2015 LEGISLATIVE CONFERENCE

CSAC BOARD OF DIRECTORS

BRIEFING MATERIALS
Thursday, May 28, 2015
12:15 p.m. 4:00 p.m.

Meeting Location:
Capitol Event Center (formerly CSAC Conference Center)
Sacramento, County
AGENDA

Agenda times are approximate. Matters may be considered earlier than published time.

Presiding: Vito Chiesa, President

12:15pm  BUFFET LUNCH
12:45pm  PROCEDURAL ITEMS

1. Roll Call

2. Approval of Minutes of February 19, 2015

1:00pm  SPECIAL PRESENTATIONS

3. CSAC Corporate Partner Remarks
   - Jim Holobaugh, Sr. Vice Pres., Alliant Insurance Services
   - Peter Rumble, CEO, California Clean Power

4. Governor’s May Revision of the 2015-16 State Budget
   - Michael Cohen, Director, State Department of Finance
   - Diane Cummins, Special Advisor to the Governor

5. CSAC Report on the Governor’s May Revision
   - DeAnn Baker & CSAC Advocacy staff

6. CSAC Finance Corporation Report
   - Nancy Parrish, Finance Corp. Executive Director
   - Matt Cate, CSAC Executive Director

2:00pm  ACTION ITEMS

7. CSAC Policy Committee Reports
   - Housing, Land Use & Transportation
     - Supervisor Phil Serna, Chair
     - Kiana Buss, CSAC staff
   - Health & Human Services
     - Supervisor Ken Yeager, Chair
     - Farrah McDaid Ting, CSAC staff
   - Government Finance & Operations
     - Supervisor Henry Perea, Chair
     - Dorothy Holzem & Faith Conley, CSAC staff
   - Agriculture, Environment & Natural Resources
     - Supervisor Diane Dillon, Chair
     - Karen Keene & Cara Martinson, CSAC staff
   - Administration of Justice
     - Supervisor John Viegas, Chair
     - Darby Kernan, CSAC staff
2:30pm  **ACTION ITEMS (cont.)**
8. Consideration of Proposed CSAC Budget for FY 2015-16  
   - Matt Cate, CSAC Executive Director  
   - Supervisor Judy Morris, CSAC Treasurer

9. Consideration of Commercial Sexual Exploitation of Children Resolution  
   - Farrah McDaid-Tine & Darby Kernan, CSAC staff

10. Consideration of Poverty Working Group Platform Language  
    - Supervisors Lee Adams, Kathy Long & Leticia Perez, Co-chairs

3:00pm  **DISCUSSION ITEM**
11. CSAC Strategic Plan Update  
    - Matt Cate, CSAC Executive Director  
    - Graham Knaus, CSAC staff

3:30pm  **INFORMATION ITEMS**
12. Medical Marijuana Working Group Report  
    - Supervisor Mark Lovelace, Co-chair  
    - Supervisor Bruce McPherson, Co-chair

13. Institute for Local Government (ILG) Report  
    - Steve Sanders, Program Director, ILG

14. Informational Reports without Presentation  
    - CSAC Litigation Coordination Program Report  
    - CSAC Corporate Partners Update  
    - IRS Form 990

15. Other Items

4:00pm  **ADJOURN**
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President: Vito Chiesa, Stanislaus
First Vice President: Richard Forster, Amador
Second Vice President: Dave Roberts, San Diego
Immed. Past President: John Gioia, Contra Costa

SECTION: U=Urban  S=Suburban  R=Rural
Presiding: Vito Chiesa, President

1. **ROLL CALL**

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The presence of a quorum was noted.

2. **APPROVAL OF MINUTES**  
The minutes of November 20, 2014 were corrected to reflect that Supervisor Roger Abe was not in attendance.

   Motion and second to approve minutes of November 20, 2104 as corrected. Motion carried unanimously.

3. **PRESENTATION OF DISTINGUISHED SERVICE AWARDS**  
Senator Lois Wolk received the 2014 CSAC Distinguished Service Award for her role as key negotiator during the water bond negotiations and helped ensure that protections for Delta communities and funding for levee improvements, water supplies and ecosystem restoration was included.

Assemblyman Rich Gordon received the 2014 CSAC Distinguished Service Award for authoring legislation to direct cap and trade revenue towards local governments to fund greenhouse gas reduction projects at the local level. He also continues to highlight the importance of climate adaptation and preparedness as chair of the Assembly Select Committee on Sea Level Rise.

President Chiesa presented both awards during the Board of Directors meeting since neither recipient was able to attend the 2014 CSAC annual meeting.

4. **CORPORATE PARTNER PRESENTATION**  
Brianna Lieman with California Health & Wellness, addressed the Board of Directors regarding services they provide to counties. They are a Medi-Cal plan established in 2013 and serve Medi-Cal beneficiaries in 19 counties, primarily rural. They administer most Medi-Cal benefits and offer a variety of education, outreach and care coordination programs.

5. **REPORT ON GOVERNOR’S BUDGET FOR 2015-16**  
Michael Cohen, Director of State Department of Finance and Diane Cummins, Special Advisor to the Governor, provided an overview of the Governor’s proposed budget for 2015-16. The majority of funds will go to K-12 schools. Implementing Propositions 1 and 2, the water bond and rainy day fund initiatives, is a major component of the budget. Also included is $533m in accelerated pre-2004 mandate repayment, $150m for Medi-Cal county administrative costs, $10m to fund county fair operations. The budget also includes a proposal to reduce state costs for retiree health benefits. Details of the Governor’s proposed budget were also contained in the January 9, edition of the CSAC Budget Action Bulletin.

6. **STATE BUDGET CHALLENGES AND OPPORTUNITIES**  
As directed by the Executive Committee at its January meeting, staff presented a report regarding the pressing need for additional funding for the maintenance and preservation of the existing state and local transportation system. The presentation included a forecast and options for new revenue. Some short-term solutions proposed are: Increase the base gas tax; increase vehicle license fee; increase vehicle registration fee; redirect weight fees back to transportation; and reduce the voter threshold for local sales tax measures. Additional details were contained in the briefing materials.

As directed by President Chiesa, CSAC has created a Poverty Working Group, which will be co-chaired by Supervisors Kathy Long, Leticia Perez and Lee Adams. Staff asked for volunteers to serve on the working group. The first meeting will be held in early March.

7. **STATE AND FEDERAL LEGISLATIVE PRIORITIES FOR 2015**  
Staff presented draft CSAC State and Federal Legislative Priorities for 2015 as contained in the briefing materials. The CSAC Executive Committee previously considered the priorities and recommended approval by the Board of Directors.
Motion and second to approve the CSAC State and Federal Legislative Priorities for 2015, with the caveat that CSAC will consider proposals from the various policy committees throughout the year. Motion carried unanimously.

8. AMENDMENTS TO CSAC COUNTY PLATFORM
   Administration of Justice. Supervisor Keith Carson, Vice-chair of the CSAC Administration of Justice policy committee, indicated that the committee would be looking at several issues during the year, including Proposition 47, housing for re-entry population, and striker credit earnings, among other things. Proposed amendments to Chapter Two of the CSAC County Platform were presented as contained in the briefing materials.

   Motion and second to adopt proposed amendments to Chapter Two of the CSAC County Platform as presented. Motion carried unanimously.

   Agriculture, Environment & Natural Resources. Supervisor Diane Dillon, Chair of the CSAC Agriculture, Environment & Natural Resources policy committee, presented proposed amendments to Chapters Three and Fourteen of the CSAC County Platform as contained in the briefing materials.

   Motion and second to adopt proposed amendments to Chapters Three and Fourteen of the CSAC County Platform as presented. Motion carried unanimously.

   Health & Human Services. Supervisor Ken Yeager, Chair of the CSAC Health & Human Services policy committee, presented proposed changes to Chapters Six and Twelve of the CSAC County Platform as contained in the briefing materials.

   Motion and second to adopt proposed changes to Chapters Six and Twelve of the CSAC County Platform as presented. Motion carried unanimously.

   Housing, Land Use & Transportation. In addition to proposed amendments to Chapters Seven, Eleven and Sixteen contained in the briefing materials, additional language related to tribal-gaming compacts was distributed.

   Motion and second to adopt proposed amendments to Chapters Seven, Eleven and Sixteen as contained in the briefing materials and distributed. Motion carried unanimously.

9. STRATEGIC PLANNING UPDATE
   Matt Cate indicated the CSAC strategic planning process will begin in four to six weeks and encouraged Board members to get involved in the process.

10. SECTION 115 MEDICAID WAIVER UPDATE
   California’s existing Medicaid Section 1115 “Bridge to Reform” waiver expires in October 2015. The Department of Health Services (DHCS) has begun work on developing a five-year extension. CSAC has been convening county affiliate stakeholders to discuss content, strategy and fiscal issues. A detailed memo including an update on the process to renew the waiver, background on major components of the waiver, update on the work groups that DHCS created to assist with waiver development, and an overview of the DHCS financial proposal, was contained in the briefing materials.

11. “HOW TO GET INVOLVED IN CSAC” VIDEO
   CSAC recently produced a video featuring President Chiesa discussing ways that counties can become more involved in CSAC. The video was shown to the Board of Directors.

12. INFORMATION REPORTS
   The following informational reports were contained in the briefing materials: CSAC Corporate Partnership Update, CSAC Finance Corporation Update, Institute for Local Government (ILG) Update, and CSAC Litigation Coordination Program Update.
13. **OTHER ITEMS**

President Chiesa announced that he and Matt Cate recently visited Father Boyle and Homeboy Industries to present a donation for his presentation during the CSAC annual meeting.

Matt Cate announced that former CSAC employee Jean Jordan was recently hired as the Sutter County Counsel.

Meeting adjourned to closed session.
Alliant Insurance Services, Inc.

Alliant is the largest independent insurance brokerage headquartered in California. Alliant currently works with 57 counties in California and is the exclusive broker for the CSAC Excess Insurance Authority. What sets Alliant apart in the public sector is our specialized expertise with more than 35 years of experience in meeting the unique needs of the California counties—and over $1 billion in premiums and premium equivalents placed for public entities—we understand how these organizations are perceived within the insurance marketplace and how the operating environment of the counties shapes their risk transfer approach and requirements. Using this understanding, Alliant has developed advantaged programs for all lines of insurance coverage, which have saved California counties millions of dollars on an annual basis. The most recent program developed is the Master Rolling Owner Controlled Insurance Program (MROCIP), launched on January 1, 2013. MROCIP provides an extremely cost effective and efficient method of managing the liability and workers’ compensation exposure associated with county construction projects. Numerous CSAC Counties are already deriving the benefits of this program, and it is available to all counties in the state. Alliant is excited to be a Premier Partner with CSAC and we look forward to our continued business relationships with California Counties.

Jim Holobaugh, SVP, Alliant Construction Services Group
1301 Dove St. Suite 200
Newport Beach, CA 92660
(949) 660-8110
narshi@alliant.com
www.alliant.com

California Clean Power

California Clean Power is a public benefit company that partners with cities and counties to implement their own customized local community choice aggregation (CCA) program. In California, any city or a county has the legal right to an alternative provider to their local utility, and can even choose up to 100% clean power for its community. By partnering with California Clean Power, communities can locally control their energy needs, increase their use of renewable power, bring substantial electricity bill savings for its residents and businesses, and drive local economic development. We can help counties, JPAs, or even small cities to independently set up their own Community Choice program within a few months. California Clean Power is the only full-service provider in the state that guarantees economic and environmental benefits to a community. Visit us at www.californiacommunitychoice.com or follow us on Twitter @CalifCleanPower.

Peter Rumble, CEO
50 Santa Rosa Ave, Suite 420
Santa Rosa, CA 95405
(707) 623-9933
prumble@cacleanpower.com
www.cacleanpower.com
AGENDA

Chair, Supervisor, Phil Serna, Sacramento County
Vice Chair, Supervisor David Rabbitt, Sonoma County

8:30 a.m.  I.  Welcome, Introductions & Approval of the Agenda
Chair, Supervisor, Phil Serna, Sacramento County
Vice Chair, Supervisor David Rabbitt, Sonoma County

8:35 a.m.  II.  State Affordable Housing Legislation
Zachary Olmstead, Office of Assembly Speaker Toni Atkins
Kiana Buss, Legislative Representative
Chris Lee, Legislative Analyst

8:45 a.m.  III.  New Transportation Technology: Contra Costa Transportation Authority
GoMentum Station
Jack Hall, Contra Costa Transportation Authority

9:00 a.m.  IV.  Tribal Intergovernmental Issues Update
Supervisor David Rabbitt, Sonoma County
Supervisor Diane Dillon, Napa County

9:20 a.m.  V.  Update on Activities of the California Transportation Commission's Road User
Charge Technical Advisory Committee
Supervisor David Finigan, Del Norte County

9:40 a.m.  VI.  Federal Transportation Reauthorization
Kiana Buss, Legislative Representative
Chris Lee, Legislative Analyst

9:50 a.m.  VII.  Legislative and Budget Update
Kiana Buss, Legislative Representative
Chris Lee, Legislative Analyst

10:00 a.m.  VIII.  Adjournment
Health and Human Services Policy Committee
Thursday, May 28, 2015 • 10:15 – 11:45 a.m.
Sheraton Grand – Sacramento, Gardenia Ballroom
1230 J Street, Sacramento, CA 95814

Supervisor Ken Yeager, Santa Clara County, Chair
Supervisor Hub Walsh, Merced County, Vice Chair

Note: This policy committee meeting is an in-person meeting only and is being held as part of the CSAC 2015 Legislative Conference

10:15 a.m. I. Welcome and Introductions
Supervisor Ken Yeager, Santa Clara County

10:15 – 10:30 II. Budget and Legislative Update
Farrah McDaid Ting, CSAC Legislative Representative
Michelle Gibbons, CSAC Legislative Analyst

10:30 – 10:55 III. Congregate Care Reform: Reshaping California’s Group Home System and Services
Will Lightborne, Director, Department of Health Care Services

10:55 – 11:15 IV. DHCS Update & Medi-Cal Waivers
Jennifer Kent, Director, Department of Health Care Services

11:15 – 11:45 V. A Closer Look at the Medi-Cal 2020 Waiver
Kelly Brooks-Lindsey, Partner, Hurst Brooks Espinosa, LLC
Sarah Muller, Vice President of External Affairs, California Association of Public Hospitals & Health Systems

11:45 a.m. VI. Adjournment
Government Finance and Operations Policy Committee
CSAC Legislative Conference
Thursday, May 28, 2015 — 8:30 a.m. - 10:00 a.m.
Sheraton Grand Sacramento, Camellia Ballroom
Sacramento County, California

Supervisor Henry Perea, Fresno County, Chair
Supervisor Erin Hannigan, Solano County, Vice Chair

8:30 am  I. Welcome and Introductions
Supervisor Henry Perea, Fresno County, Chair
Supervisor Erin Hannigan, Solano County, Vice Chair

8:35  II. State Budget Update
Brian Uhler, Senior Fiscal & Policy Analyst, Legislative Analyst’s Office

8:55  III. Paid Sick Leave Update
Gage Dungy, Partner, Liebert Cassidy Whitmore

9:10  IV. Open Data Implementation and Options
Nicole Neditch, Fellowship Director, Code for America

9:30  V. What to Expect from 2015 Tax Reform Efforts
Chris Hoene, Executive Director, California Budget and Policy Center

9:50  VI. Legislative Update
Committee Staff

10:00  VII. Closing Comments and Adjournment
Supervisor Henry Perea, Fresno County, Chair
Supervisor Erin Hannigan, Solano County, Vice Chair
Agriculture, Environment & Natural Resources Policy Committee
Thursday, May 28, 2015 - 10:15 a.m. – 11:45 p.m.
CSAC Legislative Conference, Sacramento Sheraton, Camellia Room

**AGENDA***

Supervisor Diane Dillon, Napa County, Chair
Supervisor Pam Giacomini, Shasta County, Vice-Chair

10:15 a.m. I. Welcome and Introductions
Supervisor Diane Dillon, Napa County, Chair
Supervisor Pam Giacomini, Shasta County, Vice-Chair

10:15 – 10:35 II. Focus on the Drought: California’s Agriculture
Paul Wenger, President, California Farm Bureau Federation

10:35 – 10:50 III. Sustainable Groundwater Management Act Implementation
David Bolland, Special Projects Manager, Association of California Water Agencies (ACWA)

10:50 – 11:10 IV. The State of the Sierra Nevada Forests
Jim Branham, Executive Officer, Sierra Nevada Conservancy

11:10 – 11:30 V. Southern California Drought Management Plan
Deven Upadahay, Group Manager, Water Resources, Metropolitan Water District

11:30 –11:45 VI. AENR Legislative & Budget Priorities UPDATE
• Stormwater Funding/Proposition 218
• Cap and Trade
• Rural Initiative: PILT-FAIRS-CLIMATE
Karen Keene, CSAC Senior Legislative Representative
Cara Martinson, CSAC Legislative Representative

11:45 a.m. VII. Closing Comments & Adjournment
Supervisor Diane Dillon, Napa County, Chair
Supervisor John Viegas, Glenn County, Chair
Supervisor Keith Carson, Alameda County, Vice-Chair

2:15 Welcome and Introductions
Supervisor John Viegas, Glenn County

2:30 Local Solutions for Reducing the Length of Stay for Incompetent to Stand Trial (IST) – Local Restoration of Competency Programs (ROC)
Terry Fillman, MBA, CCHP, Sheriff's Department, San Bernardino County

2:50 How to Lower County Drug Costs in the Criminal Justice System - An Overview of the California Pharmaceutical Procurement Collaborative
Jim Butler, Chief Procurement Officer, Department of General Services, State of California

Gregory Doe, Pharm.D., Pharmaceutical Program Manager, Department of General Services, State of California

3:10 Trial Court Revenue Distribution – Looking at Revenue Distributions and Statutory Changes Affecting Distributions
Bob E. Fleshman, Judicial Council of California

3:30 2015-16 Budget and 2015 Legislative Update - Governor’s 2015-16 May Revision
Darby Kernan, Legislative Representative, Administration of Justice, CSAC

3:45 County Concerns and Closing Remarks
Supervisor John Viegas, Glenn County
May 28, 2015

To: CSAC Officers
   CSAC Board of Directors

From: Judy Morris, CSAC Treasurer
       Matt Cate, Executive Director

As Treasurer of CSAC, I present to you the proposed budget for the 2015-16 fiscal year which was unanimously approved by the CSAC Executive Committee on April 9, 2015. In addition to approval of the 2015-16 budget, the CSAC Executive Committee adopted a CSAC Operating Reserve Policy on April 9, 2015 to establish a six-month operating reserve to further ensure long term stability of the association.

In conjunction with the Executive Director, Matt Cate, the attached revenue and spending plan for the upcoming year is hereby submitted for your adoption. The budget reflects the expenditures needed to advance CSAC’s mission of serving California’s 58 counties through effective advocacy, training, and member services programs.

**Recommendation:** Adopt the proposed FY 2015-16 CSAC budget.

Before addressing next year’s budget, it is important to note that CSAC not only stayed within the budget authority approved by this body last year, but also took several important steps to improve the association’s overall budget picture.

First, based on the recommendation of the Revenue and Capital Working Group and the officers, CSAC sold the “Ransohoff Building” at 1029 K Street. The building had lost its anchor tenant the year before and 70% of its offices were vacant. Our consultants opined that it would take approximately $5,000,000 in upgrades to make it desirable to new tenants. In addition, once the Sacramento Kings broke ground on their new arena, the value of the property to investors went up significantly. Accordingly, we were able to secure an excellent price for the property, thereby eliminating a $20,000 per month operating loss and increasing our reserves by $2,962,244, the net proceeds of the sale.

Second, due to some uncertainty regarding revenue, executive staff made the decision to cut administrative spending mid-way through the fiscal year. When combined with staffing changes and temporary vacancies, year-over-year spending was reduced by over $700,000. Finally, a significant investment of time and energy by the CSAC Officers, staff and Executive Committee in our Corporate Associates program resulted in an increase in net revenue of over $400,000 in the 2014-2015 fiscal year. In sum, CSAC anticipates ending the 2014-2015 fiscal year with over $1,000,000 in excess revenue, which will further increase our operating reserves.
Looking ahead, the proposed budget is designed to increase reserves by an additional $700,000. It will also provide growth in spending authority necessary to fill existing vacancies in our advocacy unit while retaining our existing staff. We also recommend providing resources needed to increase CSAC’s presence in our member counties through regionally based meetings, additional staff travel to individual counties, CSAC promotion of county best practices through our new video-based communication model and the expansion of our highly successful CSAC Institute. These enhancements allow CSAC to further focus on member priorities while best positioning the organization for long term sustainability.

**Highlights of the proposed CSAC FY 2015-16**

**Revenues**

- Finance Corporation estimated contribution grows by $200,000 to $3.5 million.
- Corporate Associates is expected to generate an additional 10% in net revenue, growing by $40,000 to $480,000.
- Continuation of CSAC Institute program in San Diego and further expansion into Merced - $43,000.
- Decrease in gross rental income of $100,000 due to sale of Ransohoff Building and CSAC Parking Lot.

**Expenses**

- Decrease in facilities costs of $150,000 due to sale of Ranshoff property.
- Increase in staff costs of $590,000 to fill existing vacancies and to provide the Executive Director resources to increase existing salaries as merited.
- Increase expenditures on the CSAC Institute by $62,000 to cover expansion and other costs of doing business.
- Shift anticipated excess revenues of $700,000 into reserves.
California State Association of Counties  
Budget FY 15-16

<table>
<thead>
<tr>
<th></th>
<th>Actual FY 13-14</th>
<th>Budget FY 14-15</th>
<th>Year End 2014/15</th>
<th>Proposed Budget 15-16</th>
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<td><strong>Revenues:</strong></td>
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<td>Membership Dues</td>
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<td>Finance Corp Participation</td>
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<td>3,300,000</td>
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<td>Rental and Parking Income</td>
<td>619,198</td>
<td>677,271</td>
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<td>Administrative Miscellaneous</td>
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<td>CSAC Conferences</td>
<td>328,625</td>
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<td>Litigation Program</td>
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<td>417,586</td>
<td>417,586</td>
<td>432,276</td>
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<td><strong>Total Revenues</strong></td>
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<td>9,666,743</td>
<td>9,438,259</td>
<td>9,546,010</td>
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<td><strong>Expenditures:</strong></td>
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<td>Salaries/Benefits</td>
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<td>5,507,310</td>
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<td>Staff Outreach</td>
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<td>100,500</td>
<td>113,081</td>
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<td>Leadership Outreach</td>
<td>102,903</td>
<td>85,000</td>
<td>96,176</td>
<td>85,000</td>
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<td>NACo Meetings &amp; Travel</td>
<td>112,106</td>
<td>77,500</td>
<td>96,614</td>
<td>111,000</td>
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<td>Public Affairs/Communications</td>
<td>52,731</td>
<td>48,500</td>
<td>50,906</td>
<td>53,250</td>
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<td>CSAC Conferences</td>
<td>550,813</td>
<td>547,645</td>
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<td>Facilities</td>
<td>884,759</td>
<td>1,039,159</td>
<td>550,259</td>
<td>400,996</td>
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<td>Office Operations</td>
<td>541,335</td>
<td>616,145</td>
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<td>Donations</td>
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<td>CEAC</td>
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<td>Outside Contracts</td>
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<td>Corporate Associates</td>
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<td>Litigation Program</td>
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<td>417,316</td>
<td>412,414</td>
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<td>CSAC Institute</td>
<td>73,816</td>
<td>111,786</td>
<td>107,739</td>
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<td><strong>Total Expenditures</strong></td>
<td>9,158,243</td>
<td>9,629,555</td>
<td>8,416,100</td>
<td>8,846,132</td>
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<td>PROFIT/(LOSS)</td>
<td>89,830</td>
<td>37,188</td>
<td>1,022,159</td>
<td>699,878</td>
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### 15/16 Budget

<table>
<thead>
<tr>
<th>ACCT#</th>
<th>EXPLANATION</th>
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<tr>
<td><strong>INCOME:</strong></td>
<td></td>
</tr>
<tr>
<td>MEMBERSHIP DUES</td>
<td>ANNUAL DUES FROM COUNTIES. <strong>NO INCREASE SCHEDULED THIS YEAR.</strong></td>
</tr>
<tr>
<td>FINANCE CORP PARTICIPATION</td>
<td>CSAC FINANCE CORPORATION CONTRIBUTIONS TO CSAC.</td>
</tr>
<tr>
<td>RENTAL INCOME</td>
<td>RENTAL INCOME FOR 1100 K STREET. INCOME LESS THIS YEAR DUE TO THE SALE OF 1029 K STREET AND THE PARKING LOT.</td>
</tr>
<tr>
<td>ADMINISTRATIVE MISCELLANEOUS</td>
<td>1) ADMINISTRATION FEES COLLECTED FROM CSAC AFFILIATES FOR PAYROLL AND BENEFIT SERVICES. 2) SALES FOR CSAC ROSTERS, MAILING LIST AND LABELS. 3) PRINTING AND COPYING REVENUE GENERATED FROM THE CSAC PRINT SHOP. 4) INTEREST INCOME FROM CHECKING ACCTS AND CALTRUST ACCOUNTS. 5) CONTRACT FOR COMPUTER SERVICES WITH LA COUNTY. 6) SOFT DRINK COMMISSIONS AND FEES FROM JOB ADVERTISING ON CSAC WEBSITE.</td>
</tr>
<tr>
<td>CSAC CONFERENCES</td>
<td>REGISTRATION FEES FOR CSAC ANNUAL CONFERENCE AND LEGISLATIVE CONFERENCE.</td>
</tr>
<tr>
<td>CEAC</td>
<td>CEAC CONTRACT.</td>
</tr>
<tr>
<td>CORPORATE ASSOCIATES</td>
<td>CORPORATE ASSOCIATES MEMBERSHIP DUES AND SPONSORSHIP FOR ANNUAL CONFERENCE AND OTHER EVENTS. EXHIBITOR FEES.</td>
</tr>
<tr>
<td>LITIGATION PROGRAM</td>
<td>FUNDED BY A SEPARATE FEE TO SUPPORT CSAC'S ADVOCACY IN STATE AND FEDERAL COURTS, AND TO COORDINATE LITIGATION INVOLVING MULTIPLE COUNTIES. THE 2015-16 FEE IS PROPOSED TO INCREASE BY 4% ($751 FOR THE LARGEST COUNTIES, AND $8 FOR THE SMALLEST COUNTIES) TO COVER EXPECTED COST INCREASES. ALSO INCLUDES A $50,000 TRANSFER FROM CSAC GENERAL FUND FOR IN-HOUSE GENERAL COUNSEL LEGAL SERVICES.</td>
</tr>
<tr>
<td><strong>EXPENSES:</strong></td>
<td></td>
</tr>
<tr>
<td>SALARIES/BENEFITS</td>
<td>1) SALARIES REFLECT A DISCRETIONARY MERIT INCREASE. 2) EMPLOYEES THAT ARE TIER 1 ARE CURRENTLY PAYING 18-20% OF EMPLOYEE PORTION OF SBCERA, TIER 2 PAY 100% OF EMPLOYEE PORTION. 3) BENEFITS TO INCLUDE HEALTH, DENTAL, VISION, LIFE AND WORKERS COMP. 4) PAYROLL TAX. 5) AUTO ALLOWANCE 6) ANNUAL EMPLOYEE WORKSHOP 7) PARKING 8) 50% OF WELLNESS PROGRAM.</td>
</tr>
<tr>
<td>STAFF OUTREACH</td>
<td>INCLUDES ALL IN AND OUT-OF-TOWN BUSINESS EXPENSES FOR LEGISLATIVE AND ADMINISTRATIVE STAFF.</td>
</tr>
<tr>
<td>LEADERSHIP OUTREACH</td>
<td>ALL BUSINESS EXPENSES FOR CSAC BOARD OF DIRECTORS, EXECUTIVE COMMITTEE AND OFFICERS.</td>
</tr>
</tbody>
</table>

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### Account Explanations - Budget Year 15-16

<table>
<thead>
<tr>
<th>ACCT#</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>NACO Meetings &amp; Travel</strong></td>
<td>Costs associated for all legislative, administrative staff and board members to attend NACO supported events.</td>
</tr>
<tr>
<td><strong>Public Affairs/Communications</strong></td>
<td>1) All costs associated with producing &amp; distributing the roster 2) Challenge Awards 3) Legislative Bulletin 4) Web site. 5) Written, audio and video communications.</td>
</tr>
<tr>
<td><strong>CSAC Conferences</strong></td>
<td>All costs associated with legislative and annual conference. Also includes staff support.</td>
</tr>
<tr>
<td><strong>Facilities</strong></td>
<td>All costs associated with the maintenance of 1100 K Street. Costs include repairs, utilities, phones, insurance, janitorial, debt service and property taxes.</td>
</tr>
<tr>
<td><strong>Office Operations</strong></td>
<td>All costs associated with operations such as 1) Cell phones 2) Membership fees 3) Office supplies 4) Postage/delivery 5) R&amp;M and purchases of computers and equipment 6) Copiers and business equipment.</td>
</tr>
<tr>
<td><strong>Donations</strong></td>
<td>Contributions to Institute for Local Government (ILG), CSAC Research Affiliate.</td>
</tr>
<tr>
<td><strong>CEAC</strong></td>
<td>CEAC expenditures.</td>
</tr>
<tr>
<td><strong>Outside Contracts</strong></td>
<td>Legal consulting, accounting service and professional services such as Waterman contract and IT services.</td>
</tr>
<tr>
<td><strong>Corporate Associates</strong></td>
<td>All costs associated with running Corporate Associates program including salary and benefits for Program Manager.</td>
</tr>
<tr>
<td><strong>Litigation Program</strong></td>
<td>All costs associated with CSAC’s Litigation Coordination program, and in-house General Counsel legal services.</td>
</tr>
<tr>
<td><strong>CSAC Institute</strong></td>
<td>CSAC’s contribution to the Institute to assist in the facilitation of the Program.</td>
</tr>
</tbody>
</table>
CSAC Reserve, 2011-12 to 2015-16

- Current Reserve: $4,253,620

- Six-Month Reserve Target: $4,423,066

- Projected Reserve: $5,975,657
CSAC Operating Reserve Policy

1. The purpose of this Policy is to establish an operating reserve for the California State Association of Counties (CSAC) to ensure long-term fiscal stability of the association.

2. CSAC shall maintain an operating reserve of six months of the annual operating budget, less expenditures for the Litigation Program and other restricted expenditures.
   
   a. The six-month operating reserve shall be met or exceeded unless there is a significant change in revenues or expenditures or an identified association priority on the use of funds as determined by the Executive Director, in consultation with the Treasurer of CSAC.

   b. To address significant changes to revenues or expenditures, or to meet association priorities, the Executive Director may utilize reserve funds, in consultation with the Treasurer of CSAC.

   c. To the extent the operating reserve falls below the six-month target, funds should be replenished to meet the target within three years.

3. The operating reserve policy shall be reviewed periodically to ensure it continues to meet association priorities.
May 12, 2015

To: CSAC Board of Directors

From: DeAnn Baker, Director of Legislative Affairs
Farrah McDaid Ting, Legislative Representative
Darby Kernan, Legislative Representative
Michelle Gibbons, Legislative Analyst

Re: Commercial Sexual Exploitation of Children (CSEC) – ACTION ITEM

Background. The commercial sexual exploitation of children (CSEC) is a pressing national, state, and local issue. The FBI estimates that 100,000 children in the United States are sold for sex each year, including child sex trafficking, child sex tourism, and child pornography.

In California, the issue is especially urgent. According to the FBI, three of the top 13 highest trafficking areas in the nation are located in California: San Francisco, Los Angeles, and the San Diego metropolitan areas. The age when most youth are lured into CSEC activities is shocking: the average age for boys is between eleven and thirteen, and for girls, it is between ages twelve to fourteen. Even more shocking: the average life expectancy of an exploited child from the time they first enter CSEC activities is 7 years (U.S. News & World Report, Oct. 16, 2005, “Young Lives for Sale” by Bay Fang).

County law enforcement, child welfare services, behavioral health, the courts, and community-based organizations all grapple with CSEC youth and report increasing numbers of exploited underage victims. The CSAC Board of Directors recognized the urgency of this issue when they approved the following new CSAC human services platform language on February 19 of this year:

“Counties support efforts to build capacity within local child welfare agencies to serve child victims of commercial sexual exploitation. Commercial sexual exploitation of children (CSEC) is an emerging national and statewide issue. In fact, three of the top ten highest trafficking areas in the nation are located in California: San Francisco, Los Angeles, and the San Diego metropolitan areas. Counties believe this growing and complex problem warrants immediate attention in the Golden State, including funding for prevention, intervention, and direct services through county child welfare services (CWS) agencies. Counties also support close cooperation on CSEC issues with law enforcement, the judiciary, and community-based organizations to ensure the best outcomes for child victims.”

This is also why CSAC actively supported a state budget augmentation last June to earmark more than $20 million in funding to fund local prevention, intervention, and direct services for CSEC youth (See budget section below for more detail).

The County Counsels’ Association of California, on behalf of CSAC, has also submitted a brief to the United States Supreme Court in support of a Los Angeles City ordinance that allows law enforcement to search motel and hotel guest registers without a warrant during efforts to apprehend human traffickers. The ordinance, which was struck down by the Ninth Circuit Court of Appeals, assisted law enforcement in capturing human traffickers and freeing CSEC youth in numerous cases.
The Supreme Court has yet to hear the appeal.

Other efforts at the state and national levels are underway, including legislation aimed at prevention, identification, and strengthening the tools available to law enforcement for identifying, arresting, and prosecuting child sex traffickers (See state and federal sections below).

Child sex trafficking occurs each day in California, as CSEC youth are transported through our counties and kept captive in varying cities or for specific events. While counties have led the effort to address the unique needs of CSEC youth, including working with law enforcement and the courts to divert suspected exploited children, the need for intensive services tailored to minors who have been ensnared in the illegal sex trafficking trade remains critical. The attached resolution affirms CSAC’s commitment to working together to develop strategies to reduce and, hopefully, eliminate the incidence of minors caught in the sex trafficking trade in California.

**State Budget.** Last summer, CSAC supported a successful County Welfare Directors Association (CWDA) budget proposal last year to fund prevention, intervention, and direct services for CSEC youth through county child welfare services (CWS) agencies. In the current year, counties can access a total of $20.3 million General Fund, which includes initial and one-time costs and can be matched at 50 percent with federal funding. In future years, county child welfare agencies may access up to $15 million statewide for CSEC program activities through the Department of Social Services.

We note that counties are still identifying additional resource gaps that will require funding to serve this vulnerable population, especially safe shelter options, intensive services to treat trauma, and long-term supports.

**State Legislation.** Governor Brown signed a raft of CSEC bills into law last fall, including SB 955 (Chapter 712, Statutes of 2014) by Senator Holly Mitchell allowing courts to authorize wiretaps for the investigation and prosecution of human trafficking, and AB 1585 (Chapter 708, Statutes of 2014) by Assembly Member Luis Alejo to allow the courts to set aside a conviction of solicitation or prostitution for those who can prove he or she was a victim of human trafficking. Senator Mitchell was also successful in passing SB 1165 (Chapter 713, Statutes of 2014), which allows sex trafficking prevention education in California’s schools. Fines increased from $20,000 to $25,000 for people convicted of placing a minor into prostitution.

Several CSEC bills have been introduced this legislative session, including AB 1051 by Assembly Member Brian Maienschein, which would amend Proposition 21 (2000) to add human trafficking to the list of activities and offenses that may be used to establish criminal gang activity.

SB 518, by Senator Mark Leno, would create clear guidelines for Trauma Recovery Center (TRC) services administered by the Victims Compensation & Government Claims Board (VCGCB) in California. By setting clear guidelines and bolstering training for new trauma recovery centers, this bill would ensure that victims of crime and trauma in California receive the comprehensive and timely services they need in order to heal, and to avoid negative economic consequences for themselves and their communities.
The TRC model has proven to be extremely successful, and since the grant program began, survivors of crime who received services through the TRC saw significant increases in health and wellness. In fact, 74 percent of those served showed an improvement in mental health, and 51 percent demonstrated an improvement in physical health. People who receive services at the TRC are 56 percent more likely to return to employment, 44 percent more likely to cooperate with the district attorney, and 69 percent more likely to generally cooperate with law enforcement. Providing all of these benefits are 33 percent lower than the cost traditional providers.

The Legislative Analyst’s Office (LAO) estimates future additional funding for the TRC grant program at anywhere between $10-20 million annually, stemming from language in Proposition 47 of 2014 that directed 10 percent of the savings realized from the proposition to this program.

Under current law, crime victims and witnesses to crime face various obstacles before receiving monetary compensation that they are lawfully entitled to receive. SB 519, by Senator Loni Hancock, would reform how crime victims are compensated for their suffering in several ways, including but not limited to: requiring that the Board applications be processed within 90 days of receipt, including appeals time; requiring that all Board correspondence with applicants be in English, Spanish, and Chinese; eliminating the “cooperation” requirement in order to get compensation for witnesses who are minors; and increasing the amount a victim’s family would receive for funeral costs from $5000 to $7500.

Counties agree that reform is necessary to better support victims of crime, such as CSEC victims, and is currently supporting SB 519.

**California Attorney General.** Attorney General Kamala Harris led an Anti-Trafficking Working Group in 2012 and has created a resource center online for recognizing, treating, and prosecuting human trafficking, including minors, at [www.oag.ca.gov/human-trafficking](http://www.oag.ca.gov/human-trafficking). She also released the report “The State of Human Trafficking in California 2012” (available in the Resources Section below) which identifies human trafficking as a top priority for her office.

In January 2015, the Attorney General announced the new Bureau of Children’s Justice within the California Department of Justice (DOJ). The mission is to protect the rights of children and focus the attention and resources of law enforcement and policymakers on the importance of safeguarding every child so that they can meet their full potential. The Bureau will focus its enforcement and advocacy efforts on California’s foster care, adoption and juvenile justice system, including human trafficking of vulnerable youth. DOJ held meetings in Sacramento, Los Angeles and Oakland with the expectation of working with experts in the areas of children and family services, CSEC youth, juvenile justice, education, and other areas impacting children.

**Federal Actions.** The House acted early this year in passing by voice vote the Justice for Victims of Trafficking Act of 2015 (H.R. 181). Adopted on January 27, the bill would provide competitive grants to state and local governments from the U.S. Department of Justice to improve the investigation and prosecution of child trafficking crimes, provide training to personnel to respond to victims and address their need for specialized services. The bill would authorize the appropriation of $5 million annually over FY’s 2016-2019.
The Senate Judiciary Committee reported out a similar bill last month on a unanimous vote. That measure is also called the Justice for Victims of Trafficking Act of 2015 (S. 178). Under the Senate legislation, $7 million is appropriated annually through a victim’s compensation fund from assessments placed on persons convicted of sex trafficking and similar offenses. Funding would be made available to state and local governments through a competitive grant process similar to the one under the House counterpart bill.

Once it reached the Senate floor however, Democrats took a closer look at the language and discovered a statutory reference contained in the bill blocking money from the fund for paying for abortions. The so-called Hyde amendment language has been added to existing pots of funding under federal health programs for many years, but Democrats objected to it being tied to a new source of federal funding. The Senate spent nearly two weeks debating the bill and Republicans had been unable to break a Democratic filibuster against it. Senator Boxer (D-CA) had withdrawn her name as a co-sponsor of the bill and Senator Feinstein (D-CA) has made speeches on the floor stating that she will not support passage until the language is struck from the measure. The bill had been pulled from the Senate floor to make way for debate on the Senate budget resolution (S. Con. Res. 11), but was finally passed after the Hyde Amendment language was removed on April 22. It is now in the House.

This year’s Congressional activity on sex trafficking builds upon bipartisan work enacted into law last fall. The new law, the Preventing Sex Trafficking and Strengthening Families Act (H.R. 4980; P.L. 113-183) contains a number of federal, state and local reporting requirements to be implemented over the next few years in order to better understand the breadth of the sex trafficking problem. Included are requirements due to be implemented this fall for child welfare agencies to develop and implement protocols to locate children who have runaway or are missing from foster care; determine the child’s experiences while absent from care; develop screening to determine if the child is a sex trafficking victim; and, report the information to the federal government.

Staff Recommendation. Staff recommends that the CSAC Board of Directors adopt the attached resolution to increase awareness of CSEC issues and affirm CSAC’s commitment to combatting CSEC activities in our counties. Additionally, staff recommends approval of a county-specific sample resolution to be distributed to all 58 counties for consideration by each County Board of Supervisors.

Attachments:
1. DRAFT CSAC resolution regarding Commercial Sexual Exploitation of Children
2. County-specific sample resolution regarding Commercial Sexual Exploitation of Children

Resources:
- Los Angeles
  - Succeeding Through Achievement and Resilience (STAR) Court - http://www.courts.ca.gov/27693.htm
  - “January Declared ‘National Human Trafficking Month’ in L.A. County” – Arcadia Patch
http://patch.com/california/arcadia/january-declared-national-human-trafficking-month-la-county-0

- Alameda
  - H.E.A.T. (Human Exploitation and Trafficking) Watch
    http://www.heatwatch.org/
  - “Alameda County DA Unveils Billboard Campaign Against Child Sex Trafficking” – CBS SF Bay Area

- San Francisco
  - SFCAHT (San Francisco Collaborative Against Human Trafficking)
    http://www.sfcaht.org/
  - SFCAHT Anti-Human Trafficking Teen Poster Contest
    http://www.sfcaht.org/teen-poster-contest.html

- Merced
  - “Fight against human trafficking changing in Merced County” – Merced Sun-Star

Reports:
- California State Auditor December 2008 Report: Victim Compensation and Government Claims Board: It Has Begun Improving the Victim Compensation Program, but More Remains to Be Done”

Staff Contacts:
DeAnn Baker can be reached at (916) 327-7500 Ext. 509 or dbaker@counties.org
Farrah McDaid Ting can be reached at (916) 327-7500 Ext. 559 or fmcdaid@counties.org.
Darby Kernan can be reached at (916) 327-7500 Ext. 537 or dkernan@counties.org.
Michelle Gibbons can be reached at (916) 327-7500 Ext. 524 or mgibbons@counties.org.
A RESOLUTION TO AFFIRM CSAC’S COMMITMENT TO PREVENTING COMMERCIAL SEXUAL EXPLOITATION OF CHILDREN IN OUR COUNTIES AND WORK COLLABORATIVELY WITH ALL COUNTY PARTNERS TO IDENTIFY, PROTECT, AND SERVE THESE VULNERABLE YOUTH

IN THE MATTER OF the epidemic of Commercial Sexual Exploitation of Children (CSEC) in the State of California:

WHEREAS, the Board of Directors of the California State Association of Counties (CSAC) recognize that the commercial sexual exploitation of children is a pressing national, state, and local issue, and

WHEREAS, the FBI estimates that 100,000 children in the United States are sold for sex each year, including child sex trafficking, child sex tourism, and child pornography, and

WHEREAS, three of the top 13 highest trafficking areas in the nation are located in California: San Francisco, Los Angeles, and the San Diego metropolitan areas, and

WHEREAS, county law enforcement, child welfare services, behavioral health, the courts, and community-based organizations report increasing numbers of exploited underage victims, and

WHEREAS, counties have led the effort to address the unique needs of CSEC youth, including working with law enforcement and the courts to divert suspected exploited children, and

WHEREAS, county law enforcement, child welfare services, behavioral health, the courts, and community-based organizations continue to grapple with identifying and assisting CSEC youth, and

WHEREAS, the need for intensive services tailored to minors who have been ensnared in the illegal sex trafficking trade remains critical,

NOW, THEREFORE, BE IT RESOLVED BY THE CSAC BOARD OF DIRECTORS TO AFFIRM CSAC’S COMMITMENT TO DEVELOPING AND SUPPORTING STRATEGIES TO PREVENT, REDUCE, AND SERVE THE VICTIMS OF COMMERCIAL SEXUAL EXPLOITATION OF CHILDREN AND WORK TO ELIMINATE SEX TRAFFICKING IN CALIFORNIA.

PASSED AND ADOPTED by the Board of Directors of the California State Association of Counties at its meeting on the ___ day of _____________.

By: ____________________________________
CSAC PRESIDENT
A RESOLUTION TO AFFIRM THE COMMITMENT OF THE COUNTY OF [COUNTY NAME]

TO PREVENTING COMMERCIAL SEXUAL EXPLOITATION OF CHILDREN IN OUR COUNTY AND TO WORK COLLABORATIVELY WITH ALL COUNTY PARTNERS TO IDENTIFY, PROTECT, AND SERVE THESE VULNERABLE CHILDREN AND YOUTH

IN THE MATTER OF the epidemic of Commercial Sexual Exploitation of Children (CSEC) in the State of California:

WHEREAS, the [COUNTY NAME] County Board of Supervisors (Board of Supervisors) recognizes that the commercial sexual exploitation of children is a pressing national, state, and local issue, and

WHEREAS, the FBI estimates that 100,000 children in the United States are sold for sex each year, including child sex trafficking, child sex tourism, and child pornography, and

WHEREAS, three of the top 13 highest trafficking areas in the nation are located in California: San Francisco, Los Angeles, and the San Diego metropolitan areas, and

WHEREAS, county law enforcement, child welfare services, behavioral health, the courts, and community-based organizations report increasing numbers of exploited underage victims, and

WHEREAS, counties have led the effort to address the unique needs of CSEC youth, including working with law enforcement and the courts to divert suspected exploited children, and

WHEREAS, county law enforcement, child welfare services, behavioral health, the courts, and community-based organizations continue to grapple with identifying and assisting CSEC youth but have also made significant gains in meeting the unique needs of these traumatized children, and

WHEREAS, the need for intensive services tailored to minors who have been ensnared in the illegal sex trafficking trade remains critical,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF SUPERVISORS TO AFFIRM THE COUNTY’S COMMITMENT TO DEVELOPING AND SUPPORTING STRATEGIES TO PREVENT, REDUCE, AND SERVE THE VICTIMS OF COMMERCIAL SEXUAL EXPLOITATION OF CHILDREN AND WORK TO ELIMINATE SEX TRAFFICKING IN CALIFORNIA.

PASSED AND ADOPTED by the [COUNTY NAME] County Board of Supervisors at its meeting on the ___ day of ____________.
May 12, 2015

To: CSAC Board of Directors

From: Farrah McDaid Ting, Legislative Representative
Michelle Gibbons, Legislative Analyst

Re: Poverty Platform Language and Framework – ACTION ITEM

Staff Recommendation. CSAC staff recommends approval of the attached proposed poverty platform plank by the CSAC Board of Directors.

Background. The CSAC Executive Committee directed CSAC staff to convene a Poverty Working Group in 2015 to examine ways in which counties can have an impact on poverty in our communities.

California’s counties are the front line California’s of human assistance, mental health, and health systems, serving as the community’s link between state and federal policies and the delivery of critical poverty reduction services.

There is a growing public dialogue on poverty issues in California and nationally as the recovery from the Great Recession has been uneven and underscored income inequality and the growth in poverty in America. Millions of Californians feel the impact of poverty every day. The 2010 Census reports that 16.3 percent of Californians live at or below the federal poverty level. This number jumps to 23.5 percent of Californians when expanding the federal poverty level formula to include basic needs, such as clothing, shelter, utilities and government programs designed to assist low income families.

Poverty has a large impact on some of our most vulnerable populations, including children. One-third of the 6 million impoverished Californians are children. Nearly one out of four children in the state is currently living in a poverty-stricken household. The impact of childhood poverty can last a lifetime; children who grow up in poverty are three times as likely to live in poverty as adults.

The convergence of the Great Recession, the 50th Anniversary of the federal War on Poverty (2014), and new poverty measurements, such as the enhanced poverty measurement proposed by the Census Bureau, has sparked national, state, and local conversations on the issue. The Democratic-led California Legislature is keenly interested in poverty-related issues, with Assembly Speaker Toni Atkins releasing an affordable housing proposal and Senate President pro Tempore Kevin de León releasing a subsidized child care proposal in the last month alone. Other members of the Legislature are advocating for an Earned Income Tax Credit, repealing the CalWORKs Maximum Family Grant, and creating supportive housing to combat homelessness.

The CSAC Poverty Working Group 2015 (PWG) is tasked with examining the issues related to poverty that are in play in California today and steer the Association toward supporting, developing, or promoting achievable solutions at the county level.

Organization. CSAC President Vito Chiesa has appointed three co-chairs for the group:
Membership on the PWG is voluntary and is comprised of county supervisors, county administrators, county staff, CSAC affiliate members, and other interested persons who have a nexus with counties. The three co-chairs strongly encourage all members to engage in the conversation to assist the group’s decision-making process. County supervisors and their proxies serve as the voting members.

**Process.** The PWG approved the attached proposed platform plank in March, and the CSAC Health and Human Services Policy Committee approved it on April 30. Should the CSAC Board of Directors approve the plank today, it will be incorporated into the Human Services chapter of the CSAC 2015-16 Policy Platform.

**Platform Language.** Every two years, the CSAC Board of Directors adopts the CSAC Platform. The first task of the PWG was to create and approve a proposed poverty plank for the CSAC platform to guide the Association’s policy work on the issue.

**Attachments:**
DRAFT Proposed CSAC Poverty Platform Language as approved by the CSAC Poverty Working Group and the CSAC Health and Human Services Policy Committee.

**Staff Contacts:**
Farrah McDaid Ting can be reached at (916) 327-7500 Ext. 559 or fmcdaid@counties.org.
Michelle Gibbons can be reached at (916) 327-7500 Ext. 524 or mgibbons@counties.org.
DRAFT for consideration by the
CSAC Board of Directors
May 28, 2015

The following proposed Poverty Platform Language was developed by the CSAC Poverty Working Group and approved by the CSAC Health and Human Services Policy Committee.

(Proposed) POVERTY PLATFORM

The California State Association of Counties affirms that California’s counties are the front line of human assistance systems, serving as the community’s link between state and federal policies and the delivery of critical poverty reduction services.

Poverty is influenced by a disparate but connected set of factors, including but not limited to: a lack of sufficient income, geographic challenges, employment and economic climate, availability of supports and services, availability of stable and permanent housing, education resources, lack of transportation systems, complex state and federal regulation, access to health care, health disparities, and access to quality child care.

Counties recognize that poverty may be influenced by international, national, and state economic factors outside of local control, but note that any period in which poverty increases results in a pernicious cycle of rising caseloads and needs while revenues at the county level decrease.

Counties must have the local administrative flexibility and resources to meet federal and state standards, while also meeting the unique needs of their residents. Counties recognize that poverty impacts other levels of local government, including schools and cities, and encourage working collaboratively to serve all residents. Counties must also be partners in the design and reform of programs that focus on the whole person/family as the starting point for customizing services in order to address poverty in our communities.
May 28, 2015

To: CSAC Officers
   CSAC Board of Directors

From: Matt Cate, Executive Director
       Graham Knaus, Director of Operations and Member Services

Re: CSAC Strategic Plan Update

The Board last approved a strategic plan for CSAC in 2003. The plan was implemented in 2004-05 and included many elements that continue to guide CSAC today. These include the Vision and Mission Statements of the association, and focus on advocacy and communications.

Over the last decade, the relationship between counties and the Federal and State Governments have evolved to become ever more complex. At the same time, the tools to communicate with our members, partners, and stakeholders continue to change. As such, it has become critically important to renew our efforts to develop a comprehensive strategic approach to advocacy, communications, education, member engagement and operations.

The strategic planning effort is underway. Based on prior discussions and guidance from the Board and Executive Committee, staff continues to develop a framework and timeline for the strategic plan. CSAC staff is seeking additional Board input on the overarching purpose, goals, and priorities of the association to inform the strategic plan and maximize the representation and education of counties and our strategic partners.

Key pillars for the strategic plan include:

- Growing CSAC influence on Federal and State policy priorities.
- Enhanced communication to members, stakeholders, media, and public.
- Increased policy analysis and research on issues of importance to counties.
- Focused education to provide critical tools and resources to counties through the CSAC Institute.
- Maintain efficient internal operations of the association.

Over the coming months, there will be continued discussions with the Board, Executive Committee, and CSAC staff with a December 2015 target for Board consideration of the strategic plan. CSAC staff will continue to include updates and opportunities for Board and Executive Committee input throughout the strategic planning process.
CSAC Mission Statement

The mission of the California State Association of Counties (CSAC), is to represent county government before the California Legislature, U.S. Congress, state and federal agencies and other entities, while educating the public about the value and need for county programs and services. CSAC provides a broad range of services to all 58 counties in California through its Finance Corporation activities, public policy development, training, insurance service programs, research and a variety of communication tools, including Internet services.

CSAC is committed to assisting California counties in providing a vital and efficient system of public services for the general health, welfare and public safety of every resident. County governments spend in excess of $30 billion a year and comprise a work force of more than 280,000 professionals. Each day county government directly or indirectly touches the lives of every Californian. The magnitude of this human effort demands strong and credible participation in our democratic institutions.

“ADVOCATE... COLLABORATE... EDUCATE... AND COMMUNICATE”

The California State Association of Counties (CSAC), governed by elected county supervisors, is a nonprofit corporation dedicated to meeting specific needs of counties including advocacy as a primary responsibility, client services and public/private partnerships. Established in 1895, CSAC provides leadership to support its 58 member counties in the following ways:

- Initiates structural and fiscal reform to address how services are determined, delivered and funded in the State of California.
- Advocates on behalf of county government and the people it serves before the executive, legislative and judicial branches of state and federal governments in policy development and implementation.
- Promotes excellence in county government.
- Strengthens communication and consensus among counties within a context that recognizes their diverse needs.
- Promotes education and understanding about the fundamental value of county programs and services and the challenges facing them.
- Anticipates and responds to the needs of our membership through specialized programs and services.
- Encourages and develops partnerships with other local governments, related associations, and the private sector in order to enhance the positions and policies of CSAC.
- Facilitates intergovernmental problem-solving.
- Ensures efficient and effective operations while seeking new opportunities and methodologies to foster continued excellence within CSAC.
The California State Association of Counties (CSAC) VISION is to be recognized and respected as the voice and the leader for California counties and the people they serve. The organization plays a pivotal role as the source of education and information on issues affecting all California counties. As local governments in California undergo dramatic changes, CSAC is uniquely positioned to provide leadership, support and advice to counties as they adjust to the new roles and challenges at the local, state, and federal level. Efforts shall be proactive and collaborative to inspire public trust and excellence in government and shall involve our membership, affiliate members, private and public sector partners, nonprofit entities and CSAC staff.
AGENDA

Supervisor, Mark Lovelace, Humboldt County, Co-Chair
Supervisor Bruce McPherson, Santa Cruz County, Co-Chair

10:30 a.m.  I. Welcome and Introductions

Supervisor, Mark Lovelace, Humboldt County, Co-Chair
Supervisor Bruce McPherson, Santa Cruz County, Co-Chair

10:40 a.m.  II. 2015 Medical Marijuana Legislation:

AB 34 (Bonta) – Medical Cannabis: State Regulation
AB 243 (Wood) – Medical Marijuana Cultivation
AB 266 (Cooley) – Medical Marijuana
SB 643 (McGuire) – Medical Marijuana

Karen Keene, CSAC Senior Legislative Representative
Cara Martinson, CSAC Legislative Representative

11:00 a.m.  III. North Coast Counties Marijuana Policy Statement

Supervisor, Mark Lovelace, Humboldt County
Carmel Angelo, County Administrator, Mendocino County

11:20 a.m.  IV. Roundtable Discussion

11:45 a.m.  V. Other Items and Adjournment
North Coast Counties Marijuana Policy Statement

Preamble
North Coast Counties have unique insight into the significant problems and opportunities posed by statewide regulation and potential legalization of adult recreational use of marijuana. Inconsistent State and Federal laws and existing ambiguities in State law have caused significant economic, environmental, and public safety impacts to North Coast Counties related to the cultivation and distribution of marijuana. We strongly encourage the adoption of comprehensive State marijuana policies that will protect local communities and governments and also respect local control.

There is a need for certain and uniform state regulation while at the same time allowing local government the flexibility to address individual community needs. State regulation should set clear minimum guidelines and should expressly not preempt local government control. State law and policy should reflect the basic reality that economic effects, environmental impacts, and community sensitivity vary widely from rural to urban areas and from one area to another, and have a direct impact on local quality of life. It is imperative that counties retain local control to address impacts appropriately from rural to urban communities.

Policy Statements
I. Local Control
   • State leadership is critical to provide a comprehensive regulatory framework which clearly delineates the roles of local and state government.
   • Minimum statewide standards on a range of issues including licensing, safety, accounting, state taxation, cultivation standards, distribution and consumer standards should be developed with local input.
   • A statewide regulatory program must explicitly preserve the right of local jurisdictions to regulate items of local concern including authority to: issue business licenses and impose local taxes to produce funding streams to fully cover local costs; to enact land use regulations; and to enact other restrictions applicable to the cultivation, distribution, and sale of marijuana based on a local governing body’s determination of local needs.
   • Existing local authority to regulate or prohibit the indoor or outdoor cultivation of marijuana and the establishment of dispensaries in certain areas must be explicitly preserved.
   • The right of local jurisdictions to provide for the health, safety and welfare of their constituents must be respected within an overall state regulatory framework.

II. Revenue & Taxation
   • Counties must have the ability to impose fees and fines to recover direct costs of local regulation and code enforcement with respect to all aspects of marijuana cultivation, sales and distribution.
   • Counties must have the option to adopt local excise and sales taxes to recover enforcement, environmental and other costs, subject to uniform statewide tax cap limits.
State and local marijuana related excise and sales tax limits must be set at a level that does not discourage transition to a regulated market.

Counties must be granted flexibility to further incentivize the transition to a regulated market, for instance, by deferring full imposition of the adopted local tax structure.

Marijuana, no matter its use (medical or recreational), must be subject to state and local taxation in the same manner and at the same level in order to provide regulatory certainty and avoid the difficulties inherent in establishing a dual system of administration.

III. **Environmental Protection**

- Environmental protection and remediation shall be paramount in any regulatory and/or funding framework.
- Best management practices must be developed and adopted.
- Current environmental enforcement should remain the responsibility of existing regulatory agencies.
- Adequate and flexible enforcement tools must be available to local jurisdictions, including the availability of incentives to encourage responsible environmental practices.
- Counties must receive adequate funding from the state to compensate for local environmental enforcement and remediation including legacy impacts.

IV. **Economics**

- Legalization of marijuana for adult recreational use will have economic implications for North Coast Counties. To mitigate negative effects, the state must allocate a portion of state revenue to assist counties.
- A statewide regulatory program must provide economic development assistance including job training to help North Coast counties of origin successfully rebuild their traditional resource based economies while transitioning to a fully regulated legalized marijuana industry.
- State leadership is also necessary to address larger education and research programs beyond the purview of individual counties. Much like tobacco, the state must allocate funds to implement research, education and prevention programs, particularly for youth, to mitigate marijuana abuse and dependence.
- To ensure that counties can differentiate their products in the marketplace a statewide chain of custody certification program is needed to allow local branding that highlights regional strains, sustainable environmental practices, responsible processing, and ethical business behavior. Chain of custody certification will increase value to local producers and encourage consumers to make responsible purchasing decisions.

**Conclusion**

North Coast Counties support a comprehensive state regulatory framework that explicitly preserves existing local control, while protecting the environment, local economies and quality of life. We welcome the opportunity to provide additional language and information that supports these policy concepts.
North Coast Regional Summit on the Economic Impacts of Legalized Cannabis

Overview
Over the past year, the North Coast Counties have been informally discussing the possible impacts of legalized cannabis on the economies, the environment and public safety. With a desire to coordinate a larger discussion and possible action, a small group of supervisors and CAOs decided to move forward with a regional summit to share information and ideas and if possible, develop a unified regional public statement.

On March 5, 2015, the North Coast regional summit on the Economic Impacts of Legalized Cannabis was held at the City of Santa Rosa Utilities Field Operations Center. The goal of the Summit was to develop a regional and unified position statement to help shape state legislation in order to influence cannabis policy and potential legalization with appropriate local control. Supervisors and Chief Administrative officers (CAOs) attended from the counties of Del Norte, Humboldt, Lake, Mendocino, Sonoma and Trinity (Attachment A). In addition, legislative representatives, California State Association of Counties, Rural County Representatives of California and county staff participated in the summit.

Guest speakers at the event included:
- Assemblyman Jim Wood, 2nd District: Update on Assembly Bill 243
- Representatives from California State Association of Counties (CSAC), Rural County Representatives of California (RCRC) and legislative advocacy firm Shaw/Yoder/Antwih, Inc. provided updates on marijuana-related legislation.

The majority of the day was spent in breakout groups and a roundtable discussion between the Supervisors from the participating counties. While the primary focus of the Summit was on potential economic impacts to the region, participants also discussed important impacts on local governments that need to be addressed in a regulatory framework. Breakout group topics consisted of the policy areas of local control, revenue and taxation, environment and economics.

The results from the breakout groups were compiled to craft a working outline for a regional policy statement. Subsequent to the Summit, the Supervisors and CAOs have collaborated repeatedly to create a uniform policy statement that reflects the priorities identified through the event. Comments and feedback were solicited and incorporated into the development of the statement from the entire group of Supervisors, CAOs and the larger participant group. On April 22, 2015 the group of Supervisors approved a final North Coast Counties Marijuana Policy Statement. Adoption of a unified regional statement provides the opportunity for counties to come together and influence the state legislative process to protect, support and enhance our economies, environment and quality of life, while retaining local control. The North Coast Counties Marijuana Policy Statement will go before each County’s respective board in May for possible adoption as a companion statement to the individual Board of Supervisors Legislative platforms on Marijuana, coupled with the marijuana platforms from CSAC and RCRC. Upon regional adoption the Policy Statement will be sent to CSAC, RCRC and all rural counties for consideration.
## North Coast Regional Summit

### Supervisors and CAOs Attendees

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<thead>
<tr>
<th>County</th>
<th>Title</th>
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<tr>
<td>Mendocino</td>
<td>Supervisor</td>
<td>John McCowen</td>
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<td>CEO</td>
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<td>Deputy CAO</td>
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<td>Judy Morris</td>
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<td>John Fenley</td>
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<td>Trinity</td>
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<td>Wendy Tyler</td>
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<td>Supervisor</td>
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<td>Supervisor</td>
<td>David Rabbitt</td>
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<td>Sonoma</td>
<td>CAO</td>
<td>Veronica Ferguson</td>
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<tr>
<td>Del Norte</td>
<td>Supervisor</td>
<td>Gerry Hemmingsen</td>
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<tr>
<td>Del Norte</td>
<td>CAO</td>
<td>Jay Sarina</td>
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Update on Activities

May 2015

The Institute for Local Government (ILG) is the research and education affiliate of the California State Association of Counties, League of California Cities and the California Special Districts Association. ILG promotes good government at the local level with practical, impartial and easy-to-use resources for California communities. Our resources on ethics and transparency, local government basics, public engagement, sustainable communities and collaboration and partnerships are available at www.calilg.org.

Highlights

- “Cap and Trade Symposium: Advancing Climate Action, Sustainability and Community Well-Being” drew state and local leaders to discuss how local governments and the state can work together to ensure that California communities benefit from the state’s investment in Cap and Trade and the Greenhouse Gas Reduction Fund (details below).
- ILG launched a survey on local government collaboration. This short survey focuses on healthy eating/active living, safety and violence prevention, and to what extent local agencies approach the issues through collaborations or partnerships. Responses will help ILG better understand perceptions, needs and motivations for resolving key community issues. The survey can be found at: http://cacities.az1.qualtrics.com/jfe/form/SV_6RkS3att0a2AlQF
- ILG has created new resources on cap and trade, the economic development and environmental benefits of recycling facilities and more (see links below).

Cap and Trade Symposium

In early April, ILG hosted “Cap and Trade Symposium: Advancing Climate Action, Sustainability and Community Well-Being.” The symposium began with a Leadership Dialogue where attendees heard from a select group of state and local leaders discussing how they can partner to achieve the Governor’s goals in communities throughout California. The panel included Secretary Anna Caballero, Business, Consumer Services and Housing Agency, Secretary Brian Kelly, CA State Transportation Agency, Secretary John Laird, Natural Resource Agency, Secretary Matt Rodriguez, CA Environmental...
Protection Agency, representatives from California counties (including CSAC Executive Director Matt Cate and Supervisors Don Saylor and Leticia Perez), the League of California Cities and Special Districts Association as well as representatives from select local governments across the state.

Following the Leadership Dialogue, attendees broke into three roundtable discussions on: (1) sustainable communities and clean transportation, (2) clean energy and waste diversion, and (3) natural resources and working lands. Participants discussed how the state’s cap and trade program can support and compliment local efforts.

In conjunction with this event, ILG developed a Cap and Trade Resource Center which provides and overview of cap and trade, the funding available to local governments and each of the current cap and trade funds. The resource center can be found here: [www.ca-ilg.org/cap-and-trade-resource-center](http://www.ca-ilg.org/cap-and-trade-resource-center).

**Joint Leadership Meeting**

On May 29th, ILG will be hosting a joint leadership meeting for the Executive Committee officers of the California State Association of Counties, the League of California Cities and the California Special Districts Association. This event will allow each organization to share their priorities and discuss the current and emerging issues impacting cities, counties and special districts.

**New Resources**

- *Cap and Trade: Investing in California Communities* (brochure and infographic) – provides and overview of cap and trade, the funding available to local governments and each of the current cap and trade funds ([www.ca-ilg.org/cap-and-trade-resource-center](http://www.ca-ilg.org/cap-and-trade-resource-center)).
- *Connecting the Dots: Recycling, Climate and Economic Development* - offers an explanation of the connections between recycling, climate and economic development. Increasing recycling can reduce our greenhouse gas emissions, and creating the facilities for that recycling and use of recycling materials will promote economic development ([www.ca-ilg.org/document/connecting-the-dots](http://www.ca-ilg.org/document/connecting-the-dots)).
- *Understanding Recycling Facilities and Required Permits* – outlines the different types of recycling infrastructure projects and the permits required for each ([www.ca-ilg.org/post/understanding-recycling-facilities-and-required-permits](http://www.ca-ilg.org/post/understanding-recycling-facilities-and-required-permits)).
- *Webinar: Tips to Streamline the Planning Process for Recycling Facilities* – focused on the planning process for recycling infrastructure projects and opportunities to streamline the process and a case example of how Butte County streamlined the planning process for recycling infrastructure process. ([www.ca-ilg.org/webinar/tips-streamline-planning-process-recycling-facilities](http://www.ca-ilg.org/webinar/tips-streamline-planning-process-recycling-facilities)).

**Board of Directors**

- The ILG Board met on May 1st in Sacramento. Agenda topics included: a presentation from the FPPC and a facilitated conversation on ILG’s Public Engagement Program. The next Board meeting will take place August 20-21 in San Diego.
ILG Sustainability Program Update

In 2015, the Sustainability team has been pursuing three major goals:

1. Cultivate and connect a growing network of city and county sustainability leaders;
2. Expand and accelerate the Beacon Energy, Climate and Sustainability program; and
3. Provide timely resources and technical assistance for city and county leaders and staff seeking effective and practical ways to create more vibrant, prosperous and sustainable communities.

Summary of recent program activities:

- Recruited ten additional Beacon participants since the beginning of the year, bringing the number of local jurisdictions participating in the program to 72.
- Focused individual recruitment efforts on counties and areas where we do not have representation. As a result, we have received interest from the Counties of Riverside and San Mateo.
- Hosted presentations that attract and educate local officials and sustainability leaders, including three sessions at the Green California Summit in Sacramento County and one in Western Riverside County.
- Developed new resources on the state’s Cap and Trade program, including a guide to the state’s investment programs and an online resource center.
- Participated in a briefing for the Legislative Environmental Caucus on the Beacon Program and the need for additional state support for implementation of local climate action programs beyond those currently provided through the Cap and Trade program, done in conjunction with Cara Martinson from CSAC and Jason Rhine of the League.
# Institute for Local Government Board Roster

<table>
<thead>
<tr>
<th><strong>Chair and California State Association of Counties Liaison</strong></th>
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<tbody>
<tr>
<td>Greg Cox (2006 to present)</td>
</tr>
<tr>
<td>First District Supervisor, County of San Diego, California State Association of Counties Liaison</td>
</tr>
<tr>
<td>1600 Pacific Highway, Room 335</td>
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<tr>
<td>San Diego, CA 92101</td>
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<tr>
<td>tel: (619) 531-5511</td>
</tr>
<tr>
<td>E-mail: <a href="mailto:greg.cox@sdcounty.ca.gov">greg.cox@sdcounty.ca.gov</a></td>
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<th><strong>Vice Chair</strong></th>
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<tr>
<td>Henry L. Gardner (2014 to 2016)</td>
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<tr>
<td>Former City Manager, Oakland 924 Hillcreek Circle</td>
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<tr>
<td>Oakland, CA 94610</td>
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<tr>
<td>E-mail: <a href="mailto:henry.gardner924@yahoo.com">henry.gardner924@yahoo.com</a></td>
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<tr>
<th><strong>Board Members</strong></th>
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<tr>
<td>Teresa Acosta (2015 to 2017)</td>
</tr>
<tr>
<td>Madaffer Enterprises, Inc.</td>
</tr>
<tr>
<td>Public Affairs Manager</td>
</tr>
<tr>
<td>1620 5th Ave., Suite 400</td>
</tr>
<tr>
<td>San Diego, CA 92101</td>
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<tr>
<td>Tel: 858-627-0727</td>
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<tr>
<td>E-mail: <a href="mailto:govpartner@gmail.com">govpartner@gmail.com</a></td>
</tr>
</tbody>
</table>

| Michele Bagneris (2013 to 2015)  |
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| E-mail: mcate@counties.org  |
| Designate: Graham Knaus  |
| gknaus@counties.org  |

<table>
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<tr>
<th><strong>Chair</strong></th>
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<tbody>
<tr>
<td>Brett Channing (2015 to 2017)</td>
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<tr>
<td>Assistant to the City Manager</td>
</tr>
<tr>
<td>City of El Cajon</td>
</tr>
<tr>
<td>200 Civic Center Way</td>
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<tr>
<td>El Cajon, CA 92020-3916</td>
</tr>
<tr>
<td>tel: (619) 441-5518, fx: (619) 441-1770</td>
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<tr>
<td>E-mail: <a href="mailto:bchanning@cityofelcajon.us">bchanning@cityofelcajon.us</a></td>
</tr>
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</table>

| Hal Conklin (2014 to 2016)  |
| Former Mayor, Santa Barbara  |
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| Cell: (805) 564-1973 (c)  |
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| Alan Fernandes (2015 to 2017)  |
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| Mark S. Gaughan (2013 to 2015)  |
| Genesees Group  |
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| Rod Gould (2013 to 2015)  |
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| E-mail: neilm@csda.net  |

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| E-mail: mckenzie@cacities.org  |
| Designate: Norman Coppinger  |
| ncoppinger@cacities.org  |

| Daniel Miller (2013 to 2015)  |
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| tel: (949) 720-2609 fx:  |
| E-mail: dmillner@irvinecompany.com  |

| President  |
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| General Manager, Rosamond Community Services District (RCSD)  |
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| Rosamond CA 93560  |
| tel: (661) 256-3411  |
| E-mail: sperez@rosamondcsd.com  |

| Lydia Romero (2015 to 2017)  |
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| tel: (760)744-1050, ext. 3114  |
| E-mail: lromero@san-marcos.net  |

| Art Takahara (2013 to 2015)  |
| President  |
| De Anza Manufacturing Svcs, Inc.  |
| Former Mayor  |
| City of Mountain View  |
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| Sunnyvale, CA 94089  |
| tel: (408) 734-2020 x102, fx: (408) 734-2580  |
| E-mail: art@deanzamfg.com (work)  |
| Atakahara@aol.com (home)  |

| Casey Tanaka (2015 to 2017)  |
| Mayor  |
| City of Coronado  |
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| Coronado, CA 92118  |
| tel: (619) 522-7300  |
| E-mail: ctanaka@coronado.ca.us  |

Please see next page for more information.
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<thead>
<tr>
<th>Position</th>
<th>Name</th>
<th>Years</th>
<th>Contact Information</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CITY MANAGER LIAISON</strong></td>
<td>Oliver Chi</td>
<td>(2015)</td>
<td>City Manager&lt;br&gt;City of Monrovia&lt;br&gt;415 South Ivy Avenue&lt;br&gt;Monrovia, CA 91016&lt;br&gt;tel: 626-932-5501&lt;br&gt;E-mail: <a href="mailto:ochi@ci.monrovia.ca.us">ochi@ci.monrovia.ca.us</a></td>
</tr>
<tr>
<td><strong>MUNICIPAL MANAGEMENT ASSOCIATION OF SOUTHERN CALIFORNIA LIAISON</strong></td>
<td>Alma Janabajab</td>
<td>(2015)</td>
<td>MMASC Vice President&lt;br&gt;Santa Barbara County&lt;br&gt;315 Camino Del Remedio&lt;br&gt;Santa Barbara, CA 93110-1332&lt;br&gt;Tel: (805) 681-4428; E-mail: <a href="mailto:A.Janabajab@sbsocialserv.org">A.Janabajab@sbsocialserv.org</a></td>
</tr>
<tr>
<td><strong>MUNICIPAL MANAGEMENT ASSOCIATION OF NORTHERN CALIFORNIA LIAISON</strong></td>
<td>Ryan DeVore</td>
<td>(2015)</td>
<td>MMANC President&lt;br&gt;Interim Director of Community DVPMT&lt;br&gt;City of Sacramento&lt;br&gt;300 Richards Blvd., 3rd Floor&lt;br&gt;Sacramento, CA 95811&lt;br&gt;tel: 916-808-8860&lt;br&gt;E-mail: <a href="mailto:RDeVore@cityofsacramento.org">RDeVore@cityofsacramento.org</a></td>
</tr>
<tr>
<td><strong>COUNTY ADMINISTRATIVE OFFICERS ASSOCIATION OF CALIFORNIA LIAISON</strong></td>
<td>Patrick S. Blacklock</td>
<td>(2014 to Present)</td>
<td>County Executive Officer&lt;br&gt;Yolo County&lt;br&gt;625 Court Street, Room 202&lt;br&gt;Woodland, CA 95695&lt;br&gt;tel: (530) 666-8150&lt;br&gt;E-mail: <a href="mailto:patrick.blacklock@yolocounty.org">patrick.blacklock@yolocounty.org</a></td>
</tr>
<tr>
<td><strong>LEAGUE OF CALIFORNIA CITIES LIAISON</strong></td>
<td>Michael Kasperzak</td>
<td>(2012 to Present)</td>
<td>Council Member&lt;br&gt;Mountain View&lt;br&gt;1172 Morton Court&lt;br&gt;Mountain View, CA 94040&lt;br&gt;tel: (650) 947-1799, fx: (650) 948-5076&lt;br&gt;E-mail: <a href="mailto:mike@svmediators.com">mike@svmediators.com</a></td>
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**BOARD MEMBERS EMERITUS**

<table>
<thead>
<tr>
<th>Name</th>
<th>Contact Information</th>
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<tbody>
<tr>
<td>Don Benninghoven</td>
<td>Former Executive Director&lt;br&gt;Cities Counties Schools Partnership&lt;br&gt;1737 Paterna Rd.&lt;br&gt;Santa Barbara, CA 93103&lt;br&gt;tel: (805) 965-9413 fx: (801) 681-6092&lt;br&gt;E-mail: <a href="mailto:Don.Benninghoven@verizon.net">Don.Benninghoven@verizon.net</a></td>
</tr>
<tr>
<td>Jerry Patterson</td>
<td>Member, Board of Trustees, Coast Community College District&lt;br&gt;9185 Caladium Avenue&lt;br&gt;Fountain Valley, CA 92708&lt;br&gt;tel: (714) 842-0175 fx: (714) 842-0175&lt;br&gt;E-mail: <a href="mailto:jpatterson@cccd.edu">jpatterson@cccd.edu</a></td>
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*Board members serve three-year terms. See Institute Bylaws art. III, § 2.*
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<tr>
<th>Committee</th>
<th>Chair</th>
<th>Vice Chair</th>
<th>Immediate Past Chair</th>
<th>Members</th>
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<tr>
<td><strong>EXECUTIVE COMMITTEE</strong></td>
<td>Greg Cox (Chair)</td>
<td>Henry Gardner (Vice Chair)</td>
<td>James Keene (Immediate Past Chair)</td>
<td>Greg Cox (Chair) County Supervisor County of San Diego</td>
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<td>Henry Gardner (Vice Chair) Former City Manager City of Oakland</td>
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<td>James Keene (Immediate Past Chair) City Manager City of Palo Alto</td>
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<tr>
<td><strong>GOVERNANCE AND BOARD ORIENTATION COMMITTEE</strong></td>
<td>Rod Gould (Chair)</td>
<td>Michele Bagneris (Vice Chair)</td>
<td>Brett Channing</td>
<td>Rod Gould (Chair) Former City Manager City of Santa Monica</td>
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<td>Brett Channing Assistant to the City Manager City of El Cajon</td>
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<td>Hal Conklin</td>
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<td>Hal Conklin Former City Manager City of Santa Barbara</td>
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<td>Former Mayor</td>
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<td>Henry Gardner Former City Manager City of Oakland</td>
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<td>City of Santa Barbara</td>
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<td>*Officers are ex officio on all committees</td>
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<tr>
<td><strong>FINANCE COMMITTEE</strong></td>
<td>Art Takahara (Chair)</td>
<td>Mark Gaughan</td>
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<td>Art Takahara (Chair) President DeAnza Manufacturing Services, Inc.</td>
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<td>Mark Gaughan Genesee Group</td>
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<tr>
<td><strong>ADVANCEMENT COMMITTEE</strong></td>
<td>Michael Kasperzak (Chair)</td>
<td>Mark Gaughan (Vice Chair)</td>
<td>Hal Conklin</td>
<td>Michael Kasperzak (Chair) Council Member Mountain View</td>
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<td>Mark Gaughan Genesee Group</td>
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<tr>
<td><strong>RECRUITMENT COMMITTEE</strong></td>
<td>Henry Gardner</td>
<td>Matt Cate</td>
<td>Chris McKenzie</td>
<td>Henry Gardner Former City Manager City of Oakland</td>
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<td>Matt Cate California State Association of Counties</td>
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<td>Chris McKenzie League of California Cities Designate: Norman Coppinger</td>
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<td>Name</td>
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<tr>
<td>Martin Gonzalez</td>
<td>Director</td>
<td>tel: 916/658-8259, E-mail: <a href="mailto:mgonzalez@ca-ilg.org">mgonzalez@ca-ilg.org</a></td>
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<tr>
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<tr>
<td>Kristy Jensen</td>
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<tr>
<td>Interns, Fellows and Volunteers</td>
<td></td>
<td>E-mail: <a href="mailto:interperspectives@ca-ilg.org">interperspectives@ca-ilg.org</a></td>
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<tr>
<td>Madeline Henry</td>
<td>Public Engagement</td>
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<tr>
<td>Michael Martello</td>
<td>Attorney Volunteer</td>
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<td>Consultants</td>
<td>Public Engagement</td>
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<td>Mahvash Hassan</td>
<td>Public Engagement</td>
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<tr>
<td>Adele James</td>
<td>Public Engagement</td>
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<td>Deb Marois</td>
<td>Public Engagement</td>
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</tr>
<tr>
<td>Brook Yciano</td>
<td>Accountant</td>
<td>E-mail: <a href="mailto:ILGAccounting@ca-ilg.org">ILGAccounting@ca-ilg.org</a></td>
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MEMORANDUM

To: Supervisor Vito Chiesa, President, and Members of the CSAC Board of Directors

From: Jennifer Henning, Litigation Coordinator

Date: May 28, 2015

Re: Litigation Coordination Program Update

This memorandum will provide you with information on the Litigation Coordination Program’s new case activities since February 19, 2015. Briefs filed on CSAC’s behalf are available at: http://www.counties.org/csac-litigation-coordination-program.

**Ardon v. City of Los Angeles**


Several documents subject to the attorney-client privilege were inadvertently released by city staff in response to a PRA request by plaintiff Ardon. Ardon’s counsel notified the city that the documents were in Ardon’s possession and the city requested that the documents be returned. Ardon’s counsel refused, contending that the city waived any privilege that may have applied by disclosing the documents. The city filed a motion seeking return of the documents, which the trial court denied. The Second District Court of Appeal affirmed, holding that disclosures pursuant to the PRA that are made inadvertently, by mistake or through excusable neglect still waive any privilege that would otherwise attach to the document’s production. The California Supreme Court has granted review to the following issues: 1) Does inadvertent disclosure of attorney work product and privileged documents in response to a Public Records Act request waive those privileges and protections? (2) Should the attorney who received the documents be disqualified because she examined them and refused to return them? CSAC will file a brief in support of the City of Los Angeles.
May 13, 2015

**City of El Centro v. Lanier**  
Pending in the Fourth Appellate District (filed Oct. 9, 2014)(D066755)  
Six cities filed a petition for writ of mandate seeking to prevent state officials from implementing and enforcing three bills (SB 7 (2013), SB 829 (2012) and SB 922 (2011)), which condition receipt of state funding on city compliance with prevailing wage laws in contracting. The trial court ruled that the challenged laws are constitutional, and if local government entities want to receive state funds, they have to yield to the state’s policy objectives. Though this prevailing wage issue does not directly impact most counties, under the trial court’s rationale, the Legislature could, for example, condition county road money on complying with binding arbitration provisions, when those same binding arbitration provisions were found unconstitutional when the Legislature tried to enact them directly. Therefore, CSAC will file a brief in support of the cities to advocate for the preservation of a Board of Supervisor’s constitutional authority against such unconstitutional conditions imposed by the Legislature.

**County of Tulare v. PERB (SEIU)**  
Pending in the Fifth Appellate District (filed Mar. 30, 2015)(F071240)  
Tulare County had an MOU with SEIU that froze merit increases during the term of the MOU, and stated that employees “will be placed” in the appropriate pay range after expiration of the MOU. Prior to the MOU’s expiration, the parties began negotiations on a new MOU. The county proposed continuing the merit increase freeze, but SEIU refused. After reaching impasse, the county imposed the freeze, and SEIU filed an unfair practice charge with PERB. The ALJ ruled in the county’s favor, finding that because the parties had reached a bona fide impasse, the county could impose its last, best and final offer (LBFO). The PERB reversed the ALJ, concluding that the language in the MOU about employees’ pay ranges after expiration of the MOU survived the contract and limited the county’s right to impose contrary terms at impasse. The PERB acknowledged that generally public employees have no vested right in wages or benefits beyond the terms of the contract. But the PERB concluded that the language in this agreement created a right that survived the contract’s term. CSAC will file a brief in support of Tulare County.

**Lamar Central Outdoor v. City of Los Angeles**  
Pending in the Second Appellate District (filed Aug. 14, 2014)(B260074)  
Plaintiff, which wanted to convert some of its existing offsite commercial signs to digital signs, challenged the city’s ordinance banning offsite commercial billboards. Specifically, plaintiff argued that the ban violates the California Constitution’s liberty of speech clause, which it argues affords greater speech protection than the First Amendment. Plaintiff also argued that the ban violates equal protection rights. Despite the fact that the city’s ordinance has been upheld by the Ninth Circuit against a First Amendment challenge, the trial court granted the
May 13, 2015

writ, ordering the city to review plaintiff’s applications without regard to sign content and prohibiting the city from applying the ban to the permit applications. The court found the ban to be unconstitutional as a content-based regulation that fails heightened or strict scrutiny analysis under the California free speech clause, and also fails under the federal standard using intermediate scrutiny. The city has appealed the ruling, and CSAC will file a brief in support.

**Levin v. City and County of San Francisco**
Pending in the Ninth Circuit Court of Appeals (filed Nov. 19, 2015)(14-17283)

The city enacted an ordinance in 2014 that requires property owners withdrawing their rent-controlled property from the rental market to pay an “enhanced” lump sum to a displaced tenant for relocation assistance. The property owner must pay the tenant the difference between the unit’s current monthly rental rate and the fair market rental value of a comparable unit in the City for the ensuing two years. Plaintiffs, who are property owners obligated to make relocation payments, brought this action alleging that the ordinance imposes a facially unconstitutional exaction and a taking in violation of the Fifth Amendment, violates substantive due process and Fourth Amendment rights, and is preempted by the State’s Ellis Act (which governs rent control). The federal district court struck down the ordinance as an unconstitutional taking, concluding that the ordinance “lacks an essential nexus and rough proportionality to the effects of the proposed new use of the specific property at issue” and therefore “does not pass constitutional muster.” The court did not address the Ellis Act/state law preemption issue. CSAC will file a brief limited to the issues of constitutional avoidance, and the nexus standard applicable to development fees.

**Lynch v. California Coastal Commission**

Plaintiffs sought a permit from the California Coastal Commission to demolish a broken erosion control structure and construct a new seawall to help protect their beach front home. The Commission granted the permit subject to several conditions, including a permit duration of 20 years, and a recorded deed stating that plaintiffs elected to comply with the conditions in order to build seawall. Though plaintiffs raised objections to the conditions at the Commission hearings, they nevertheless recorded the deed restrictions and constructed the seawall. At the same time, they filed this litigation arguing that the conditions exceeded the Commission’s authority and amounted to a taking. The Court of Appeal upheld the Commission’s actions, concluding that plaintiffs waived their right to challenge the permit when they accepted the conditions and constructed the project. In so ruling, the court relied on the longstanding maxim, “He who takes the benefit must bear the burden.” The court also concluded that the 20-year permit duration did not amount to an unconstitutional taking. The Supreme Court has agreed to review several
issues, including: (1) Whether plaintiffs could appeal the project conditions while also accepting the permit and building the project; and (2) Whether issuing a permit that would expire in 20 years amounted to an unconstitutional taking. CSAC will file a brief on the first issue.

**Martin v. Inland Empire Utilities Agency**

Unpublished Decision of the Fourth Appellate District, Division Two, 2015

Plaintiff, a prior manager with the Inland Empire Utilities Agency, sued the agency for retaliation and other unfair employment practices. Plaintiff’s counsel produced numerous documents during discovery containing privileged and confidential communications between the agency and its counsel, but refused to return the documents to the agency. The agency filed a motion to disqualify plaintiff’s counsel on ethical grounds. The trial court ordered counsel to return the documents but denied the motion for disqualification. The agency appealed and in an unpublished opinion, the Fourth District reversed, concluding the trial court’s reliance on counsel’s assertion that the documents were irrelevant and would not be used further in the litigation was unreasonable. The court found the agency was at risk for suffering future damage and, therefore, plaintiff’s counsel should have been disqualified. CSAC’s publication request is pending.

**Montgomery County, MD v. FCC**

Pending in the Fourth Circuit Court of Appeals (filed Mar. 6, 2015)(15-1240)

In October 2014, the Federal Communications Commission issued new wireless tower siting rules implementing Section 6409(a) of the Middle Class Tax Relief and Job Creation Act of 2012, which provides in part that “a State or local government may not deny, and shall approve, any eligible facilities request for a modification of an existing wireless tower or base station that does not substantially change the physical dimensions of such tower or base station.” CSAC, working with other local government organizations, submitted comments during the rule-making process concerning certain definitions in 6409(a) and the procedural requirements for processing permits at the local level. Ultimately, the FCC did not use the definitions recommended by the local government coalition and adopted a 60-day “shot clock” for processing eligible facilities requests. Montgomery County, Maryland, has filed a Petition for Review in the Fourth Circuit challenging the FCC’s order. Another group of local governments, including the California Cities of Los Angeles, Ontario, Redwood City and San Jose, have also file a Petition for Review in the D.C. Circuit. CSAC has followed a brief in support of the local governments challenging the regulation, and also submitted significant comments before the FCC.
San Diegans for Open Government v. Goldsmith
Pending in the Fourth Appellate District, Division One (filed Apr. 30, 2015)(D067969)

Plaintiff submitted a Public Records Act request seeking the emails of the San Diego City Attorney for a four year period. The City Attorney was a member of the League of California Cities Legal Advocacy Committee (LAC), and thus his emails included those sent from the League’s counsel with information and documents related to the Committee’s work advising the League on whether to participate in litigation. The City Attorney argued that the LAC emails were exempt from disclosure as privileged documents, but the trial court disagreed and ordered all of the LAC emails to be disclosed. The League has filed a writ petition seeking to prevent disclosure for its attorney communications, and CSAC will file a brief in support.

South Pasadena Police Officers’ Assn. v. City of South Pasadena

In this unpublished opinion, the Second Appellate District addresses when an MOU creates vested rights to retiree medical benefits. The opinion goes into detail concerning how an MOU might expressly create a vested right. It also goes on to explain how and when extrinsic evidence can be used to establish a vested right to benefits. Applying this analysis to the present case, the court concluded that the particular MOU at issue did not create a vested right to 100% retiree medical benefits after the MOU’s expiration. CSAC’s publication request is pending.
CSAC Board of Directors Report – 5.28.15

1. **Partnership Program Update:** We are steady at 63 partners and are still in selling season. Even though there has been some shuffling, we have added three new Premier partners and one new Executive partner since our last report in February. Here is how we currently stand:

- 24 Premier Partners (New 2015: CA Clean Power, Election Systems & Software, Alliant, CGI, and CSAC–EIA who will be moving to Premier in July)
- 6 Executive Partners (New 2015: California First, Molina Healthcare, and others considering)
- 33 Associate Partners (New 2015: AARP, ESRI, Dewberry Architects, inContact, and Northrop Grumman Aerospace Systems)

2. **Regional Meetings:** These one day regional events are designed to bring together our members and leaders from regional counties, our CSAC Executive and Advocacy Team members and our Premier and Executive level partners. Panels and round table discussions help foster the sharing of information and creative solutions critical to excellent county governance.

- San Bernardino – January 22 COMPLETED. We had over 50 in attendance, 6 counties participated as we discussed HHS, Cap and Trade, Live Well San Diego, and Public/Private partnerships with DLR.
- Northern California Counties – March 12 COMPLETED. We had 12 counties in attendance and 35 total attendees. We discussed AB 109 growth funding, county IT oversight and strategic planning, and finished the day with a great CAO panel.
- We are considering other CSAC Regional Meetings for 2015, in August and October. Locations TBD.

3. **2014-15 budget year summary:** The overall profit of the CSAC Partnership Program for the 2014-15 budget year is tracking at just over $400,000 and much higher than previously anticipated. This is much improved over the profit in fiscal year 2013-2014 of $30,000. Our goal for 2015-2016 is to continue to grow the program profit by 20%.

Thank you again for your support of our Partnership Program.

Respectfully submitted,

Jim Manker
CSAC Director of Corporate Relations
Premier Partners (as of 5.1.2015)

1. Alliant Insurance Services, Inc.
   Nazie Arshi, Senior Vice President
   1301 Dove St. Suite 200
   Newport Beach, CA 92660
   (949) 660-8110
   narshi@alliant.com
   www.alliant.com

2. Argyle Security
   Buddy Johns, President & CEO
   12903 Delivery Drive
   San Antonio, TX  78247
   (210) 495-5245
   bjohns@argylesecurity.com
   www.isisecurity.com

3. Ascendian Healthcare Consulting
   Jef S. Williams, Chief Operating Officer
   2424 Professional Drive
   Roseville, CA 95661
   (916) 899-8894
   jwilliams@ascendian.com
   www.ascendian.com

4. California Clean Power
   Peter Rumble, CEO
   50 Santa Rosa Ave, Suite 420
   Santa Rosa, CA 95405
   (707) 623-9933
   prumble@cacleanpower.com
   www.cacleanpower.com

5. California Health & Wellness
   Brianna Lierman, Esq.
   Vice President, Government Affairs
   1740 Creekside Oaks Drive, Suite 200
   Sacramento, CA 95833
   (916) 207-8214
   blierman@cahealthwellness.com
   www.cahealthwellness.com

6. California Statewide Communities Development Authority (CSCDA)
   Mike LaPierre, Program Manager
   2999 Oak Road, Suite 710
   Walnut Creek, CA 94597
   (925) 933-9229 x212
   mlapiere@cacomunities.org
   www.cacomunities.org

7. CGI
   Luis Quinonez, Partner, Consultant
   1215 K Street, #1000
   Sacramento, CA 95814
   (916) 830-1100
   luis.quinonez@cgi.com
   www.CGI.com

8. Coast2Coast Rx
   Marty Dettelbach, Chief Marketing Officer
   335 Felspar Way
   Cary, NC 27518
   (919) 465-0097
   marty@c2crx.com
   www.coast2coastrx.com

9. Dell | Enterprise Solutions Group
   Brian D. Hicks, Regional Sales Director
   5450 Great America
   San Jose Ca 95054
   (760) 208-9454
   Brian_hicks@dell.com
   www.dell.com/networking

10. DLR Group
    Dan Sandall, Business Development
    1050 20th Street, Suite 250
    Sacramento, CA 95811
    (310) 804-7997
    dsandall@dlrgroup.com
    www.dlrgroup.com

11. Dominion Voting Systems
    Steve Bennett, Regional Sales Manager
    1201 18th Street, Suite 210
    Denver, CO 80202
    (909) 362-1715
    steven.bennett@dominionvoting.com
    www.dominionvoting.com

12. Election Systems & Software
    Larry Tonelli, Regional Sales Manager
    1714 Bilbao Drive
    Santa Maria, CA 93454
    (315) 559-1653
    larry.tonelli@essvote.com
    www.essvote.com
13. The Geo Group
Rachel Kienzler, Regional Director, Business Development - Western Region
3211 Jefferson St.
San Diego, CA 92110
(619) 204-8630
rkienzler@geogroup.com
www.geogroup.com

14. Hanson Bridgett LLP
Paul Mello, Partner
Samantha Wolff, Senior Counsel
425 Market Street, 26th Floor
San Francisco, CA 94105
(415) 777-3200
swolff@hansonbridgett.com
www.hansonbridgett.com

15. HP
Desiree Campbell, Director
9121 Mountain Ranch Road
Conifer, CO 80433
(303) 674-1388
desiree.campbell@hp.com
www.hp.com

16. Kaiser Permanente
Kirk Kleinschmidt, Director, Government Relations
1950 Franklin St, 3rd Floor
Oakland, CA 94612
(510) 987-1247
kirk.p.kleinschmidt@kp.org
www.kp.org

17. Microsoft Corporation
Jonathan Noble, Government Affairs
1085 La Avenida
Mountain View, CA 94043
(408) 206-9333
jnoble@microsoft.com
www.microsoft.com/government

18. Nationwide Retirement Solutions
Rob Bilo, Regional Vice President
4962 Robert J Mathews Parkway, Suite 100
El Dorado Hills, CA 95762
(916) 939-2127
bilor@nationwide.com
www.nrsforu.com

19. Pacific Gas & Electric Company
Joe Wilson, Local Government Relations
350 Salem St.
Chico CA 95928
(530) 896-4289
J8WE@pge.com
www.pge.com

20. Renovate America, HERO Program
Mark Rodgers, Vice President Government Relations
15073 Avenue of Science #200
San Diego, CA 92128
(916) 998-0062
mrodgers@renovateamerica.com
www.heroprogram.com

21. Southern California Edison
Charley Wilson, Senior Policy Manager
2244 Walnut Grove Avenue
Rosemead, CA 91770
(949) 632-2074
Charles.Wilson@SCE.com
www.sce.com

22. Synoptek
Marc Moring II, Regional Manager
3200 Douglas Blvd. Suite 320
Roseville, CA 95661
(916) 402-1150
marc@synoptek.com
www.synoptek.com

23. U.S. Communities
Bryan Shumey, Program Manager
2999 Oak Road, Suite 710
Walnut Creek, CA 94597
(949) 769-4184
bshumey@uscommunities.org
www.uscommunities.org

24. Vanir Construction Management, Inc.
Bob Fletcher, Director of Business Development
4540 Duckhorn Drive, Suite 300
Sacramento, CA 95834
(916) 997-3195
bob.fletcher@vanir.com
www.vanir.com
Executive Partners (as of 5.1.2015)

1. CaliforniaFIRST
   Cliff Staton, Executive Vice President
   500 12th St., Suite 300
   Oakland, CA 94607
   510-451-7917
   cliff@renewfund.com
   www.renewfund.com

2. Molina Healthcare
   Yunkyung Kim, AVP Government Contracts
   200 Oceangate, Suite 100
   Long Beach, CA 90802
   (562) 491-7004
   Yunkyung.kim@molinahealthcare.com
   www.molinahealthcare.com

3. Optum
   Margaret Kelly, National VP, Government Education and Labor
   505 N Brand Blvd Ste 1200
   Glendale, CA 91203
   (818) 484-9188
   Margaret.kelly@optum.com
   www.optum.com

4. Recology
   Eric Potashner, Senior Director Strategic Affairs
   50 California Street, 24th Floor
   San Francisco, CA 94111-9796
   (415) 624-9885
   epotashner@recology.com
   www.recology.com

5. UnitedHealthcare
   Anthony Campbell, MHA, Sales Vice President -- Public Sector
   425 Market St., 14th Floor
   San Francisco, CA 94105
   (415) 778-3845
   anthony_d_campbell@uhc.com
   www.uhc.com

6. Waterman & Associates
   Joe Krahn, President
   900 Second St., NE Ste. 109
   Washington, DC 20002
   (202) 898-1444
   jk@wafed.com
   www.watermandc.com
** Associate Partners (as of 5.1.2015) 

1. **AARP**  
Christina Clem, Advisor, State Operations  
1415 L St. Suite 960  
Sacramento, CA 95814  
(916) 556-2223  
cclem@aarp.org  
www.aarp.org/ca

2. **AT&T**  
Mike Silacci, Regional Vice President  
External Affairs – Greater Los Angeles Region  
1150 South Olive Street, Suite 2803  
Los Angeles, CA 90015  
(213) 743-7010  
ms9749@att.com  
www.att.com

3. **BI Incorporated**  
Matt Swando, National RSS Sales Manager  
6400 Lookout Road  
Boulder, CO 80301  
(303) 218-1000  
Matt.Swando@bi.com  
www.bi.com

4. **CGL Companies**  
Robert Glass, Executive Vice President  
2485 Natomas Park Drive, Suite 300  
Sacramento, CA 95833  
(509) 953-2587  
bglass@cglcompanies.com  
www.cglcompanies.com

5. **Comcast**  
Sue Vaccaro, Senior Director of Government Affairs - California Region  
3155 Fulton Drive  
Fairfield, CA 94534  
(925) 206-9109  
Sue_Vaccaro@cable.comcast.com  
www.comcast.com

6. **Corrections Corporation of America**  
Brad Wiggins, Senior Director, Site Acquisition  
10 Burton Hills Boulevard  
Nashville, TN 37215  
(615) 263-3093  
brad.wiggins@correctionscorp.com  
www.cca.com

7. **CSAC Excess Insurance Authority**  
Gina Dean, Chief Operating Officer  
75 Iron Point Circle, Suite 200  
Folsom, CA 95630  
(916) 850-7300  
gdean@csac-eia.org  
www.csac-eia.org

8. **Dewberry Architects, Inc.**  
Alan Korth, RA, LEED Associate Principal  
1760 Creekside Oaks Drive, Suite 280  
Sacramento, CA 95833  
(626) 437-4674  
akorth@dewberry.com  
www.dewberry.com

9. **Employee Relations Inc.**  
Bob Fisher, Vice President  
431 North Brand Boulevard, Suite 308  
Glendale, CA 91203  
(818) 593-5555 x101  
bfisher@erelations.com  
www.erelations.com

10. **Enterprise Holdings**  
Lisa Holmes, State of CA Contract Manager  
199 N. Sunrise Ave.  
Roseville, CA 95747  
(916) 787-4733  
Lisa.m.holmes@ehi.com  
www.enterprise.com

11. **ESRI**  
Jan Cunningham, Account Manager  
380 New York St  
Redlands, CA 92373  
909-793-2853 x4363  
jcunningham@esri.com  
www.esri.com
12. HdL Companies
Andrew Nickerson, President
1340 Valley Vista Drive
Diamond Bar, CA 91765
(909) 861-4335
anickerson@hdllcompanies.com
www.hdlcompanies.com

13. HDR
Louise McGinnis, Western Region Director
560 Mission Street, Suite 900
San Francisco, CA 94105-2907
(415) 546-4200
louise.mcginnis@hdrinc.com
www.hdrinc.com

14. Hospital Council of Northern & Central California
Brian L. Jensen, Regional Vice President
1215 K Street, Suite 730
Sacramento, CA 95814
(916) 552-7564
bjensen@hospitalcouncil.net
www.hospitalcouncil.net

15. Hospital Association of San Diego and Imperial Counties
Judith Yates, Vice-President & COO
5575 Ruffin Road, Suite 225
San Diego, CA 92123
(858) 614-0200
jyates@hasdic.org
www.hasdic.org

16. inContact
Pat Hansen, District Sales Manager
7730 S. Union Park Ave #500
Salt Lake, UT 84047
(916) 601-9319
Pat.hansen@inContact.com
www.inContact.com

17. Johnson & Johnson
Nancy Noe, Director, State Government Affairs
6500 Paseo Padre Parkway
Fremont, CA 94555
(650) 207-2788
nnoe@its.jnj.com
www.jnj.com

18. Kitchell
Veronica Jacobson, Marketing Manager
2750 Gateway Oaks Dr., Suite 300
Sacramento, CA 95833
(916) 648-9700
vjacobson@kitchell.com
www.kitchell.com

19. Liebert Cassidy Whitmore
Jennifer Johnson, Business Development Manager
6033 W. Century Boulevard, 5th Floor
Los Angeles, CA 90045
(310) 981-2057
jjohnson@lcwlegal.com
www.lcwlegal.com

20. Northrop Grumman Aerospace Systems
Joe Ahn, Division Manager
Government Relations and Public Affairs
One Space Park
Redondo Beach, CA 90278
(310) 812-5312
joe.ahn@ngc.com
www.northropgrumman.com

21. OPEX Corporation
Kristen Stevens, Trade Show Coordinator
305 Commerce Drive
Moorestown, NJ 08057
(856) 727-1100
kstevens@opex.com
www.opex.com

22. Opterra Energy Services
Ashu Jain, Senior Manager
23 Nevada
Irvine, CA 92606
(714) 473-7837
ajain@opterraenergy.com
www.opterraenergy.com

23. PARS
Mitch Barker, Executive Vice President
4350 Von Karman Avenue, Suite 100
Newport Beach, CA 92660
(800) 540-6369 x128
mbarker@pars.org
www.pars.org
24. Psynergy Programs, Inc.
Lynda Kaufmann, Director of Government and Public Affairs
18225 Hale Avenue
Morgan Hill, CA 95037
(408) 833-5115
Lkaufmann@psynergy.org
Www.psynergy.org

25. Raymond James
Robert Larkins, Managing Director, Western Region Manager
One Embarcadero Center, 6th Floor
San Francisco, CA 94111
(415) 616-8025
robert.larkins@raymondjames.com
www.raymondjames.com

26. RBC Capital Markets, LLC
Bob Williams, Managing Director
2 Embarcadero Center, Suite 1200
San Francisco, CA 94111
(415) 445-8674
bob.williams@rbccm.com
www.rbccm.com/municipalfinance/

27. Towers Watson
Jon Andrews, West Division Sales Leader, Exchange Solutions
2929 Campus Drive, Suite 400
San Mateo, CA 94403
(972) 529-2985
jon.andrews@towerswatson.com

28. Sierra
Jack Ingram, Senior Account Executive
9950 Horn Road
Sacramento, CA 95827
(916) 308-6331
jack@sierrabg.com
www.sierrabg.com

29. Sierra West Group, INC.
Mary Wallers, President
9700 Business Park Drive, #102,
Sacramento, CA 95827
(916) 212-1618
mewallers@sierrawestgroup.com
www.sierrawestgroup.com

30. Union Pacific Railroad
Liisa Lawson Stark, Director, Public Affairs
915 L Street, Suite 1180
Sacramento, CA 95814
(916) 789-5957
llstark@up.com
www.up.com

31. Union Supply Group
LD Hay, Executive Vice President
2301 East Pacifica Place
Rancho Dominguez, CA 90220
(310) 604-4642
LHDhay@unionsupplygroup.com
www.UnionSupplyGroup.com

32. Wells Capital Management
Lyle Defenbaugh, Director of Client Relations
400 Capitol Mall, Suite 702
Sacramento, CA 95814
(916) 440-4890
lyle.defenbaugh@wellscap.com
www.wellscap.com

33. Xerox Corporation
Michelle Yoshino, General Manager
1851 East First Street
Santa Ana, CA 92705
(714) 262-8854
michelle.yoshino@xerox.com
www.consulting.xerox.com
May 28, 2015

To: CSAC Board of Directors

From: Graham Knaus, Director of Operations and Member Services

Re: IRS Form 990

In October of 2013, the Executive Committee approved a policy establishing the process for review and submission of the IRS Form 990. The Form 990 is required by the IRS to be filed annually by nonprofit mutual benefit corporations including CSAC. The intent of the Form 990 is for the IRS to collect information about activities, revenues, and expenses to ensure continued status as a tax-exempt entity.

The Form 990 will be completed annually and submitted to the Executive Committee for approval. Once approved by the Executive Committee, it will be provided to the Board.

For the 2013-14 fiscal year, the Form 990 was approved by the Executive Committee on April 9, 2015 and is attached as an informational item.
Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter Social Security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990.

Part I - Summary

1. Briefly describe the organization's mission or most significant activities: Advance local effective gov...

2. Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets.

3. Number of voting members of the governing body (Part VI, line 1a) ........................................ 3 61

4. Number of independent voting members of the governing body (Part VI, line 1b) ......................... 4 61

5. Total number of individuals employed in calendar year 2013 (Part V, line 2a) ............................. 5 95

6. Total number of volunteers (estimate if necessary) ........................................................................ 6 61

7. Total unrelated business revenue from Part VIII, column (C), line 12 ........................................... 7a 232,662

8. Net unrelated business taxable income from Form 990-T, line 34 .................................................. 7b -36,990

Activities & Governance

8. Contributions and grants (Part VIII, line 1h) ..................................................................................... Prior Year Current Year

9. Program service revenue (Part VIII, line 2g) .............................................................................. 3,550,000 3,300,000

10. Investment income (Part VIII, column (A), lines 3, 4, and 7d) ....................................................... 4,259,970 5,066,872

11. Other revenue (Part VIII, column (A), lines 5, 6d, 8a, 9c, 10c, and 11a) ................................. 349,444 225,082

12. Total revenue — add lines 8 through 11 (must equal Part VIII, column (A), line 12) ............... 8,170,499 8,547,274

Grants and similar amounts paid (Part IX, column (A), lines 1-3) ....................................................... 115,000 105,000

Benefits paid to or for members (Part IX, column (A), line 4) ............................................................ 5,910,781 6,047,420

Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) .......................... 5,301,253 5,351,701

Professional fundraising fees (Part IX, column (A), line 11) .............................................................. 2,666,671 2,446,555

Total fundraising expenses (Part IX, column (C), line 2b) ................................................................. 8,692,452 8,398,975

Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) ............................................................ -521,253 -511,701

Total expenses, Add lines 13-17 (must equal Part IX, column (A), line 2b) ........................................ 8,265,799 8,004,911

Revenue less expenses, Subtract line 15 from line 12 ........................................................................ 3,498,698 3,446,342

Part II - Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Signature of officer

Debbie McCordale, C.P.A.

Debbie McCordale, C.P.A.

Weitlsei & Co., CPAs

3416 American River Drive, #A

Sacramento, CA 95864

Phone no. (916) 488-2499

May the IRS discuss this return with the preparer shown above? (see instructions) X Yes No

Preparer's signature

Preparer's name

PTIN

Preparer's EIN

Firm's EIN 94-2329070

Check I if self-employed

Signature of preparer

Preparer's name

PTIN

Preparer's EIN

Date

Form 990 (9/2013)

BAA For Paperwork Reduction Act Notice, see the separate instructions.

TIEA00131 11/28/13
2015
CSAC Calendar of Events

January
15  CSAC Executive Committee, Sacramento County

February
19  CSAC Board of Directors Meeting, Sacramento County
   10:00am – 1:30pm, CSAC Conference Center, 1020 11th Street, 2nd Floor, Sacramento, CA 95814
21-25  NACo Legislative Conference, Washington, D.C.

April
9  CSAC Executive Committee Meeting, Los Angeles County
15-17  CSAC Finance Corporation Meeting, Sonoma County

May
27-28  CSAC Legislative Conference, Sacramento County
28  CSAC Board of Directors Meeting, Sacramento County
   12:15pm – 4:00pm, CSAC Conference Center, 1020 11th Street, 2nd Floor, Sacramento, CA 95814

July
10-13  NACo Annual Conference, Mecklenburg County/Charlotte, North Carolina

August
6  CSAC Executive Committee Meeting, Sacramento County

September
3  CSAC Board of Directors Meeting, Sacramento County
   10:00am – 1:30pm, CSAC Conference Center, 1020 11th Street, 2nd Floor, Sacramento, CA 95814

October
7-9  CSAC Executive Committee Retreat, Location TBD

December
1-4  CSAC 121st Annual Meeting, Monterey, Monterey County
3  CSAC Board of Directors Meeting, Monterey, Monterey County
   2:00pm – 4:00pm, Monterey Conference Center, One Portola Plaza, Monterey, CA 93940
16-18  CSAC Officers’ Retreat, Napa County

As of 5/13/15