guest op-eds, social media and videos.

Social media continues to be an increasingly effective method for communicating with the legislators, the media, the general public, as well as CSAC members. Our videos reach new heights in viewership; for example, a video on tree mortality had

more than 125,000 views. CSAC communications staff regularly utilizes a variety of communications tools, and has already met its internal goals for increasing reach and followers in 2016.

Our monthly webinar series has increased in popularity. Webinar attendance regularly tops 100 participants; time issues have ranged from criminal justice and disaster response to economic development and public records. Copies of the webinar videos can be found on the CSAC website.

CSAC's ongoing communications work was recognized at the national level. The unit was honored with six awards for its writing and video work by the communications affiliate organization of NACo.

CSAC Challenge Awards

A panel of 14 judges met last month to select the 2016 CSAC Challenge and Merit Award recipients. These awards are presented annually to spotlight the most innovative, cost-effective programs developed by California Counties. The judging panel consisted of current and former county supervisors and administrators, affiliate and foundation representatives, and corporate partners.

CSAC staff put enhanced emphasis on promoting the awards program this year and it paid off. CSAC received 279 entries from 41 counties – record numbers for both entries and counties. Challenge and Merit Awards are presented in four population categories. The judging panel also selected a top program across all categories to receive the “California Counties Innovation Award.” Overall, 14 Challenge and 29 Merit Awards are being presented.

Counties have been notified of the 2016 Challenge and Merit Award-winning programs. CSAC staff is in the process of setting up presentations at Boards of Supervisors meetings to present the Challenge Awards in person. CSAC communications will be producing videos and blog postings spotlighting each of the Challenge Award programs in early 2016.

Association Management Software (AMS) System

There are two essential components to managing CSAC events and communications with counties: an event registration system, and a member database. The two components are separate and not compatible, creating significant manual workarounds and limiting CSAC capability to provide higher levels of service to counties. CSAC is finalizing implementation of an AMS system that will replace both our event registration system and member database and will provide an integrated, easy-to-use, yet sophisticated system with vast superior opportunities for CSAC staff and for counties. The AMS will serve the following purposes:

- Replace existing Cvent registration system with a new event registration system that functions in a similar manner with a user login. This will be implemented over the next few weeks for events occurring January 2017 and beyond.
- Robust database to better manage distribution of communications, significantly improve process of submissions of challenge award entries and distribution to judges and all interested county leaders and staff, and much more.
- County access and management of individual profiles. With member login information, counties will be able to register for events, access history of events, Institute courses, progress towards an Institute credential, Board, Executive Committee, Policy Committee and other organizational roles.

California Counties Foundation/CSAC Institute

A primary goal in the 2016 CSAC Strategic Plan is to “develop and equip county leaders to better serve their communities. The reconstitution of the Foundation Board creates new opportunities to support the CSAC Institute, the Results First Initiative on criminal justice with Pew-MacArthur, and opens the door to new opportunities.

The CSAC Institute for Excellence in County Government worked toward this goal by expanding its reach and influence in the past year. Courses are now offered in four counties: Sacramento, Contra Costa, Merced and Riverside.

Furthermore, under the direction of Dean Bill Chiat, the Institute has developed a partnership with the California County Information Services Directors Association to offer a credentialed program, and is also working closely with the County Personnel Administrators Association. This expansion has provided more county officials and staff with the opportunity to easily take courses. In fact, in August, our 6,000th student took a course.

The Institute also began offering two-day courses as well as continuing with our Emerging Issues series. And once again, we brought back the popular Executive Leadership Symposium with Marty Linsky. Overall, a total of 243 individuals have earned their credential and 39 of them have completed the Institute’s Fellows program.

The Foundation is undergoing a year-end audit for the first time in many years to identify further opportunities to strengthen operations. The final audit will be presented to the new Foundation Board at the upcoming CSAC annual meeting.

Corporate Partnership Program

Increase Partnership Revenue

Our goal over the past fiscal year was to grow partnership NET revenue. We accomplished this through adding partners, increasing sponsorship opportunities and growing exhibit hall participation and success. We even added a mini-expo at the Legislative conference for the first time ever. Consequently, we were able to net just over \$330,000 for F16/17.

Strengthen the relationship between the CSAC Corporate Partnership Program and CSAC Finance Corporation

Over the past year we have been working on creating greater synergy and understanding between our members and all of our corporate partners. Our goal was to help our members continue to understand the difference between our CSAC Finance Corporation business partners and programs, and our yearly CSAC corporate partners. We believe we are making incredible progress in this area.

Deepen partnership program marketing and awareness in California Counties

We currently have 60 CSAC corporate partners over three levels. We list four CSAC Finance Corporation partners in our top level: Premier. We include a CSAC corporate partner roster in every report to the CSAC Executive Committee and CSAC Board of Directors. In addition, we have created an expanded CSAC Corporate Partner Guide and have distributed this guide throughout various levels in every CA County. We will continue to produce this guide and make attendance a priority at county GS and procurement events throughout the year.

Provide greater value to partners through communication, access, and response

Each month we distribute a Partner E-bulletin to our corporate partners. We utilize this communication to highlight new partners, upcoming CSAC events, and as way of soliciting news about winning public private partnerships. We have created a twitter page in order to provide a channel to celebrate our partners and their work in California counties.

We have also added a partner reception and a breakfast respectively at our Legislative Conference and Annual Meeting. We use these gatherings to solicit feedback, provide education, and allow for networking with our officers and partners. In addition, we make personal introductions on a case by case basis between our members and our partners at events and throughout the year.

Fiscal Operations

The 2015-16 fiscal year ended strong for CSAC. After a few years of staffing changes, CSAC has come to a point of maintaining a full staff while remaining within budget guidelines for the year. One of the highlights of the year was the payoff of the CSAC building loan, leaving CSAC debt free and a savings of over \$100,000 annually in debt payments. This was accomplished while maintaining the required Operating Reserve Policy and holding dues at the same level for the fourth consecutive year.

The 2015-16 fiscal year-end audit was conducted by our new external auditors and will be presented at this meeting. Under the direction of CSAC Treasurer Judy Morris and the Procurement Policy, Moss Adams, Inc., a highly reputable firm in Sacramento was selected as the new external auditor following the first competitive RFP process in many years.

CSAC staff also continues to work on strengthening internal controls through the following actions:

- Formalized internal policies and procedures to increase transparency and ensure appropriate checks and balances.
- CSAC secured a 5-year contract for IT services with Synoptek resulting in a significant savings.

Moving forward, staff will provide more specific fiscal information to the Board and Executive Committee on the performance and management of the budget including year-to-date balance sheets.



October 6, 2016

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To: CSAC Executive Committee**From: Jennifer Henning, Litigation Coordinator****Re: CSAC Litigation Coordination Program Achievements Report—2016**

Since 1982, CSAC's Litigation Coordination Program has advocated for counties in state and federal courts, as well as before administrative agencies. The Program also allows counties to save litigation costs by coordinating in multi-county cases, and by sharing information and resources. The Litigation Coordination Program is widely respected for its advocacy work. Requests for CSAC amicus support come not only from cities, counties, and other public agencies, but also from a wide spectrum of interests, including business and labor. The Litigation Coordination Program occasionally even receives requests from the court itself for a brief providing the county perspective on an issue.

The Program frequently coordinates with other entities, such as the League of California Cities, the California Special Districts Association, and the Association of California Water Agencies, to provide the courts with a unified perspective on a case's impact where possible. The Litigation Coordination Program aims not only to assist the party to the litigation, but also to develop case law that benefits all counties and their constituents. Briefs are either drafted in-house by CSAC's Litigation Coordinator, or by highly qualified public and private attorneys who prepare the briefs pro bono. The Program never pays attorney fees for the preparation of its briefs.

The Litigation Coordination Program is governed by a Committee of 14 County Counsels representing a cross-section of California's counties, which makes recommendations to the CSAC Executive Director on possible litigation involvement. Through the careful process by which cases are debated and vetted, the Litigation Coordination Program truly is the voice of the 58 Counties in the courts. This report provides a summary of significant litigation activity. A full report will be presented to the CSAC Board of Directors at the Annual Meeting.

2016 Court Filings

The Litigation Coordination Program considered 46 new amicus requests this year. Amicus briefs or letters have been filed in 39 cases. The following counties received amicus support in one or more cases from the Litigation Coordination Program this year, to date:

- Alameda
- Kern
- Los Angeles
- Monterey
- Napa
- Orange
- Riverside

- Sacramento
- San Bernardino
- San Diego
- San Francisco
- Shasta
- Sonoma
- Stanislaus
- Tulare
- Tuolumne

Briefs were also filed in support of 17 cities and 4 other public agencies.

Coordinated Cases

In addition to the amicus filings, the Program coordinates cases in which multiple counties are plaintiffs or defendants. In *Gleason v. Bowen*, 56 county elections officials were sued in a challenge to disqualification of signatures for a proposed initiative. The same process was used in this case as in the *Sprint* matter. County Counsels for all defendant counties were invited to participate in a conference call and discuss the appropriate response. The work of coordinating with the Secretary of State's Office, drafting a response, seeking relevant extensions from plaintiff's counsel, and responding to interrogatories has been divided among the defendant counties through the Litigation Coordination Program, resulting in high quality legal representation at a minimal expense to the county defendants. The case is pending in Sacramento Superior Court.

Finally, the Program is coordinating among five counties (Los Angeles, San Diego, Orange, Sacramento and San Bernardino) in a challenge to a Commission on State Mandates decision that portions of the Sexually Violent Predator mandate do not require reimbursement to counties. Though an unfavorable decision was issued by the San Diego Superior Court, the counties have appealed. The case is fully briefed. CSAC filed an amicus brief in support of the counties at the Court of Appeal.

Success Rates in Closed Cases

Success in litigation is difficult to quantify. An adverse ruling does not always equate to a "loss" if, for example, the result is a smaller judgment than anticipated. This is particularly true for an amicus program. In some cases, the facts or the work done at the trial court level – over which we have no control – have the potential for creating bad precedent for all counties going forward. In such a case, a "success" may be convincing the court to limit its ruling to the facts of the case before it, rather than making a broader legal pronouncement. Further, the Program is often contacted about a case only after an unfavorable Court of Appeal decision is issued. At that point, we are called upon to assist in seeking depublication or Supreme Court review, both of which are granted in only a very small percentage of cases. In other words, the Program frequently advocates in cases in which the chances of a positive result are extremely small, making negative results a higher statistical probability.

Nevertheless, for statistical purposes only, this report categorizes the cases decided during the past year in which CSAC participated as amicus as positive or negative.

<u>Total Cases Closed in 2015:</u>	38
<u>Positive Outcome:</u>	16
Positive Opinion:	10
Review/Publication or Depublication Granted:	5
Case Dismissed:	1
<u>Mixed Outcome:</u>	2
<u>Negative Outcome:</u>	20
Negative Opinion:	9
Review/Depublication Denied:	11



October 6, 2016

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To: Members, CSAC Executive Committee
From: Supervisor Judy Morris, CSAC Treasurer
Graham Knaus, Deputy Executive Director of Operations & Member Services

RE: FY 2015-16 Audited Financial Statements

The FY 2015-16 Audited Financial Statements are being finalized by Moss-Adams, LLC, and will be distributed at your meeting.

Due to the Executive Committee's appointment authority over the CSAC Finance Corporation Board resulting in the appointment of a majority of the Finance Corporation Board during FY 2015-16, the Financial Statements will be combined for the two organizations.



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To: Members, CSAC Executive Committee

From: Graham Knaus, Deputy Executive Director of Operations & Member Services
David Liebler, Director of Public Affairs & Member Services
Cara Watson, Meeting Planner & Event Coordinator

RE: **2019 and 2020 Annual Meeting Site Selection**

CSAC staff has been researching potential sites for future Annual Meetings. With Executive Committee and Board approval, we have confirmed San Diego as the site for our 2018 Annual Meeting. In order to ensure we receive the best available rates we are also asking the Executive Committee to approve sites for our 2019 and 2020 conferences in Northern and Southern California, respectively.

Recommendation

1. Designate that the 2019 Annual Meeting be held in San Francisco City & County at the Hyatt Regency San Francisco Embarcadero Center.
2. Designate that the 2020 Annual Meeting be held in Los Angeles County at the Westin Bonaventure Hotel & Suites.

Background

The policy for CSAC Annual Meeting site selection requires the following:

- The CSAC Annual Meeting will alternate between Northern and Southern California. Whenever feasible, CSAC will utilize as many counties as possible over a period of time to celebrate our members' diversity and uniqueness.
- Nearby hotel facility or facilities must have approximately 500 sleeping rooms available for up to four nights.
- The conference facility must be within short walking distance of hotels.
- The conference facility must be able to house the vast majority of CSAC and affiliate meetings (eg. 50,000 sf of meeting space). Overflow meeting space must be available at a close-by facility.
- The conference facility must have the ability to house an Exhibit Hall of approximately 120 booth spaces.

- Meeting facility costs (including conference space, meals and hotels) must fit within CSAC budget requirements in order to ensure that registration fees are kept reasonable.

The 2019 site selection process included requests for proposals from numerous venues in Northern California. Proposals from venues in the following counties met the parameters set out above: Alameda, San Francisco and San Mateo Counties.

Details of proposals from sites that meet the parameters of the CSAC Annual Meeting Site Selection Policy for 2019 follow.

County	Location	Conference Facility	Sleeping Rooms	Room Rate	Comment
Alameda	Oakland	Marriott Oakland City Center	Marriott Oakland City Center	\$275	Room rate is very high.
San Francisco	San Francisco	Hyatt Regency San Francisco Embarcadero Center	Hyatt Regency San Francisco Embarcadero Center	\$219	Downtown San Francisco Parking \$67/day.
San Mateo	South San Francisco	Hyatt Regency San Francisco Airport	Hyatt Regency San Francisco Airport	\$209	Near airport.

The Marriott Oakland City Center in Alameda County was the venue for the 2007 Annual Meeting. It is able to accommodate both the meeting needs and sleeping rooms for the meeting, however the room rate is extremely high.

San Francisco City & County last hosted the Annual Meeting in 2011. The Hyatt Regency San Francisco Embarcadero Center in San Francisco County is located in the Financial District and offers easy access to many restaurants and attractions including the restored Ferry Building, all at a reasonable room rate for a downtown San Francisco property.

The Hyatt Regency San Francisco Airport in San Mateo County has the meeting space and sleeping rooms needed to accommodate the Annual Meeting. It is located in San Mateo County which has not been the location for the Annual Meeting in recent history. This property is very close to San Francisco Airport; however it does not offer easy access to restaurants or other activities.

All properties are only available Sunday, December 1 to Friday, December 6, 2019 which is the week after Thanksgiving. Based on this information the recommendation for the 2019 Annual Meeting location is the Hyatt Regency San Francisco Embarcadero Center.

The 2020 site selection process included requests for proposals from numerous venues in Southern California. Proposals from venues in the following counties met the parameters set out above: Los Angeles, Orange and San Bernardino Counties.

Details of these proposals follow.

County	Location	Conference Facility	Sleeping Rooms	Room Rate	Comment
Los Angeles	Los Angeles	The Westin Bonaventure Hotel & Suites	The Westin Bonaventure Hotel & Suites	\$199	Great downtown property with nice outdoor space.
Orange	Anaheim	Disneyland Hotel	Disneyland Hotel	\$249	Room rate and F&B minimum are too high
San Bernardino	Ontario	Ontario Convention Center	Doubletree Ontario Airport	\$179	Sleeping rooms spread out across multiple properties
			Radisson	\$119	
			Sheraton	\$149	
			Holiday Inn	\$139	
			Azure Hotel	\$125	

The Westin Bonaventure Hotel and Suites, in Los Angeles County, is a large property located in Los Angeles' business district. This location offers convenient access to many Los Angeles restaurants and attractions at a reasonable room rate.

The Disneyland Hotel in Orange County was the location for the Annual Meeting in 2014. While the property has been a good fit in the past, the room rate and required food and beverage minimums required by the property for 2020 are outside of budget.

San Bernardino County hosted the Annual Meeting in 2000, held at the Ontario Convention Center. All hotel properties utilized are close to the Ontario Convention Center but would result in meeting participants being housed at five different hotel properties.

Both the Los Angeles County and the Orange County locations are available Sunday, November 29 to Friday, December 4, 2020 which is the week after Thanksgiving. The San Bernardino County location is available Sunday, November 15 to Friday, November 20, 2020, the week before Thanksgiving.

Due to its great downtown location and reasonable room rate, it is recommended that The Westin Bonaventure Hotel & Suites be considered as the 2020 Annual Meeting location.

Attachments: Annual Meeting Location History

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Annual Meeting Location History

Year	Region	County	City	Venue
2018	South	San Diego	San Diego	
2016	South	Riverside	Palm Springs	Convention Center & Renaissance
2014	South	Orange County	Anaheim	Disneyland Hotel
2012	South	Los Angeles	Long Beach	Convention Center & Hyatt Regency
2010	South	Riverside	Riverside	Convention Center & Marriott
2008	South	San Diego	San Diego	Grand Hyatt
2006	South	Orange County	Anaheim	Disneyland Hotel
2004	South	San Diego	San Diego	San Diego Concourse, Westin & US Grant
2002	South	Los Angeles	Pasadena	Pasadena Center & Hilton
2000	South	San Bernardino	Ontario	Convention Center, Marriott & Doubletree

Year	Region	County	City	Venue
2017	North	Sacramento	Sacramento	Convention Center & Hyatt Regency
2015	North	Monterey	Monterey	Marriott and Portola
2013	North	Santa Clara	San Jose	Convention Center & Marriott
2011	North	San Francisco	San Francisco	Hilton San Francisco Union Square
2009	North	Monterey	Monterey	Convention Center & Marriott
2007	North	Alameda	Oakland	Marriott Oakland City Center
2005	North	Santa Clara	San Jose	Convention Center & Marriott
2003	North	Monterey	Monterey	Convention Center, Doubletree & Marriott
2001	North	Sacramento	Sacramento	Convention Center, Sheraton & Hyatt Regency



October 6, 2016

To: CSAC Executive Committee
From: Matt Cate, Executive Director
Re: Distinguished Service Award Recipient Recommendations for 2016

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Each year the Executive Committee is asked to select a recipient for the CSAC Distinguished Service Award which is presented during the CSAC annual conference. **This award is given to the person or persons who have made the greatest contribution to the improvement of government in California, particularly as it relates to county government.**

A list of past recipients is attached for your reference, as well as list of President's Award recipients.

For 2016, staff is recommending the following nominees for your consideration. You are welcome to select a different recipient if you so choose.

Will Kempton, Executive Director, Transportation California

Will Kempton has dedicated his impressive career, which spans more than 40 years, to improving the California economy and enhancing the overall quality of life for millions of Californians through multi-modal transportation infrastructure. He has served as the Director of the California Department of Transportation from 2004 to 2009 under the Schwarzenegger Administration, and as Executive Director of the California Transportation Commission, where we was a faithful partner to counties.

Previously, he advocated for transportation funding for state, regional and local programs, as well as project streamlining and delivery improvements as the Executive Director of Transportation California and as a partner in the firm of Smith, Kempton and Watts. He has also worked at the local and regional level, includes service to the City of Folsom, the Orange County Regional Transportation Authority, and the Santa Clara County Transportation Authority, where he oversaw the agency's groundbreaking self-help transportation funding measure.

Mr. Kempton is a tireless advocate for California's transportation system and has spent the most recent four years of his career in various roles educating elected officials and the public about the importance of the state's transportation infrastructure and advocating for new investment to bring our current system into a state of good repair. As a member of the Fix Our Roads Coalition, Mr. Kempton has been a vital partner to California's counties in the fight for a new transportation reform and funding package, particularly in 2016.

Ken Pimlott, Chief, CAL Fire

Chief Pimlott began his fire service career 30 years ago as a reserve firefighter with the Contra Costa Fire Protection District. His subsequent years of service include 29 years with CAL FIRE where he has been a champion for advocating for needs at the local level. Prior to being appointed, Pimlott was the Deputy Director of Fire Protection, responsible for CAL FIRE's statewide fire protection programs, including Command and Control Operations, Cooperative Fire Protection, Conservation Camps, Fleet Management, Aviation Management, Training and Safety.

During Chief Pimlott's career, he has risen through the ranks, beginning as a seasonal fire fighter in the Tulare Unit in 1987. He has held a variety of resource management and fire protection positions within the department, including Pre-fire Management Division Chief, Fire Chief for the City of Moreno Valley and program manager for CAL FIRE's Cooperative Fire Protection Programs. Throughout this time, Chief Pimlott demonstrated a commitment to working with local government and understanding the needs at the local level.

As the Director of CAL Fire, Chief Pimlott has been critical in directing the state's efforts on addressing the tree mortality crisis in California and acting as the head of the Governor's Tree Mortality Task Force. His efforts helped to secure additional general fund and cap and trade resources in the budget to provide additional assistance to local governments as they deal with the more than 66 million dead and dying trees in California. In addition, Chief Pimlott has worked to broaden the list of counties eligible for assistance and has worked to raise awareness of this critical issue.

Don Knabe, Los Angeles County Supervisor

Don Knabe has served on the CSAC Executive Committee and Board of Directors for nearly 20 years. His leadership and engagement on significant public policy issues has helped shape CSAC policy for this period. He has been particularly involved in human trafficking and led efforts in the Legislature to eliminate prostitution charges for minors that have been trafficked, but instead redirected into temporary housing and connected with child welfare services. He has championed efforts to help victims of human trafficking get services instead of incarceration.

Supervisor Knabe has worked hard for children and youth in his community and is one of the founders of California's Safe Surrender law, which designates safe places, such as fire stations and county buildings, as no-questions-asked drop off points for struggling parents of newborn babies. He is also a strong advocate for minors who are caught up in human trafficking rings and has helped change the perception of these children from crime participants to crime victims. And he has supported specialized and intensive services for these child victims, many of who are realizing better outcomes in Los Angeles County because of the supervisor's efforts.

Supervisor Knabe also played the leading role at the national level, specifically in bring the NACo Annual Conference to California this summer. He ensured that county colleagues from across the nation saw California in a very positive light.

Kathy Long, Ventura County Supervisor

Kathy Long has been a devoted and tenacious contributor to California counties and CSAC, demonstrating a commitment to some of the most important and difficult issues facing our state, including poverty and homelessness. She has been a tireless advocate for appropriate federal and state funding and flexibility to ensure counties have the resources and the tools to deliver mandated services in the most responsive manner to residents.

Ms. Long has been a key contributor to CSAC for nearly 20 years, having served on the Executive Committee for 19 years, co-founded the Women's Leadership Forum, chaired both the Health and Human Services and the Government, Finance, and Administration Policy Committees, co-chaired the CSAC Poverty Working Group, and chaired the Coastal Counties Regional Association. She has been a strong advocate for the CSAC Institute as a member of the Institute Governing Council, played a key role in negotiating the state's implementation of the Affordable Care Act, and has long been a well-respected and strong voice for counties.

Distinguished Service Award	
2015	
Betty Yee	State Controller
Jim Bell	Senator
Michael Cohen	Department of Finance Director
Joe Dhillon	Senior Advisor to the Governor for Tribal Negotiations
2014	
Richard Gordon	Assembly Member
Lois Wolk	Senator
Martin Hoshino	Undersecretary, California of Corrections and Rehabilitation
2013	
Darrell Steinberg	Senator
Diana Dooley	Secretary, Health and Human Services Agency
Diane Cummins	Special Advisor, Governor, Department of Finance
Mike McGowan	Yolo County Supervisor
2012	
Valerie Brown	Sonoma County Supervisor
2011	
Peter Detwiler	Former Consultant, Senate Local Government Committee
2010	
Tony Oliveira	Kings County Supervisor
Valerie Brown	Sonoma County Supervisor
Roy Ashburn	Senator
Juan Arambula	Assembly Member
Dan Wall	Los Angeles County Legislative Advocate
2009	
No Award Given	
2008	
Diane Cummins	Chief Fiscal Policy Advisor, Office of Senate President Pro Tempore
Casey Kaneko	Executive Director, Urban Counties Caucus
Darrell Steinberg	Senator, President Pro Tem
2007	
Jim Tilton	California of Corrections and Rehabilitation
Will Kempton	California Department of Transportation
Roger Niello	Assembly Member
Ellen Corbett	Senator
2006	
Don Perata	Senator
Bob Dutton	Senator
Wes Chesbro	Senator
Joseph Dunn	Senator
Bruce McPherson	Secretary of State
2005	
Denise Ducheny	Senator
Hector De La Torre	Assembly Member
Pat Dando	Office of Governor Schwarzenegger
Terry Watt	Planning Consultant, California Environmental Protection Agency
2004	
Tom Torlakson	Senator
Jackie Speier	Senator
Cassandra Pye	Office of Governor Schwarzenegger

2003	
Herb Wesson	Assembly Speaker
John Laird	Assembly Member
Steve Westly	State Controller
Joe Canciamilla	Assembly Member
Keith Richman	Assembly Member
2002	
Betty Yee	Chief Deputy of the State Department of Finance
Darrell Steinberg	Assembly Member
Dick Dickerson	Assembly Member
Maurice Johannessen	Senator
Alan Lowenthal	Assembly Member
2001	
Tom Torlakson	Senator
Kevin Murray	Senator
Charles Poochigian	Senator
John Dutra	Assembly Member
Dean Florez	Assembly Member
George Runner	Assembly Member
2000	
Dion Aroner	Assembly Member
1999	
John Burton	Senator
1998	
Bill Leonard	Assembly Member
1997	
Pete Wilson	Governor of California
Bill Lockyer	Senator
Curt Pringle	Assembly Member
Martha Escutia	Assembly Member
1996	
William Hauck	Chairman, California Constitution Revision Commission
1995	
No Award Given	
1994	
Elizabeth Hill	Legislative Analyst
1993	
Patrick Johnston	Senator
1992	
John Vasconcellos	Assembly Member
1991	
Barbara Shipnuck	Monterey County Supervisor
Sunne McPeak	Contra Costa Supervisor
Clark Channing	Merced County Administrative Officer
1990	
Russ Gould	Director, California State Department of Finance

President's Award	
2015	
No Award Given	
2014	
Darrell Steinberg	Senator
2013	
Jerry Brown	Governor, State of California
2012	
Sue Ronkowski	CSAC Staff
Greg Cox	Supervisor San Diego County
2011	
Jerry Brown	Governor, State of California
2010	
Ron George	Chief Justice
2009	
Lois Wolk	Senator
2008	
Arnold Schwarzenegger	Governor, State of California
2007	
Steve Keil	CSAC Staff
2006	
Cynthia Bryant	Gov., Schwarzenegger's Chief Deputy Leg. Secretary
Sunne McPeak	Secretary, Business, Transportation and Housing Agency
2005	
Dianne Feinstein	United States Senator
2004	
Arnold Schwarzenegger	Governor, State of California
2003	
DeDe Alpert	Senator
2002	
Bill & Pat Dennison	Supervisor Plumas County
Pat Leary	CSAC Staff
2001	
Dave Cox	Assembly Member
Justice Daniel Kremer	Chair, Gov. Trial Court Facilities Task Force
2000	
Dede Alpert	Senator
John Burton	Senator
1999	
Steve Peace	Senator
John Longville	Assembly Member
1998	
Helen Thomson	Assembly Member
1997	
Phil Isenberg	Assembly Member
Tom Torlakson	Assembly Member
Dick Sweeney	Assembly Member
1996	
Victor Pottorff	CSAC Staff
1991	
Pete Wilson	California Governor



October 6, 2016

To: CSAC Executive Committee
 From: Matt Cate, Executive Director
 Re: Circle of Service Award Recipient Recommendations for 2016

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CSAC staff has developed a list of eight individuals who we believe are deserving of the Circle of Service Award this year. **This award was created to recognize county officials, department directors, staff, Corporate Associates and other CSAC members whose service to CSAC and counties sets them apart.** You are welcome to choose from this list or select your own recipients for this award.

Linda Seifert, Solano County Supervisor/CSAC Finance Corporation President

Supervisor Seifert has served as a Solano County Supervisor since 2008. She has worked hard to improve the health of her community, including spearheading a two-day event to bring \$1.5 million in dental care to children and taking steps to eliminate “food deserts” within the county. She is also active on mental health issues and has assisted CSAC on numerous legislative measures regarding early childhood and mental health. Her service on the Board of Supervisors has also been marked by many endeavors including her advocacy for preserving the agricultural character and resources of the county and for improved recreational services through the implementation of a park district.

Interacting within CSAC, Supervisor Seifert first began distinguishing herself as a CSAC policy committee member and Chair of the Agricultural and Natural Resources Policy Committee, where she helped forge CSAC policy positions on important items such as Cap & Trade and PILT. Supervisor Seifert was a key contributor to the CSAC Revenue and Capital Advisory Group which developed recommendations to create a solid fiscal foundation for the Association. Supervisor Seifert also served on the Board and Executive Committee, and, for the past two years, as a Challenge Awards judge, playing a key role in discussing ways on how to improve the program. This local impact made her a participation in CSAC a welcome addition.

Quickly earning a reputation as a thoughtful policy maker and a strategic thinker, Supervisor Seifert became a member of the CSAC Executive Committee and later was appointed to serve on the Board of the CSAC Finance Corporation. As the transition for closer collaboration between the CSAC Finance Corporation and CSAC ensued, Supervisor Seifert was elected President of the CSAC Finance Corporation Board, and has provided clear and improved the focus of the Finance Corporation’s efforts to serve CSAC and its many and diverse county constituents. This year, for the first time, Supervisor Seifert initiated the development of specific financial goals for the organization in addition to a strategic business plan for the year ahead. While there continues to be much work ahead, the contributions of Supervisor Seifert has put CSAC and its Finance Corporation on a successful path for the future.

Susan Bower, MSW, MPH, Assistant Director, Integrative Services
 San Diego County Health and Human Services Agency

Susan Bower has been with the County of San Diego’s Health and Human Services Agency for nearly 20 years, and is currently the Director of Service Integration. In that role, she oversees the county’s efforts to combat homelessness.

Her knowledge and expertise on homeless issues, behavioral health, alcohol and drug programs, and criminal justice recidivism make her an invaluable resource for the county family. She has especially assisted CSAC on the statewide issue of homelessness and has not hesitated to share her county's innovative ideas for combatting it. In fact, this year alone, Ms. Bower has traveled from San Diego to speak at the CSAC Institute in April, the CSAC Legislative Conference in May, and a CSAC Regional Meeting in Orange County in September.

Assistant Director Bower is CSAC's go-to person on homelessness, and we can't thank her and the County of San Diego enough for her willingness to assist the Association in the important policy work that impacts all of us.

Dan Burch, Emergency Medical Services Administrator
San Joaquin County

Dan Burch is the Emergency Medical Services (EMS) Administrator for the San Joaquin County EMS Agency and Chairs the State Commission on EMS to which he was appointed by Governor Brown in 2013. He is also a past president of the Emergency Medical Services Administrators' Association of California (EMSAAC), composed of EMS administrators who gather to shape policy and ensure that medical services are available countywide.

In his role with EMSAAC, he served for nearly seven years on a complex and contentious stakeholder working group seeking to rewrite EMS regulations. The diverse group also had members representing city and state fire employees, as well as private ambulance representatives. However, over the course of the group meetings, Mr. Burch consistently represented the county position by explaining and defending our critical role in ensuring EMS services. By the conclusion of the working group meetings, Dan had inexplicably gained the trust and even comradery of the majority of the members.

Perhaps it was due to his other favorite role – that of a top high school football referee – that he was able to achieve the success that he did as part of the working group. But make no mistake, Mr. Burch's patience and years of work on the Chapter 13 stakeholder group will not only go down in county legend, but has also provided a foundation that will continue to assist counties on these perennially thorny EMS issues.

Patrick Blacklock, Yolo County CAO

Patrick Blacklock is the outgoing CAOAC President, has served on several CSAC working groups and has been immensely valuable as advisor to the CSAC Executive Committee. He has displayed a remarkable commitment to CSAC on a variety of issues, whether for strategic "on the ground" perspective on issues impacting counties, input on CSAC's strategic plan, or providing timely and critical input on legislation. Mr. Blacklock is consistently a go-to resource for CSAC staff, serving as a critical voice on workgroups impacting nearly all aspects of CSAC's operations and assisting in moving CSAC to be as responsive to counties as possible.

Veronica Ferguson, Sonoma County CAO (retired)

Veronica Ferguson was a founding member of the Realignment Allocation Committee for determining AB 109 funding allocations. On that committee, Ms. Ferguson represented the Bay Area's interests vigorously, but maintained a willingness to work for the best solution for all counties. She also helped CSAC on multiple other projects, including playing a key role in the Northern California counties' medical marijuana policy, the recent CAO Medi-Cal Administrative Funding Working Group, federal tribal issues including fee-to-trust reform and other efforts. She has always been very engaged in statewide public policy and extremely responsive to staff.

She has also served as a leader in the County Administrative Officers Association of California (CAOAC), currently serving as CAOAC Vice President. Throughout her county career, Ms.

Ferguson has always been very engaged in statewide public policy and willing to ask questions and seek solutions to thorny issues.

Jeff Brax, Sonoma County Chief Deputy County Counsel, and

Glenn Russell, Santa Barbara County Planning Director

Mr. Brax and Mr. Russell have been valuable contributors in CSAC's fundamental goals of advocating for counties in the legislative arena and educating our members about important policy topics in the area of tribal cultural resources and tribal intergovernmental land use consultations. Their technical expertise over a multi-year period, beginning with the introduction of AB 52 (Gatto) in December 2012 and continuing through ongoing implementation and educational efforts in the summer of 2016, were vital to CSAC's efforts on this groundbreaking piece of legislation. The technical advice Mr. Brax and Mr. Russell were able to provide allowed CSAC to negotiate with the author and sponsors to ensure that AB 52 would be workable for local governments.

Their involvement didn't end when the bill was signed. Both men continued to contribute to CSAC's implementation efforts by making themselves available for technical follow-up work through the Office of Planning and Research as the CEQA guidelines were updated to reflect the new legislative requirements. Both of them have also taken time out of their busy schedules to make presentations and share educational materials they have produced with the broader county family. These efforts ensured that counties were well-prepared for AB 52 implementation, not to mention making counties better able to effectively collaborate with tribal governments in consultations related to tribal cultural resources and other land use issues. Most recently, Mr. Brax and Mr. Russell were speakers at CSAC's inaugural Institute for Excellence in County Government course on tribal intergovernmental relations, where they shared their expertise and experience with a broad array of county leaders, including supervisors, county counsels and other key staff members.

In addition to their work on tribal cultural resource issues, Mr. Brax and Mr. Russell have also been very helpful in CSAC's advocacy work on a variety of tribal affairs, land use, and housing issues, including the Governor's "by-right" housing proposal and federal tribal policies.

Geoff Patnoe, San Diego County Director, Office of Strategy and Intergovernmental Affairs

Geoff Patnoe was a critical strategic advisor and on-the-ground support in the successful NACo 2nd Vice President campaign of Supervisor Greg Cox. Mr. Patnoe's tireless commitment and around-the-clock creativity were instrumental in ensuring the campaign was as prepared at each turn, providing the needed support that enabled Supervisor Cox to make the connections and deliver his platform in the most effective manner possible. Mr. Patnoe's efforts assisted in supporting Supervisor Cox and resulted in a California officer of NACo at a critical time for California counties.

In addition, Mr. Patnoe has also been a go-to resource for CSAC advocacy staff on issues of importance, such as health and human services and labor issues. He also ensures San Diego County provides necessary technical feedback on requests for information from CSAC, whether or not the county has taken a formal position. His solution-oriented approach provides key insight into particularly thorny issues impacting California's counties.

Attached, please find a list of previous Circle of Service Award winners for your reference.

Circle of Service Awards

2015

Rick Haffey	Nevada County Executive Officer
Judith Reigel	Executive Director, County Health Executives Association of California
Suzanne Mason	Former Napa County Director of Human Resources
Larry Combs	California Statewide Communities Development Authority Commission Chair, Interim CAO El Dorado County
Charles Lomeli	CalTRUST Board President and Chairman and Solano County Treasurer, Tax Collector, County Clerk
CSAC Finance Corporation Board of Directors	
California's Loyal Order of Dedicated Servants (CLODS)	
Phillip Crandall	Humboldt County Health and Human Services Director

2014

Susan Mauriello	Santa Cruz County Administrative Officer
Bill Fujioka	Los Angeles County Chief Executive Officer
Arthur Wylene	Tehama County Counsel
Scott McGolpin	Santa Barbara County Director of Public Works
Melissa Stafford-Jones	Former California Association of Public Hospitals Executive Director
Patrick Duterte	Former Solano County Health Director
Joe Tavaglione	Member of the California Transportation Commission
John Moorlach	Orange County Supervisor

2013

Merita Callaway	Supervisor, Calaveras County
Mary McMillan	Retired Deputy County Manager, San Mateo County
Pete Parkinson	Retired Director, Permit & Resources Mgmt. Dept., Sonoma County
Pat Proano	Asst. Deputy Director of Public Works, Los Angeles County
Leonard Kaye	Retired SB 90 Coordinator, Auditor-Controller's Office LA County
Nick Warner	Legislative Advocate, CA State Sheriffs' Assoc.
Karen Pank	Executive Director, Chief Probation Officers Assoc. of CA
Kathy Long	Supervisor, Ventura County
Lee Kemper	Dir. of Policy & Planning, CMSP
Judith Riegel	Executive Director, Co. Health Executives of CA
David Souleles	Dep. Agency Dir., Public Health Services, Orange County
Graham Knaus	Assistant Director, Health & Human Serv. Dept., Placer County
Andy Pease	Executive Finance Dir., Health & Human Serv. Agy., San Diego Co.
Eileen Cubanski	Senior Fiscal & Policy Analyst, County Welfare Dir. Assoc.
Linda Penner	Chair, Board of State and Community Corrections
Bill Goodwin	CAOAC President and Tehama CAO
Mark Saladino	Pres. of CSAC Finance Corp. & LA County Treasurer/Tax Collector

2012

Patrick Blacklock	Yolo County Administrative Officer
Veronica Ferguson	Sonoma County Administrative Officer
Walt Ekard	San Diego County Chief Administrative Officer
Susan Adams	Marin County Supervisor

Tim Snellings	Butte County Department of Development Services
Jennifer Henning	County Counsels Assoc. Executive Director
William McClure	Los Angeles County Retiree
Mike Penrose	Sacramento County Director of Transportation
Howard Dashiell	Mendocino County Director of Transportation
Susan Cash	Inyo County Supervisor
Liz Kniss	Santa Clara County Supervisor
Steve Keil	CSAC Interim Executive Director
2011	
Bryan Barr	2011 CSAC Corporate Associates President
Larry Combs	Merced County Executive Officer
Diane Cummins	Special Advisor, Governor Brown
David Finigan	Del Norte County Supervisor
Mike Johnson	Retired Solano County Administrator
Pat Leary	Yolo County Assistant County Administrator
Ana Matosantos	Director, Department of Finance
Susan Mauriello	Santa Cruz County Administrative Officer
Nancy McFadden	Executive Secretary, Governor Brown
Mark Pazin	Merced County Sheriff
Linda Penner	Fresno County Chief Probation Officer
Rick Robinson	Stanislaus County Chief Executive Officer
Donna Vaillancourt	San Mateo County Director of Human Services
	CSAC Legislative Staff
2010	
Rich Gordon	San Mateo County Supervisor
Roger Dickinson	Sacramento County Supervisor
Mike McGowan	Yolo County Supervisor
Greg Cox	San Diego County Supervisor
Helen Thomson	Yolo County Supervisor
Kathy Long	Ventura County Supervisor
Matt Rexroad	Yolo County Supervisor
Jane Dolan	Butte County Supervisor
Liz Kniss	Santa Clara County Supervisor
Tom Ford	CSAC Finance Corporation President
Michael Brown	Santa Barbara County Executive Officer
William McIntosh	Retired Lassen County Public Works Director (In Memoriam)
Verne Davis	Retired Merced County Public Works Director (In Memoriam)
John Sansone	San Diego County Counsel
Steven Woodside	Sonoma County County Counsel
Bruce Goldstein	Sonoma County Assistant County Counsel
Graham Knaus	Director of Administrative Services, Placer County Health and Human Services Department
Kirk Kleinschmidt	Kaiser Permanente, Corporate Associates President

2009	
Terry Woodrow	Alpine County Supervisor
Mary McMillan	San Mateo Deputy County Manager
Bob Fisher	CSAC Corporate Associates President
Pat DeChellis	Los Angeles County Deputy Public Works Director
	Contra Costa Public Works Department
	Santa Barbara County Public Works Department
2008	
Jeff Morris	Trinity County Supervisor
Connie Conway	Tulare County Supervisor and former CSAC President
Harry Ovitt	San Luis Obispo County Supervisor and former CSAC President
Tim Smith	Sonoma County Supervisor and former CSAC President
Matt Rexroad	Yolo County Supervisor
John Tavaglione	Riverside County Supervisor
Diane Dillon	Napa County Supervisor
John Gioia	Contra Costa County Supervisor
John Silva	Solano County Supervisor
Stephen L. Weir	Contra Costa County Clerk-Recorder
Michele Vercoutare	Court Facility Transfer Coordinator, Los Angeles County Chief Executive Office
Stuart Wells	Franchise & Fees Manager, The Gas Company/SDG&E Sempra Energy Utilities
Andy Morgan	Vanir Construction Management
Michael Rattigan	Santa Clara County Lobbyist
Greg Norton	Executive Director, Regional Council of Rural Counties (RCRC)
2007	
Helen Thomson	Yolo County Supervisor
Mike McGowan	Yolo County Supervisor
Tony Oliveira	Kings County Supervisor
Bill Powers	Plumas County Supervisor
Brian Lee	San Mateo County Deputy Director of Public Works
Mike Silacci	CSAC Corporate Associates Member, AT&T
Rob Bilo	CSAC Corporate Associates Member, Nationwide Retirement Solutions (NRS)
Roger Dickinson	Sacramento County Supervisor
Bran Dahle	Lassen County Supervisor
Rubin Lopez	CSAC Staff
2006	
Bob Fletcher	Vanir Construction Management
David Janssen	Los Angeles County Chief Administrative Officer
Richard Vinson	Amador County Supervisor
Gary Freeman	Glenn County Supervisor
Gary Gilbert	Madera County Supervisor
Bill Dennison	Plumas County Supervisor
Greg Cox	San Diego County Supervisor

Duane Kromm	Solano County Supervisor
Ray Simon	Stanislaus County Supervisor
Peter Rei	Tuolumne County Public Works Director
Pat DeChellis	Los Angeles, Deputy Director Public Works
Chantal Saipe	San Diego County, Tribal Liaison
Jennifer Henning	Executive Director, County Counsels' Association of California
Mary Wallers	CSAC Corporate Associate Member, Sierra West Group
Lori Panzino	San Bernardino County, Division Chief, Franchise Programs
Paul Valle-Reistra	City of Walnut Creek, City Attorney
Rich Esposto	Consultant, Sacramento Metro Cable Television Commission
David Wooten	San Joaquin County Supervisor and Chair, Assistant County Counsel, County Counsel Working Group on Court Facilities
Kathleen Felice	Los Angeles County, Principal Deputy County Counsel
Diane Bardsley	San Diego County and Member, Special Assistant County Counsel, County Counsel Subcommittee on SB 10
Tom Ford	Sonoma County Treasurer
Norma Lammers	CSAC Finance Corporation Executive Director
2005	
Mitch Avallon	Contra Costa County Deputy Director - Flood Control
Dennis Barry	Contra Costa County Community Development Dept.
Valerie Brown	Sonoma County Supervisor
John Freedman	Analyst, Los Angeles County Chief Administrator's Office
Steve Keil	CSAC Legislative Coordinator
Rod Kubamoto	Los Angeles County Assistant Deputy Director
Andrea McGarvey	San Luis Obispo County Auditor-Controller's Office
Michael Moele	Buck Consultants
Bob Palmer	Retirement Administrator San Joaquin County
Dave Solaro	Retired CSAC Board Member & Administration of Justice Policy Committee chair
John Sweeten	Contra Costa County Chief Administrative Officer
Steve Swendiman	Managing Director, NACo Financial Services
Kit Wall	Local Government Relations, Eli Lilly & Company
2004	
John Garcia	Kaiser Permanente
Jim Lindholm	San Luis Obispo County Counsel
Steve Woodside	Sonoma County Counsel
Steve Basha	Yolo County Counsel
Jim Beall	Santa Clara County Supervisor
Tonly Oliveira	Kings County Supervisor
Duane Kromm	Solano County Supervisor
Susan Adams	Marin County Supervisor
Rose Jacobs Gibson	San Mateo County Supervisor
Brad Clark	Alameda County Registrar of Voters
Mischelle Townsend	Riverside County Registrar of Voters
Julie Rodewald	San Luis Obispo County Clerk Recorder

Ann Reed	Shasta County Registrar of Voters
Richard Robinson	Stanislaus County Administrative Officer
Walt Ekard	San Diego County Administrative Officer
Larry Parrish	Riverside County Executive Officer
Stephen Shane Stark	Santa Barbara County County Counsel
John Sansone	San Diego County Counsel
Robert Ryan , Jr.	Sacramento County Counsel
Buck Belventhal	San Francisco City & County
Ray Fortner	Los Angeles County
Richard Arrow	Marin County Auditor
Rod Dole	Sonoma County Counsel Auditor-Controller
Mark Norris	Sacramento County Finance Department
Steve Ybarra	Contra Costa County
Dave Elledge	Santa Clara County
Valerie Brown	Sonoma County Supervisor
Paul Stein	Calaveras County Supervisor
Frank Mecca	County Welfare Directors Association
Pete Parkinson	Sonoma County Planning Director
2003	
Kevin Juhring	US Communities
Tom Ford	Sonoma County Treasurer
Ann Reed	Shasta County Clerk/Registrar of Voters
Roger Dickinson	Sacramento County Supervisor
Bill McClure	Los Angeles County Workers' Compensation Specialist
Shane Stark	Santa Barbara County Counsel
Mike McGowan	Yolo County Supervisor
Denny Bungarz	Glenn County Supervisor
Governor's Trial Court Facilities Task Force Members:	
Patricia Clarke	Shasta County Supervisor
Joan Smith	Siskiyou County Supervisor
John Tavaglione	Riverside County Supervisor
2002	
Tom Stallard	CSAC 1st Vice President
Gary Freeman	CSAC Immediate Past President
Barbara Pletz	San Mateo County Emergency Services Director
Jim Beall	Santa Clara County Supervisor
Kathleen Bales Lange	Tulare County Counsel
John Sansone	San Diego County Counsel
Frank Mecca	County Welfare Directors Association Executive Director
Richard Fitzmaurice	SBC/Pacific Bell Director of External Affairs
Cathy Bando	RBC Dain Rauscher Director of Public Finance
Chris McKenzie	League of California Cities Executive Director
Catherine Smith	California Special Districts Association Executive Director
Ted James	Kern County Planning Director
Tony Hughes	Salomon Smith Barney
2001	
Paul Stein	Calaveras County Supervisor
Larry Parrish	Riverside County Executive Officer
Les Brown	Former CSAC President
Governor's Trial Court Facilities Task Force Members:	
Jerry Eaves	San Bernardino County Supervisor
Gary Freeman	Glenn County Supervisor

Charles Smith	Orange County Supervisor
Robert Doyle	County Sheriff
David Janssen	Los Angeles Chief Administrative Officer
Steven Woodside	Sonoma County Counsel
2000	
Trish Clarke	Shasta County Supervisor
David Janssen	Los Angeles Chief Administrative Officer
Tom Bamert	Amador County Supervisor
Governor's Trial Court Employees Task Force Members:	
Steve Perez	Kern County Supervisor and CSAC President
John Sansone	San Diego County Counsel
Larry Spikes	Kings County Administrative Officer
Charles Plummer	Alameda County Sheriff
Pete Kutras	Santa Clara County Asst. Executive Officer
1999	
Muriel Johnson	Sacramento County Supervisor
Dean Shores	Imperial County Supervisor
Keith Carson	Alameda County Supervisor
Tom Stallard	Yolo County Supervisor
Jim Beall	Santa Clara County Supervisor
Jim Lindholm	San Luis Obispo County Counsel
Jay Hull	Napa County Administrator
Owne Clements	San Francisco Deputy Attorney
Terry Henry	Fresno County Dept. of Health Services
Louise McGinnis	Corporate Associate Member
Art Goulet	Ventura County Public Works Director
John Michaelson	San Bernardino County Social Services Director
Penelope Clarke	Sacramento County Public Protection/Human Assis. Admin.

**Tara Diller, Director
Ventura County Animal Services**



Tara Diller is a self-described "data junkie" and a fierce animal advocate. She has a strong passion for changing the face of municipal shelters and is committed to doing that right here in Ventura County. She recently relocated to Southern California from Sacramento and was the Division Manager for Sacramento County Animal Care.

Tara is the Secretary for California Animal Control Directors Association (CACDA), a Board that is dedicated to providing leadership, training, and development, support and advocacy to animal care and control agencies. Tara has also worked as a Best Practice Consultant for Animal Shelters recommending best practices to help increase live release rates by implementing industry standards proven to save more lives, enrich the lives of animals in the shelters, improve employee morale, recommend programs and tools to emphasize officer safety, implement innovative programs to reduce animal intake by creating pet retention programs, recommend the utilization of software systems to develop streamlined workflow efficiencies, develop community partnerships with veterinarians to offer free/low-cost spay neuter programs and focus on improving community relations.

Tara firmly believes in innovative sheltering practices such as Community Cats, also known as Trap Neuter Return (TNR), shelter playgroups, pit bull education, shelter enrichments and in-house rehabilitation, bringing the shelter to the community to increase awareness, transparency and creating unlikely community partnerships. She is a proud mom to a student at UC Davis studying to be a Clinical Psychologist and is a Student Assistant at the UC Davis MIND institute researching Autism. Tara has two Chihuahua's, an American Pit Bull Terrier mix and a diabetic cat. Her husband and daughter are her biggest supporters and advocates and share her passion of saving lives. During her free time, Tara enjoys studying industry best practices, reading good books, going to the beach, and spending time with her husband and pets.

2016 CSAC Executive Committee Calendar of Events

January

- 6 Urban Counties of California (UCC) Board Conference Call
- 13 CSAC Executive Committee Orientation Dinner, Sacramento
6:30pm Reception, 7:15pm Dinner, Esquire Grill, 13th & K Streets, Sacramento
- 14 CSAC Executive Committee Meeting, Sacramento
10:00am – 1:30pm, Masonic Hall, 1123 J St, 3rd Floor, Sacramento
- 20 Rural County Representatives of California (RCRC) Board Meeting & Installation of Officers Reception, Sacramento

February

- 3 Urban Counties of California (UCC) Board Conference Call
- 10-12 CSAC Premier Corporate Partner Forum, San Diego County
- 18 CSAC Board of Directors Meeting, Sacramento
10:00am – 1:30pm, Masonic Hall, 1123 J St, 3rd Floor, Sacramento
- 20-24 NACo Legislative Conference, Washington, D.C.

March

- 2 Urban Counties of California (UCC) Board Conference Call
- 16 Rural County Representatives of California (RCRC) Board Meeting, Sacramento
- 24 CSAC Regional Meeting, Shasta County

April

- 6 Urban Counties of California (UCC) Board Conference Call
- 7 CSAC Executive Committee Meeting, Los Angeles County
10:00am – 1:30pm, Hotel Maya, 700 Queensway Drive, Long Beach
- 20-21 Rural County Representatives of California (RCRC) Board Meeting, Glenn County
- 27-29 CSAC Finance Corporation Board Meeting, Riverside County

May

- 18 Urban Counties of California (UCC) Board Meeting, Sacramento
- 18-19 CSAC Legislative Conference, Sacramento Convention Center/ Hyatt Regency
- 19 CSAC Board of Directors Meeting, Sacramento
12:30pm – 4:00pm, Hyatt Regency B-C, 1209 L Street, Sacramento
- 25-27 NACo Western Interstate Region Conference, Jackson Hole, Wyoming

June

- 16 CSAC Regional Meeting, Amador County
- 22 Rural County Representatives of California (RCRC) Board Meeting, Sacramento

July

- 6 Urban Counties of California (UCC) Board Conference Call
- 22-25 NACo Annual Meeting, Los Angeles County/Long Beach

August

- 3 Urban Counties of California (UCC) Board Conference Call
- 4 CSAC Executive Committee Meeting, Sacramento
10:00am – 1:30pm, Sutter Club, 1220 9th Street, Sacramento
- 17 Rural County Representatives of California (RCRC) Board Meeting, Sacramento

September

- 1 CSAC Board of Directors Meeting, Sacramento
10:00am – 1:30pm, Sutter Club, 1220 9th Street, Sacramento
- 7 Urban Counties of California (UCC) Board Conference Call
- 14-16 CSAC Finance Corporation Board Meeting, Santa Barbara County
- 28-30 Rural County Representatives of California (RCRC) Annual Meeting, Placer County

October

- 5 Urban Counties of California (UCC) Board Conference Call
- 5-7 CSAC Executive Committee Retreat, Ventura County
Ojai Valley Inn, 905 Country Club Road, Ojai

November - December

- 29-2 CSAC 122nd Annual Meeting, Palm Springs, Riverside County
- 30 Urban Counties of California (UCC) Board Meeting, Palm Springs, Riverside County

December

- 1 CSAC Board of Directors Meeting, Palm Springs, Riverside County
2:00pm – 4:00pm, Palm Springs Convention Center, 277 N Avenida Caballeros, Palm Springs
- 7 Rural County Representatives of California (RCRC) Board Meeting, Sacramento
- 14-16 CSAC Officers' Retreat, Napa County

As of 4/12/16

2017 CSAC Calendar of Events

January

- 2 New Year's Day
- 4 Urban Counties of California (UCC) Board Conference Call
- 12 CSAC Executive Committee, Sacramento
- 16 Martin Luther King Day

February - March

- 7-9 CSAC Premier Corporate Partner Forum, San Diego County
- 16 CSAC Board of Directors Meeting, Sacramento
- 20 Presidents' Day
- 25-1 NACo Legislative Conference, Washington, D.C.

April

- 6 CSAC Executive Committee Meeting, Sacramento
- 19-21 CSAC Finance Corporation Meeting, Monterey County

May

- 17-18 CSAC Legislative Conference, Sacramento
- 18 CSAC Board of Directors Meeting, Hyatt Regency Hotel, Sacramento
- 24-26 NACo WIR Conference, Deschutes County (Sunriver), Oregon
- 29 Memorial Day

July

- 4 Independence Day
- 21-24 NACo Annual Conference, Franklin County/Columbus, Ohio

August

- 3 CSAC Executive Committee Meeting, Sacramento

September

- 4 Labor Day
- 7 CSAC Board of Directors Meeting, Sacramento
- 13-15 CSAC Finance Corporation Meeting, Santa Barbara County

October

- 4-6 CSAC Executive Committee Retreat, Location TBD
- 9 Columbus Day

November

- 10 Veterans' Day
- 23 Thanksgiving Day

November - December

- 27-1 CSAC 123rd Annual Meeting, Sacramento
- 30 CSAC Board of Directors Meeting, Sacramento Convention Center
- 13-15 CSAC Officers' Retreat, Napa County
- 25 Christmas Day

As of 8/23/16