

CSAC EXECUTIVE COMMITTEE

BRIEFING MATERIALS

Thursday, March 12, 2026

9:00am - 12:30pm



DoubleTree By Hilton San Bernardino | 285 East Hospitality Lane, San Bernardino

Zoom: <https://zoom.us/j/93860654926?pwd=O60Z2W34aLLibkQayXJHB2Fm2fv6XT.1>

Meeting ID: 938 6065 4926

Passcode: 367113

California State
Association of Counties



CALIFORNIA STATE ASSOCIATION OF COUNTIES
EXECUTIVE COMMITTEE MEETING
Thursday, March 12, 2026 | 9am – 12:30pm

Business Meeting: 9am – 10:30am (in-person & virtual)
Media Training: 10:30am – 12:30pm (in-person only)

[DoubleTree By Hilton San Bernardino](#) | 285 East Hospitality Lane, San Bernardino

Zoom: <https://zoom.us/j/93860654926?pwd=O60Z2W34aLlibkQayXJHB2Fm2fv6XT.1>
Conference Line: (669) 900-6833 | Meeting ID: 938 6065 4926 | Password: 367113

AGENDA

Presiding: Susan Ellenberg, President

THURSDAY, MARCH 12

- | | | |
|---------|--|-------------------|
| 9:00 AM | PROCEDURAL ITEMS | |
| | 1. Pledge of Allegiance | <i>Page 1</i> |
| | 2. Roll Call | <i>Page 2</i> |
| | SPECIAL PRESENTATIONS | |
| | 3. CEO's Report | <i>Page 3</i> |
| | ➤ Graham Knaus Chief Executive Officer | |
| | 4. HR 1 Update and Next Steps | <i>Page 4-25</i> |
| | ➤ Kimberly Rodriguez, Chief Legislative Advocate | |
| | ACTION ITEMS | |
| | 5. Approval of Minutes from January 22, 2026 | <i>Page 26-28</i> |
| | 6. Approval of Updated 2025 – 2026 Board of Directors Nominations | <i>Page 29-30</i> |
| | ➤ Graham Knaus Chief Executive Officer | |
| | 7. Approval of Reimbursement Resolution to Recover Construction Expenditures | <i>Page 31-35</i> |
| | ➤ Chastity Benson Chief Operating Officers | |
| | CSAC REPORTS | |
| | 8. Public Affairs & Member Engagement Report | <i>Page 36-37</i> |
| | ➤ Chastity Benson Chief Operating Officer | |
| | ➤ Michelle Sherwood Baker Director of Member Engagement | |
| | 9. CSAC Finance Corporation Report | <i>Page 38-52</i> |
| | ➤ Rob Pierce Chief Executive Officer, CSAC FC | |
| | 10. California Counties Foundation Report | <i>Page 53-55</i> |
| | ➤ Supervisor Luis Alejo President, California Counties Foundation | |
| | ➤ Paul Danczyk Chief Operating Officer, California Counties Foundation | |

11. California Association of County Executives (CACE) Report *Page 56-57*
➤ *Scott DeMoss | CACE President, Glenn County CAO*

12. County Counsels' Association of California (CCAC) Report *Page 58-59*
➤ *Jennifer Mendoza Flores | CCAC Past President, Tulare County Counsel*

DISCUSSION ITEMS

13. Minute Mics: Executive Committee Roundtable
• What's going on in your county (in one minute)?

INFORMATION ITEMS WITHOUT PRESENTATION

➤ Operations Report *Page 60*
➤ 2026 Calendar of Events *Page 61*

10:30 AM **MEDIA TRAINING (IN-PERSON ONLY)**
• *Ben Adler, Director of Public Affairs*
• *Christine Mahon, Latigo Strategies*

12:30 PM **ADJOURN**

*If requested, this agenda will be made available in appropriate alternative formats to persons with a disability.
Please contact Korina Jones kjones@counties.org or (916) 327-7500 if you require modification or accommodation
in order to participate in the meeting.*



United States of America
Pledge of Allegiance



California State Association of Counties®

CALIFORNIA STATE ASSOCIATION OF COUNTIES
EXECUTIVE COMMITTEE
2026

PRESIDENT:	Susan Ellenberg, Santa Clara County
1 ST VICE PRESIDENT:	Luis Alejo, Monterey County
2 ND VICE PRESIDENT:	Kent Boes, Colusa County
IMMEDIATE PAST PRESIDENT:	Jeff Griffiths, Inyo County

URBAN CAUCUS

Kathryn Barger, Los Angeles County
Rich Desmond, Sacramento County
David Haubert, Alameda County
Kelly Long, Ventura County
Buddy Mendes, Fresno County
V. Manuel Perez, Riverside County
John Gioia, Contra Costa County (Alternate)

SUBURBAN CAUCUS

Bonnie Gore, Placer County
Mary Sackett, Marin County
Scott Silveira, Merced County
Lucas Frerichs, Yolo County (Alternate)

RURAL CAUCUS

Ryan Campbell, Tuolumne County
Grant Carmon, Glenn County
John Peters, Mono County (Alternate)

EX OFFICIO MEMBER

Belia Ramos, Napa County, Treasurer

ADVISORS

Scott De Moss, Glenn County CAO & CACE President
Jennifer Mendoza Flores, Tulare County Counsel, County Counsels' Association Past President

****Alternates are highlighted for your reference***

CSAC Officers

President
Susan Ellenberg
Santa Clara County

**1st Vice
President**
Luis Alejo
Monterey County

**2nd Vice
President**
Kent Boes
Colusa County

Past President
Jeff Griffiths
Inyo County

CEO
Graham Knaus

March 12, 2026

TO: CSAC Executive Committee

FROM: Graham Knaus, Chief Executive Officer

SUBJECT: CEO's Report

This item provides an opportunity to discuss the state of the Association and core priorities as well as refine the strategic approach to advocacy and communications through Executive Committee input.

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Graham Knaus

March 12, 2026

TO: CSAC Executive Committee

FROM: Kimberly Rodriguez, Chief Legislative Advocate

SUBJECT: H.R. 1 Update

H.R. 1 Education Day

On Wednesday, March 4, CSAC collaborated with our county affiliates, such as health directors, welfare directors, public hospitals, etc., on education day visits with legislators and the administration. The purpose of this day was to educate legislators and the administration on the various impacts of H.R. 1. This education day is a direct follow up from the release of the County H.R. 1 Impacts document in February.

President Susan Ellenberg and CSAC Health and Human Services Chair Holly Mitchell led two groups of county representatives with the following participants:

- Supervisor Luis Alejo, CSAC First VP
- Supervisor Kent Boes, CSAC Second VP
- Two representatives each from the following county affiliates:
 - CA Association of County Executives (CACE)
 - County Medical Services Program (CMSP)
 - County Welfare Directors Association (CWDA)
 - County Health Executives Association of California (CHEAC)
 - CA Association of Public Hospitals (CAPH)

Between the two groups, they had 17 meetings with legislators and representatives from the administration, including:

- Senator Josh Becker, Chair, Senate Human Services Committee
- Senator Lena Gonzalez, Chair, Latino Legislative Caucus
- Senator John Laird, Chair, Senate Budget and Fiscal Review Committee
- Senator Roger Niello, Vice Chair, Senate Budget and Fiscal Review Committee
- Senator Kelly Seyarto, Chair, Republican Caucus
- Senator Lola Smallwood Cuevas, Chair, Senate Labor, Public Employment and Retirement Committee
- Assemblymember Dawn Addis, Chair, Assembly Budget Subcommittee #1 on Health
- Assemblymember Cecilia Aguiar Curry, Majority Leader and Chair of the Legislative Women's Caucus
- Assemblymember Mia Bonta, Chair, Assembly Health Committee
- Assemblymember Leticia Castillo, Vice Chair, Assembly Human Services Committee
- Assemblymember Dr. Corey Jackson, Chair, Assembly Budget Subcommittee #2 on Human Services

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Past President
Jeff Griffiths
Inyo County

CEO
Graham Knaus

- Assemblymember Alex Lee, Chair, Assembly Human Services Committee
- Assemblymember David Tangipa, Vice Chair, Assembly Budget Committee
- Assemblymember Buffy Wicks, Chair, Assembly Appropriations Committee
- Christine Aurre, Legislative Affairs Secretary, Governor Newsom
- Kim Johnson, Secretary, Health and Human Services
- Joe Stephenshaw, Director, Department of Finance

For your reference, attached are the documents that were distributed during the education day meetings.

County Voice on H.R. 1

In addition to the education day, the county voice is being represented in multiple legislative hearings on H.R. 1. Specifically, the rural, urban and suburban county perspective, including the different types of programs they provide, are being featured in March hearings on the impacts of H.R. 1.

As we near the release of the May Revise, the Legislative Affairs Group is working with all county affiliates to develop a comprehensive, multi-year budget request. This will be completed within the next few weeks.

Legislative Bill Introduction

February 21 was the legislative bill introduction deadline. There were 1,798 bills introduced in the second year of the two-year legislative session. Historically, this number in the second year is lower than previous legislative sessions. The Legislative Affairs Group is wading through these bills, and we will have more updates throughout the year.

H.R. 1 Impacts to Counties

H.R. 1 will have significant fiscal impacts on counties and the California communities we serve.

- Counties will incur new costs to provide indigent health care to individuals who lose Medi-Cal coverage.
- Public Hospital Systems will face significant reductions in federal funding that is used to provide patient care to Medi-Cal enrollees, which will impact access to all patient care services.
- Counties will also incur additional workforce costs to implement the eligibility requirements of H.R. 1, including Medi-Cal and CalFresh.



County Costs to provide health care through indigent care programs to individuals who lose Medi-Cal coverage due to H.R. 1:

Anticipated Enrollment:
417,000 – 1.3 million
Anticipated Costs:
\$2.0 billion – \$5.5 billion per year



Public Hospital System revenue losses due to changes to Medi-Cal financing in H.R. 1:

\$3.4 billion annually



County Workforce Costs to implement the eligibility requirements of H.R. 1 and for costs shifted to counties from the federal government:

Anticipated Costs:
\$574 million



**TOTAL
ANTICIPATED
ANNUAL COSTS**

**\$6.0 billion
to
\$9.5 billion**

H.R. 1 Impacts to Counties

Demand for Indigent Care



Large number of Californians who lose Medi-Cal eligibility will likely seek county indigent medical care, since they will have no other way to receive health care coverage. Counties do not have available resources due to state redirection of funding.

Reductions to Health Care Payments for Public Health Care Systems



H.R. 1 limits the use of a financing mechanism known as State Directed Payments, which are currently used to supplement low Medi-Cal reimbursement rates. This reduction in funding will impact access to all patient care services.

Direct Cost Shift to Counties



H.R. 1 shifts responsibility for CalFresh administrative costs to the counties and reduces the federal funding available for Medi-Cal emergency services for certain enrollees.

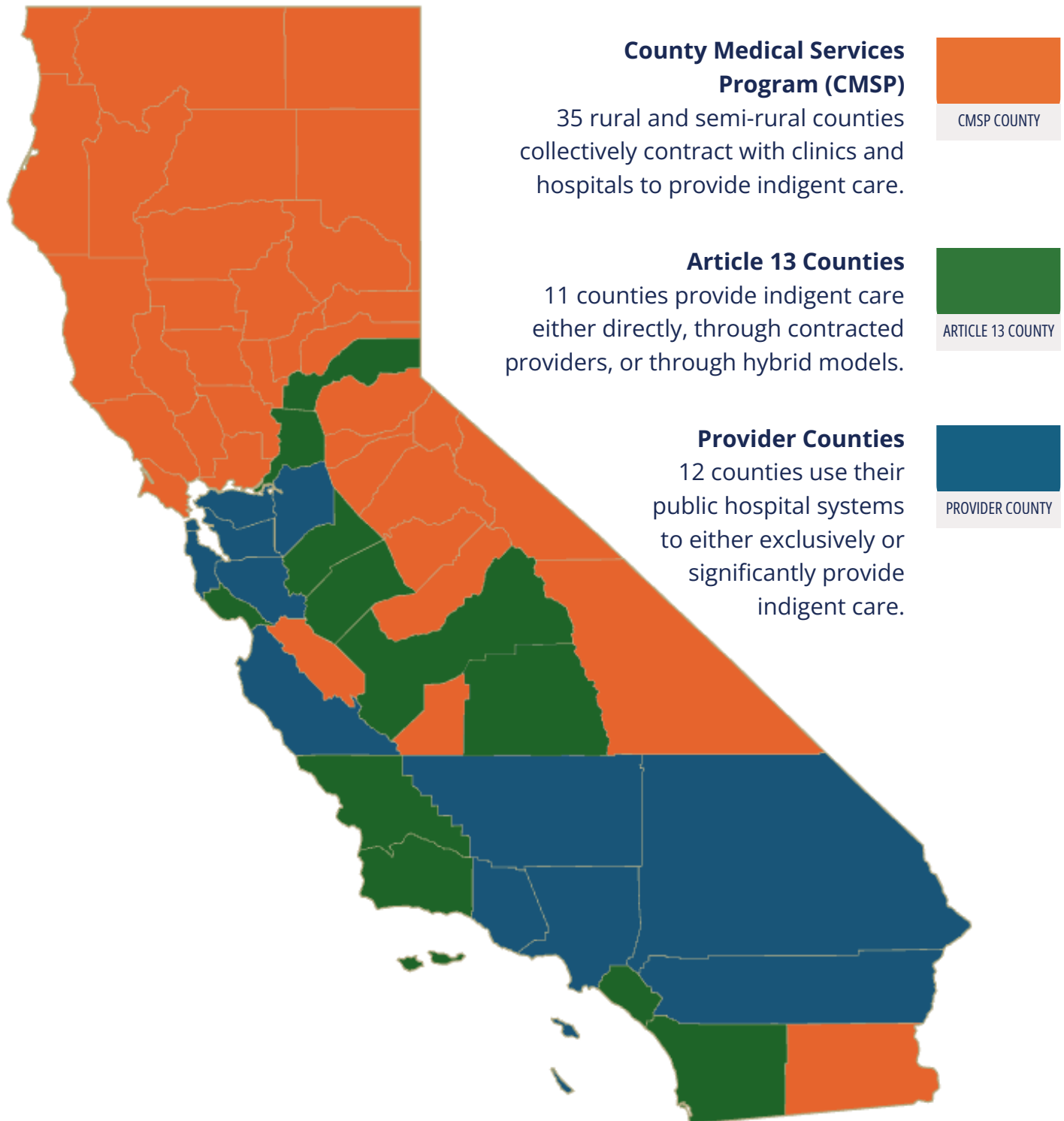
Increased County Eligibility Workload



Expanded work requirements for CalFresh, new work requirements for Medi-Cal, and increased frequency and complexity for Medi-Cal eligibility determinations, verifications, and ongoing case management will increase county eligibility workforce costs. Performing eligibility determinations accurately and in a timely way will be critical to prevent people from losing their health care coverage.

How is Indigent Care Provided?

California law requires counties to provide basic health care to those who are indigent.



What Are the Requirements for Indigent Care Programs?

- Welfare & Institutions Code 17000 establishes the legal obligation for counties to provide basic, medically necessary care to medically indigent, lawful residents.
- Each county sets their own standards of eligibility, aid, and care.
- County indigent programs are not comprehensive insurance or health coverage programs, like Medi-Cal or commercial health insurance.
- Counties are not mandated to provide care for undocumented individuals.
- County costs to provide indigent care were formerly paid for with 1991 Realignment funding. Under AB 85 (a budget trailer bill from 2013) that funding was redirected by the state for other purposes and the growth of those funds was significantly slowed, leaving counties without resources to serve the individuals who come to counties for services.

Estimating the Fiscal Impacts of H.R. 1 on Indigent Care Programs

- In order to model the fiscal impacts to counties from H.R. 1, this analysis includes a few key assumptions.
- The focus is on people losing eligibility for Medi-Cal, due to not meeting work requirements, as this is the population most likely eligible for indigent care. The number of people losing coverage is based on Administration estimates. These estimates do not include undocumented individuals losing coverage.
- Enrollment was modeled assuming an uptake rate of 33%, 50%, and 100% of the eligible population.
- Per capita costs were calculated using historic spending data for CMSP and Article 13 counties. For Provider Counties, costs were estimated based on Medi-Cal rates for services likely to be covered by indigent care programs.

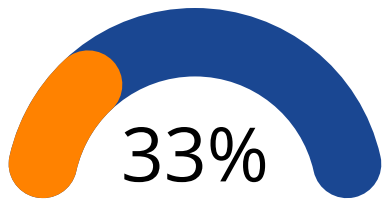
Projected H.R. 1 Impacts on the CMSP Indigent Care Program

What is CMSP?

Originally established in 1983, the County Medical Services Program (CMSP) provides health coverage for uninsured low-income adults, ages 21-64, in 35 rural and semi-rural California counties and assists these counties in meeting their indigent care responsibilities under California law (WIC Section 17000).

The CMSP Governing Board, established in 1995 and composed of ten county officials and one ex-officio State representative, sets program eligibility requirements, determines the scope of covered healthcare benefits, and sets provider reimbursement rates for both CMSP benefit programs – CMSP and Connect to Care. State funding for CMSP ended in FY 2018-19.

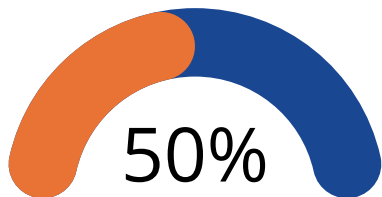
Fiscal Impacts to CMSP Indigent Care Program



Impacts to CMSP at 33% Uptake Rate

Potential Impact: **41,000 Persons**

Annual Estimated Medical Cost: **\$271 million**



Impacts to CMSP at 50% Uptake Rate

Potential Impact: **62,000 Persons**

Annual Estimated Medical Cost: **\$410 million**



Impacts to CMSP at 100% Uptake Rate

Potential Impact: **124,000 Persons**

Annual Estimated Medical Cost: **\$820 million**



Projected H.R. 1 Impacts on Article 13 County Indigent Care Programs

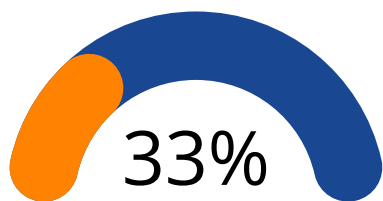
What Are Article 13 Counties?

There are 11 counties, known as Article 13 counties, that neither own nor operate public hospitals and do not contract with the County Medical Services Program to provide indigent care services.

Prior to the Affordable Care Act (ACA), some of these counties delivered care directly through county-operated clinics staffed with county medical personnel, while others relied on contracts with local providers and hospitals. Several counties used hybrid models, combining limited county-based services with contracted care.

Following ACA implementation, most Article 13 counties now have few, if any, individuals remaining in their indigent care programs and have consequently dismantled or significantly reduced their service delivery infrastructure, including provider contracts.

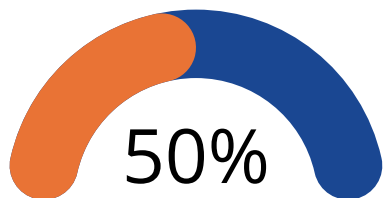
Fiscal Impacts to Article 13 County Indigent Care Programs



Impacts to Article 13 Counties at 33% Uptake Rate

Potential Impact: **120,000 Persons**

Annual Estimated Medical Cost: **\$477 million**



Impacts to Article 13 Counties at 50% Uptake Rate

Potential Impact: **181,000 Persons**

Annual Estimated Medical Cost: **\$723 million**



Impacts to Article 13 Counties at 100% Uptake Rate

Potential Impact: **363,000 Persons**

Annual Estimated Medical Cost: **\$1.4 billion**



Projected H.R. 1 Impacts on Provider County Indigent Care Programs

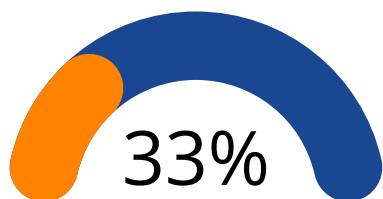
What Are Provider Counties?

In the early 1900s, almost every county in California ran a hospital to “relieve and support” those with no source of care. In the decades following, many of these hospitals have either closed or have been converted into private hospitals - and some have remained public by becoming a University of California Health System.

Today, there are 12 counties known as “provider counties” that have an affiliated public hospital system. These systems provide critical hospital and outpatient services in their communities and will continue to do so as counties work to rebuild indigent care programs and services.

Fiscal Impacts to Provider County Indigent Care Programs

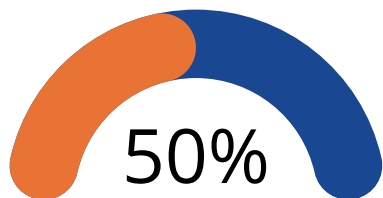
With rising uninsured rates because of federal policy changes, Provider Counties expect to see a significant increase in the demand for indigent care services.



Impacts to Provider Counties at 33% Uptake Rate

Potential Impact: **256,000 Persons**

Annual Estimated Medical Cost: **\$1.3 billion**



Impacts to Provider Counties at 50% Uptake Rate

Potential Impact: **388,000 Persons**

Annual Estimated Medical Cost: **\$2 billion**



Impacts to Provider Counties at 100% Uptake Rate

Potential Impact: **776,000 Persons**

Annual Estimated Medical Cost: **\$3.3 billion**



Projected H.R. 1 Impacts on Public Hospital Medi-Cal Financing

What Role Do Public Hospital Systems Play in Medi-Cal Financing?

Under Medi-Cal, the federal government provides matching funds for the non-federal share of costs. Public hospital systems provide the non-federal share for fee for service inpatient hospital services. In addition, due to historically low Medi-Cal base rates, public hospital systems put up the non-federal share to draw down federal funding through supplemental payments, including state directed payments. In total, public hospital systems put up more than \$4 billion annually in non-federal share on behalf of the state.

Fiscal Impacts to Public Hospital Systems from H.R. 1 Medi-Cal Financing Changes

In addition to the impacts from providing Indigent Care Services, public hospital systems are projected to face annual losses of approximately \$3.4 billion from H.R. 1 changes to Medi-Cal financing. These reductions primarily stem from reductions to state directed payments. These reductions in funding will impact access to patient care services.

PROVISION	IMPLEMENTATION DATE	IMPACT TO PUBLIC HOSPITAL SYSTEMS
Cuts Federal Support to Medicaid		
Reductions to Federal Match for Emergency Care for Certain Adults	OCT 2026	Estimated \$120-\$221 million annually
State Directed Payment (SDP) Limitations	JAN 2028	Estimated \$2.3 billion net loss annually when fully implemented
Limits Medicaid Eligibility		
Work Requirements for Specified Medicaid Adults (19-64)	JAN 2027	Estimated 1.8 million Medi-Cal members risk losing coverage - driving up uninsured rates while straining patients and providers with added administration hurdles resulting in an estimated impact of \$800 million annually.
Biannual Medicaid Eligibility Redeterminations	JAN 2027	
Limits on Retroactive Medicaid Coverage	JAN 2027	



H.R. 1 Impacts to County Eligibility Workforce

What Role Does the County Eligibility Workforce Play in Medi-Cal and CalFresh?

In California, counties are responsible for verifying initial and continued eligibility, processing applications, and working with individuals and families to ensure they can access the full range of safety net programs that they are eligible for, including Medi-Cal and CalFresh. The county eligibility workforce helps people obtain and maintain life-saving coverage and benefits, while also drawing down additional federal funding to the state. County human services agencies help vulnerable individuals and families navigate complicated requirements and improve their health and well-being.

Fiscal Impacts to County Eligibility Workforce from H.R. 1

Medi-Cal County Eligibility Workforce

\$231 million in 2026-27
\$305 Million in 2027-28



CalFresh County Eligibility Workforce

\$103 million in 2026-27
\$58 million in 2027-28



CalFresh County Share of Costs

\$150 million in 2026-27
\$211 million in 2027-28



TOTAL ANTICIPATED
INCREASED COUNTY ELIGIBILITY
WORKFORCE COSTS

\$484 million in 2026-27
\$574 million in 2027-28



Medi-Cal County Eligibility Workforce



- On January 1, 2027, H.R. 1 requires ACA Medi-Cal expansion enrollees and applicants to (1) document an exemption or 80 hours per month of work, education, or volunteering to qualify for or continue receiving Medi-Cal; and (2) reverify eligibility every six months instead of annually.
- The county eligibility workforce will be responsible for supporting clients in navigating these complicated new requirements.
- An estimated 2.8 million enrollees will be subject to the requirements.
- Counties are facing increased costs of \$231 million in 2026-27 (growing to \$305 million in 2027-28) for the increased Medi-Cal county workload that will help individuals retain their access to health care.

CalFresh County Eligibility Workforce



- H.R. 1 requires CalFresh recipients who are subject to Able-Bodied Adults Without Dependents (ABAWD) rules to be subject to expanded work and documentation requirements.
- Effective June 2026, the county eligibility workforce will be responsible for the screening, verification, and engagement that is needed.
- Over 950,000 CalFresh recipients will be impacted.
- Counties are facing increased costs of \$103 million in 2026-27 (\$58 million in 2027-28) for the increased CalFresh county workload that will help individuals retain access to their food assistance benefits.

CalFresh County Share of Costs



- In October 2026, H.R. 1 reduces the federal government's share of CalFresh administrative costs from 50 percent to 25 percent.
- This causes a direct cost shift to counties as counties are responsible for 30 percent of the non-federal share in California in order to draw down the full state General Fund allocation and federal funds.
- Counties are facing an increased annual cost of approximately \$211 million to help preserve access for individuals to nutrition assistance.



Federal Funding and Policy Changes

County Health and Human Services Advocacy Principles and Impacts

As the safety net provider for health and human services (HHS), all 58 counties are committed to ensuring the health and well-being of our communities through longstanding obligations to support Californians' health care, public health, social services, and behavioral health needs. The breadth and depth of change at the federal level to these basic safety net programs will disrupt access to these critical services and place inordinate pressures on already strained county budgets. The implementation of H.R. 1, expiration of enhanced health care subsidies, and proposed changes to homelessness funding and the public charge rule are creating significant risks for individuals and families to access basic health care, nutrition assistance, housing assistance, and other essential safety net services. These changes will worsen health outcomes, increase hunger, and cause more homelessness.

County Advocacy Principles

As the state looks to navigate California's response to H.R. 1 and other federal policy changes, counties are eager to work together to mitigate the detrimental consequences of these changes and preserve critical safety net services to the maximum extent possible. Investing to help individuals and families maintain their health care and benefits and supporting the work at the county level that makes this possible will help sustain the health and well-being of all Californians. To that end, counties are sharing the following principles that will guide our advocacy and budget requests in response to federal changes. Counties look forward to continued engagement with the Administration and the Legislature on the state budget, legislation, and implementation workgroups.

- **Maintain Coverage and Benefits**

Counties support efforts to maximize the ability to keep people enrolled in state and federal safety net programs using systems with existing and proven competencies like the county eligibility workforce

- **Fund New Requirements**

Counties support ongoing and stable revenues for any new or expanded administration requirements and service responsibilities and to address federal funding cuts

- **Keep Existing Commitments**

Counties oppose reduced funding for existing county programs and responsibilities, unfunded expansions of existing mandates, or new unfunded mandates

- **Increase Efficiency**

Counties support streamlining efforts that can create program coordination, improve accuracy, and support county staff in managing increased workload

- **Provide Relief and Reduce Burdens**

Counties support appropriate relief from existing mandates where possible and reducing state-level requirements that add costly administrative burdens

H.R. 1 Implementation Impacts to Counties

While all of the recent federal policy changes and uncertainty are significant, the implementation of H.R. 1 has a number of clear and direct impacts that are essential to specifically highlight as the state moves forward on next steps in developing the 2026-27 Budget and implementing the law. H.R. 1 will create dramatic challenges to the ability of counties to provide essential services to low-income and vulnerable children, youth, families, adults without children, and older adults. These severe strains on county health and human services programs and overall county budgets include:

- **Expanded Demand for Indigent Care**

The H.R. 1 Medi-Cal changes are estimated to cause millions of Californians to lose their health coverage. These individuals may turn to county indigent care programs, which are the medical providers of last resort. However, county indigent care programs have dramatically decreased their infrastructure due to low enrollment since the implementation of the Affordable Care Act in 2014. In addition, 1991 Realignment funding that supported these programs has been redirected to the state, which essentially leaves counties with little room to maneuver.

- **Increased County Workload**

H.R. 1 expands work requirements for CalFresh, creates new work requirements for Medi-Cal, and substantially increases the frequency and complexity of eligibility determinations, verifications, and ongoing case management. Counties are responsible for eligibility and enrollment, are mandated to perform this work, and are facing hundreds of millions of dollars in increased costs to meet these new demands. The county eligibility workforce has demonstrated historically that with adequate funding, federal public benefits changes can be implemented consistent with maximum program retention and accuracy.

- **Direct Cost Shifts to Counties**

H.R. 1 reduces the federal share of CalFresh administration and Medi-Cal emergency services for certain patients, directly shifting at least hundreds of millions of dollars in costs to counties. The existing funding structure for the county share is unable to sustain this dramatic reduced federal share. H.R. 1 also increases county costs in administering state health programs for individuals who lose Medicaid but continue receiving services through programs such as the California Children's Services (CCS) program.

- **Reductions to Health Care Payments for Public Health Care Systems**

State Directed Payments (SDPs) play a critical role ensuring access to quality health care for persons covered by Medi-Cal by supplementing low reimbursement rates. H.R. 1 imposes a cap on future SDPs and incrementally reduces existing SDPs to meet 100% of Medicare rates, resulting in a cumulative loss of more than \$1.5 billion when combined with the impacts to federal support for emergency services described above.

- **Loss of Medi-Cal Revenue for Counties**

With reduced Medi-Cal eligibility, counties will have fewer opportunities to leverage existing Realignment and other revenues to draw down federal Medicaid match which helps to sustain counties' health and behavioral health programs and services, including, but not limited to county behavioral health safety net services.

- **Strain on Other Safety Net Services**

H.R. 1 reduces eligibility for Medi-Cal and CalFresh while also increasing and complicating the paperwork and other requirements to stay enrolled in the programs even when individuals are eligible. As individuals and families lose Medi-Cal coverage, they are likely to turn to other programs, such as county public health, county hospitals, and behavioral health safety net programs.

We look forward to collaborating with the Administration and Legislature to find solutions to mitigate the devastating impacts of H.R. 1.

COUNTY INDIGENT CARE

Welfare and Institutions Code Section 17000

BACKGROUND INFORMATION

- California counties serve as the healthcare safety-net providers of last resort for uninsured residents, with county indigent care programs financed largely by state-county realignment funds (1991).
- When the Affordable Care Act expanded Medi-Cal eligibility in 2014, California passed Assembly Bill 85 to redirect a significant portion of 1991 health realignment dollars away from county indigent care programs toward other state priorities.
- This expansion allowed California to scale up Medi-Cal and reduce reliance on county indigent care programs, and it also meant that counties' caseloads were drastically reduced, leading many counties to decrease infrastructure or restructure delivery of care.
- Provisions included in H.R. 1 will narrow coverage, implement new Medicaid work requirements, increase the frequency of redeterminations, and lead to the loss of coverage for many Californians.
- California's counties will need significant new resources to rebuild the necessary infrastructure to serve an expected increased uninsured population.

SECTION 17000 REQUIREMENTS

- Counties are legally obligated to provide subsistence medical care to lawful residents.
 - Basic, medically necessary services provided at a level which does not lead to unnecessary suffering or endanger life and health, including care sufficient to protect life, to prevent significant illness or significant disability, and to avoid substantial pain and infection. Care must be provided promptly and humanely.
- Counties are the healthcare provider of last resort for lawful uninsured residents who are low-income and lawful uninsured residents with higher incomes whose medical needs are beyond their ability to pay.
- Each county sets their own standards of eligibility, aid, and care.



COUNTY INDIGENT CARE

Welfare and Institutions Code Section 17000

WHAT IS NOT REQUIRED BY SECTION 17000?

- County indigent programs are not health care coverage/insurance.
- County indigent programs are not required to be uniform across the state.
- Counties are not mandated to provide care to undocumented individuals.
- This mandate does not include the provision of mental health services.

POPULATIONS THAT MAY RETURN TO SECTION 17000 COUNTY INDIGENT PROGRAMS DUE TO RECENT POLICY CHANGES:

- Individuals who are unable to comply with new work requirements.
- Individuals who cannot afford coverage through Covered California due to the loss of federal subsidies.
- Lawfully present immigrants who are no longer eligible for Medi-Cal or Covered California.
- Individuals with pending Medi-Cal applications.



Frequently Asked Questions About WIC 17000 Indigent Health



What is WIC 17000?

California's Welfare and Institutions Code section 17000 requires counties to relieve and support all indigent persons lawfully resident therein and not supported and relieved by their relatives or other means. Counties must provide basic, subsistence-level medical care as a **last-resort safety net**. WIC 17000 is **not** health insurance and does not provide the same level of benefits available through Medi-Cal or the Affordable Care Act (ACA) marketplace. It provides only the services necessary to prevent serious harm, pain, or infection.

Why are WIC 17000 Programs a County Priority This Year?

Before the ACA, counties routinely served eligible low-income residents who were not otherwise eligible for Medi-Cal. After the ACA allowed California to expand Medi-Cal eligibility to adults under 65 with incomes at or below 138% of the federal poverty level, millions gained coverage through Medi-Cal and Covered California. As a result, counties' financial responsibility under WIC 17000 decreased significantly, and the State redirected related funding to other purposes.

However, changes enacted in HR 1 are expected to reduce Medi-Cal and ACA coverage for many current enrollees. Counties will again face significantly increased demand for indigent health care. Securing adequate funding is essential to meeting counties' WIC 17000 obligations.

Who is Eligible for Services Under WIC 17000?

Eligibility for WIC 17000 is based on **lawful residence** and **economic need**:

- **Residency:** Counties are obligated to serve only individuals who are lawfully present with a satisfactory immigration status. Individuals without lawful status, including those subject to removal, even if they are not immediately removable (e.g., DACA or asylum applications pending), are not entitled to WIC 17000 services. WIC 17000 does not preclude counties from exercising their authority to provide services to undocumented individuals.
- **Income Eligibility:** Counties establish income-based eligibility standards grounded in subsistence living costs and an individual's ability to pay. Eligibility frameworks may include enrollment fees or share-of-cost requirements on a sliding scale.

Because WIC 17000 is a **program of last resort**, individuals must first pursue Medi-Cal or other available low-income health programs to be eligible for WIC 17000. Counties are not required to provide WIC 17000 services to anyone who is enrolled in or eligible for Medi-Cal, including those disenrolled for procedural reasons if they did not reasonably cooperate with Medi-Cal processes.

What Services are Included Under WIC 17000?

WIC 17000 covers basic life-sustaining services that do not lead to unnecessary suffering or endanger life, and health, including care sufficient to avoid substantial pain and infection (i.e., emergency services care for chronic conditions, etc.). Such care must be provided promptly and humanely. The program does **not** mandate a specified benefits package, and counties retain broad discretion in determining the scope of services based on available resources.

Examples of covered services include:

- Treatment for acute life-and-limb threatening conditions, which may include treatment for conditions such as diabetes, serious lung infections, thyroid disease, high blood pressure, and malignant melanoma
- Emergency care and medically necessary emergency transport not covered by other programs or funding sources, which may include —but are not limited to—services required under the Emergency Medical Treatment and Labor Act (EMTALA) or a hospital's charity care obligations.
- Basic dental treatment to address infection or chronic pain (not routine preventative services)

Examples of services not covered include:

- Behavioral health services
- Non-emergency or comprehensive care equivalent to private insurance or universal coverage
- Services reduced or eliminated from the Medi-Cal program, for Medi-Cal beneficiaries

Is WIC 17000 an Entitlement Program?

WIC 17000 creates a property interest in necessary medical care, entitling eligible individuals to due process protections. However, it is not a traditional entitlement program because it does not operate like insurance, nor does it guarantee a defined set of benefits. Counties have broad discretion to establish their own procedures for appealing eligibility and coverage decisions.

Would Changes to WIC 17000 Obligations Create Mandates Requiring Reimbursement to Counties?

Yes. Under Article XIII B, section 6 of the California Constitution, the State must reimburse local governments when it mandates a new program or a higher level of service. While the core elements of WIC 17000 predate this subvention requirement and are not reimbursable, changes in state law or regulation that shift responsibility to the Counties may constitute a reimbursable state mandate.

THE COUNTY ELIGIBILITY WORKFORCE



Background Information

California's safety net programs are state supervised and county administered. California state law delegates the eligibility determination function of public social services programs, including Medi-Cal and CalFresh, to counties, and specifically to county human services departments (WIC 14100, 14153). This law was reconfirmed for Medi-Cal in 2013 legislation implementing the Affordable Care Act (ACA), ABX1-1.

County Eligibility Role in Expanding Health Care Coverage

County eligibility workers are responsible for processing, verifying, and redetermining eligibility for Medi-Cal applicants and enrollees in California. During implementation of the ACA, the county eligibility workforce helped enroll millions of low-income adults who became newly eligible for Medi-Cal under the ACA beginning in 2014, contributing to near universal health care coverage in 2022 and 2023 when the statewide uninsured rate dropped to a historic low of 6.2%. Many enrollees successfully retained coverage through the COVID-19 Public Health Emergency (PHE) unwinding period during which the county eligibility workforce, together with the Department of Health Care Services (DHCS), retained coverage for nearly 9 million Medi-Cal enrollees, representing one of the highest Medicaid retention rates in the nation and higher enrollment levels than before the pandemic. Leveraging California's county eligibility workforce is a proven, upstream, and cost-effective strategy for retaining Medi-Cal coverage among low-income ACA expansion adults.

County Medi-Cal Eligibility & H.R.1

Beginning January 1, 2027, 4.6 million existing Medi-Cal enrollees - and the county eligibility workers responsible for determining Medi-Cal eligibility and helping enrollees retain Medi-Cal benefits - must navigate two major barriers to retain basic health care:

Documenting at least 80 hours per month of qualifying activities such as work, education, or volunteering.

Re-verifying eligibility twice annually at six-month intervals, rather than once annually.

New applicants will be required to navigate an additional hurdle of demonstrating compliance one month before enrollment.

DHCS projects that these changes will lead to substantial losses and interruptions in health care coverage, not primarily because individuals become ineligible, but because administrative hurdles and bureaucratic barriers are anticipated to impede successful enrollment and renewal.

Reducing the disenrollment rate among Medi-Cal enrollees will hinge on the county eligibility workforce to:

Properly identify and certify key exemptions not discoverable through any other automated means.

Support enrollees who are properly engaged in qualifying activities but for whom documentation of activities is a challenge.

Notify enrollees at-risk of not meeting required hours about opportunities to meet required hours on time.

County Eligibility Role in Expanding CalFresh Access

Recent state policy changes and eligibility expansions, combined with the effectiveness of the county eligibility workforce, and continuous outreach efforts to all populations have contributed to a significant increase in applications and caseload—from 2.2 million households in FY 2019-20 to a projected 3.2 million households in FY 2026-27, a growth of over 1 million households in less than a decade. The county eligibility workforce has demonstrated that with additional investment, the CalFresh client experience can see significant improvements, including increases in the program participation and take up rate. The Legislature must leverage these lessons as a strategy for mitigating CalFresh program losses in the context of H.R. 1.

County CalFresh Eligibility & H.R.1

Beginning June 1, 2026, at least 1 in 5 CalFresh recipients are at risk of losing life-saving food assistance due to onerous new work requirements imposed by H.R. 1, which requires proof of 20 hours per week of work, job training, education, or community service. Work requirements are proven as a failed strategy to improve employment, while denying eligible people from accessing assistance, increasing costs to taxpayers, and pushing vulnerable populations deeper into poverty. When combined with the ABAWD time limit policy, these rules will restrict at least 954,800 CalFresh recipients to only three months of food assistance within a 36-month period unless they are able to comply or qualify for an exemption. The Department of Social Services (CDSS) estimates that 70% of CalFresh recipients who meet the definition of an Able Bodied Adult without Dependents (ABAWD) and are not automatically exempt or verified compliant are at greatest risk of losing benefits. However, this estimate does not include the potential impact of county eligibility workers in reducing discontinuances.

Robust accurate, quality exemption screenings - coupled with client education and navigation support for non-exempt recipients - are the most effective tools eligibility workers have for maximizing the retention of food assistance for at-risk CalFresh recipients. For individuals who do not qualify for one or more exemptions and therefore are required to comply with work requirements or lose food assistance, county eligibility workers will focus their time on:

Supporting non-exempt CalFresh recipients in overcoming documentation challenges, even for those fully engaged in work requirements but for whom documentation of activities is a challenge.

Alerting and counseling non-exempt clients who are not meeting required hours and at risk of losing benefits, screening them for a temporary good cause exemption like lack of transportation, and navigating them to opportunities in the community to support successful compliance should they not qualify for a good cause exemption.

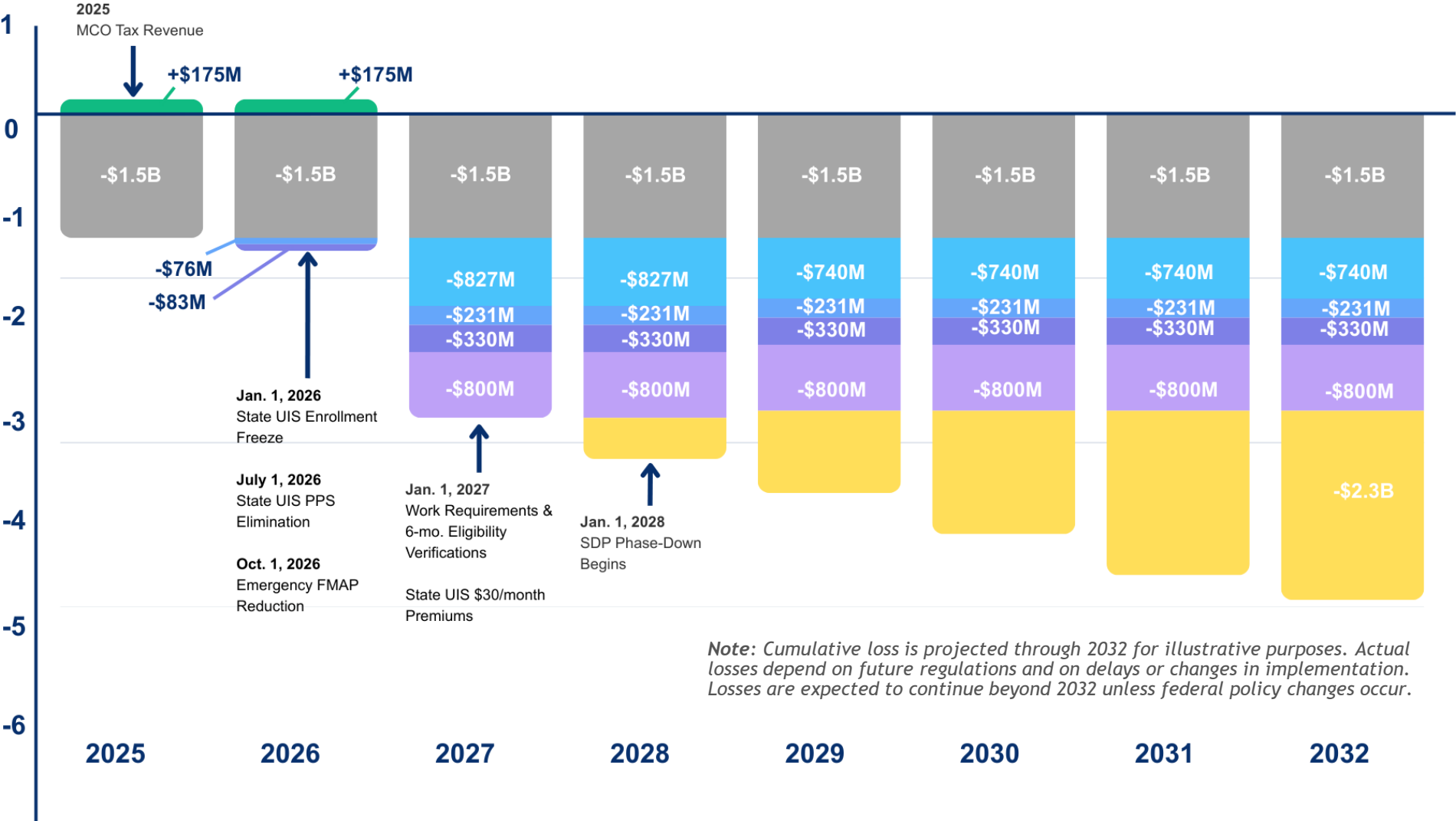
Connecting non-exempt clients to employment, educational, volunteer or training opportunities in their communities to support successful compliance with work requirements.



2025-2032 PROJECTED CUMULATIVE IMPACT:

STATE AND FEDERAL POLICY CHANGES AFFECTING CALIFORNIA'S PUBLIC HEALTH CARE SYSTEMS

ANNUAL REVENUE AT RISK (\$IN BILLIONS)



- KEY:**
- EXISTING STRUCTURAL DEFICIT
Does not include PHS' historical deficit of \$1.7B.
 - DSH/GLOBAL PAYMENT PROGRAM (GPP) NON-RENEWAL
 - STATE UNSATISFACTORY IMMIGRATION STATUS (UIS) CHANGES
 - EMERGENCY FMAP REDUCTION
 - FEDERAL ELIGIBILITY CHANGES
Includes Medicaid work requirements and six-month re-verification thereby reducing Medi-Cal enrollment, lowering federal funding, and increasing uncompensated care costs.
 - STATE DIRECTED PAYMENT (SDP) REDUCTIONS
SDP impact shown between 2028-2031 assumes gradual reduction through FY 2032, ending with \$2.3B annual loss. Actual amounts depend on federal implementation.
 - MCO TAX

Note: Cumulative loss is projected through 2032 for illustrative purposes. Actual losses depend on future regulations and on delays or changes in implementation. Losses are expected to continue beyond 2032 unless federal policy changes occur.

CALIFORNIA STATE ASSOCIATION OF COUNTIES
EXECUTIVE COMMITTEE MEETING
January 22, 2026 | 10:00am – 1:00pm

[Sutter Club](#) | 1220 9th Street, Sacramento

Zoom: <https://zoom.us/j/98970844491?pwd=KKu6OSeDuaSflOCD3eNaywtwBFU2Ac.1>

Conference Line: (669) 900-6833 | Meeting ID: 989 7084 4491 | Password: 433862

MINUTES

1. Roll Call

OFFICERS

Susan Ellenberg | *President*
Luis Alejo | *1st Vice President*
Kent Boes | *2nd Vice President*
Jeff Griffiths | *Immediate Past President*

CSAC STAFF

Graham Knaus | *Chief Executive Officer*
Kimberly Rodriguez | *Chief Legislative Advocate*
Chastity Benson | *Chief Operating Officer*

ADVISORS

Scott DeMoss | *Glenn County CAO, California Association of County Executives (CACE) President*
Jennifer Mendoza Flores | *Tulare County Counsel, County Counsels' Association of California (CCAC) Past President*

SUPERVISORS

Kathryn Barger | *Los Angeles County (absent)*
Rich Desmond | *Sacramento County*
David Haubert | *Alameda County*
Kelly Long | *Ventura County*
Buddy Mendes | *Fresno County*
V. Manuel Perez | *Riverside County*
John Gioia (alternate) | *Contra Costa County*
Bonnie Gore | *Placer County*
Mary Sackett | *Marin County*
Scott Silveira | *Merced County*
Lucas Frerichs (alternate) | *Yolo County*
Ryan Campbell | *Tuolumne County*
Grant Carmon | *Glenn County*
John Peters (alternate) | *Mono County*

Treasurer

Belia Ramos, *Napa County*

2. CEO's Report

Graham Knaus, CEO, provided an update on the Association.

3. 2026 Budget Update

Joe Stephenshaw, Director of the California Department of Finance, provided an update on the 2026-27 Governor's Budget Proposal.

4. Approval of Minutes from October 8-10, 2025, and December 2, 2025

A motion to approve the meeting minutes from October 8-10, 2025, and December 2, 2025, was made by Supervisor Alejo and seconded by Supervisor Long. The motion passed unanimously.

5. Approval of Updated 2025 – 2026 Board of Directors Nominations

The CSAC Constitution indicates that each county board shall nominate one or more directors to serve on the CSAC Board of Directors for a one-year term commencing with the Annual Meeting. The CSAC Executive Committee appoints one director for each member county from the nominations received and was presented with additional 2025-2026 nominations received to date.

A motion to approve the updated 2025-2026 Board of Directors Nominations was made by Supervisor Silveira and seconded by Supervisor Campbell. The motion passed unanimously.

6. Approval of 2026 CSAC Appointments

President Ellenberg presented the Officers 2026 CSAC Appointment recommendations to the Executive Committee for consideration.

A motion to approve the 2026 CSAC Appointments was made by Supervisor Alejo and seconded by Supervisor Silveira. The motion passed unanimously.

7. Approval of CSAC Finance Corporation Appointments

Rob Pierce, CSAC Finance Corp. CEO, presented the Finance Corp. Board's recommendations to re-appoint the current CAO and Public Member board representatives for new three-year terms.

A motion to approve the CSAC Finance Corporation Board appointments was made by Supervisor Silveira and seconded by Supervisor Campbell. The motion passed unanimously.

8. Approval of California Statewide Communities Development Authority (CSCDA) Appointment

Graham Knaus, CEO, and Rob Pierce, CSAC Finance Corporation CEO, presented the Finance Corp. Board's recommendation to appoint a new commissioner to the CSCDA Board.

A motion to approve the CSCDA appointment was made by Supervisor Gore and seconded by Supervisor Carmen. The motion passed unanimously.

9. Discussion of Governor's January Budget Impact

Graham Knaus, CEO, and Kimberly Rodriguez, CLA, discussed the Governor's Proposed 2026-27 Budget and its potential impacts on counties.

10. Legislative Priorities for 2026

Kimberly Rodriguez, CLA, presented the 2026 Board Adopted Priorities and engaged the Executive Committee in discussion.

11. Public Affairs and Member Engagement Report

Chastity Benson, COO, provided a brief update on Public Affairs and Member Services, highlighting the upcoming Challenge Awards dinner. Ben Adler, Director of Public Affairs, discussed CSAC's response to the Governor's 2026-27 Budget Proposal and the media related to CSAC's building renovation project.

12. CSAC Finance Corporation Report

Rob Pierce, CSAC Finance Corp. CEO, thanked former CEO, Alan Fernandes, for over a decade of service to the Finance Corporation. He also provided an update from their Finance Corp's 2025 Fall meeting, where the Board approved proposed financing plans for the CSAC building renovation.

13. California Counties Foundation Report

Supervisor Alejo, Foundation President, provided an update to the Executive Committee, highlighting the Foundation's seven active Institute campuses and several upcoming graduations. Paul Danczyk, Foundation COO, highlighted the Los Angeles County Executive Leadership Development Program, which celebrated a graduation in December 2025.

14. California Association of County Executives (CACE) Report

Scott DeMoss, CACE President and Glenn County CAO, discussed the primary focus for County Administrators in 2026: assessing and mitigating the impacts of HR 1 implementation.

15. County Counsels' Association of California (CCAC) Report

Jennifer Mendoza Flores, CCAC Past President and Tulare County Counsel, provided an update on the Litigation Coordination Program.

16. Minute Mics: Executive Committee Roundtable

Each member of the Executive Committee spent one minute discussing pressing issues in their county.

The meeting was adjourned. The next Executive Committee meeting will be held on March 12, 2026, in San Bernardino County.

March 12, 2026

TO: CSAC Executive Committee

FROM: Graham Knaus, Chief Executive Officer

SUBJECT: Approval of Updated Nominations for the CSAC 2025 – 2026 Board of Directors

Background: The CSAC Constitution indicates that each county board shall nominate one or more directors to serve on the CSAC Board of Directors for a one-year term commencing with the Annual Meeting. The CSAC Executive Committee appoints one director for each member county from the nominations received.

For counties that do not submit nominations, the appointed supervisor from the preceding year will continue to serve until such county board nominates, and the Executive Committee appointments, a supervisor to serve on the CSAC Board.

The highlighted names denote *additional* responses received for 2025-2026.

2025 - 2026 CSAC BOARD OF DIRECTORS + ALTERNATES				
COUNTY	CAUCUS	DIRECTOR	ALTERNATE(S)	CHANGE FROM 2024 - 2025
Alameda	U	David Haubert		None
Alpine	R	Terry Woodrow	Evan Mecak	None
Amador	R	Jeff Brown	Dan Epperson	None
Butte	S	Tod Kimmelshue	Doug Teeter	NEW ALTERNATE
Calaveras	R	Benjamin Stopper	Martin Huberty & Autumn Andahl	ADDED 2 nd ALTERNATE
Colusa	R	Kent Boes	Janice A. Bell	None
Contra Costa	U	John Gioia	Diane Burgis	None
Del Norte	R	Chris Howard	Darrin Short	None
El Dorado	R	Greg Ferrero	Brooke Laine	
Fresno	U	Buddy Mendes	Nathan Magsig	None
Glenn	R	Grant Carmon	Monica Rossman	None
Humboldt	R	Natalie Arroyo	Mike Wilson	NEW BOD MEMBER & ALT
Imperial	S	Jesus Eduardo Escobar	Martha Cardenas-Singh	
Inyo	R	Trina Orrill	Jeff Griffiths	None
Kern	S	Leticia Perez	Phillip Peters	
Kings	R	Rusty Robinson	Doug Verboon	
Lake	R	Bruno Sabatier	Jessica Pyska	None
Lassen	R	Gary Bridges	Tom Neely	None
Los Angeles	U	Kathryn Barger	Holly J. Mitchell	

CSAC Officers

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Luis Alejo
Monterey County

**2nd Vice
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Kent Boes
Colusa County

Past President
Jeff Griffiths
Inyo County

CEO
Graham Knaus

Madera	R	Jordan Wamhoff	Leticia Gonzalez	NEW ALTERNATE
Marin	S	Mary Sackett	Brian Colbert	None
Mariposa	R	Rosemarie Smallcombe	Jenni Kiser	NEW ALTERNATE
Mendocino	R	Madeline Cline	Bernie Norvell	NEW BOARD MEMBER
Merced	S	Scott Silveira	Josh Pedrozo	None
Modoc	R	Ned Coe	Shane Starr	None
Mono	R	John Peters	Jennifer Kreitz	None
Monterey	S	Luis Alejo	Wendy Root Askew	None
Napa	S	Anne Cottrell	Liz Alessio	None
Nevada	R	Hardy Bullock	Heidi Hall	NEW BOD MEMBER & ALT
Orange	U	Doug Chaffee	Vicente Sarmiento	
Placer	S	Bonnie Gore		None
Plumas	R	Mimi Hall	Tom McGowan	NEW BOD MEMBER & ALT
Riverside	U	V. Manuel Perez	Karen Spiegel	None
Sacramento	U	Rich Desmond	Patrick Hume	None
San Benito	R	Angele Curro	Kollin Kosmicki	None
San Bernardino	U	Jesse Armendarez	Curt Hagman	None
San Diego	U	Monica Montgomery Steppe	Terra Lawson-Remer	NEW ALTERNATE
San Francisco	U	Rafael Mandelman		
San Joaquin	U	Robert Rickman	Steven Ding	
San Luis Obispo	S	Bruce Gibson	Jimmy Paulding	None
San Mateo	U	Lisa Gauthier	David Canepa	NEW BOD MEMBER & ALT
Santa Barbara	S	Bob Nelson	Laura Capps	None
Santa Clara	U	Susan Ellenberg	Otto Lee	None
Santa Cruz	S	Justin Cummings	Felipe Hernandez	NEW BOARD MEMBER
Shasta	R	Kevin Crye	Corkey Harmon	NEW ALTERNATE
Sierra	R	Lee Adams	Sharon Dyrden	
Siskiyou	R	Ed Valenzuela		
Solano	S	Wanda Williams	Cassandra James	None
Sonoma	S	Rebecca Hermosillo	James Gore	NEW BOD MEMBER & ALT
Stanislaus	S	Mani Grewal	Vito Chiesa	None
Sutter	R	Mike Ziegenmeyer	Karm Bains	NEW BOARD MEMBER & ALT
Tehama	R	Tom Walker	Matt Hansen	NEW BOARD MEMBER & ALT
Trinity	R	Ric Leutwyler	Heidi Carpenter-Harris	
Tulare	S	Amy Shuklian	Pete Vander Poel	None
Tuolumne	R	Ryan Campbell	Jaron Brandon	None
Ventura	U	Kelly Long	Jeff Gorell	None
Yolo	S	Lucas Frerichs	Oscar Villegas	None
Yuba	R	Renick House	Gary Bradford	NEW BOARD MEMBER

March 12, 2026

To: CSAC Executive Committee

From: Chastity Benson, Chief Operating Officer
Rob Pierce, Chief Executive Officer, CSAC Finance Corporation

SUBJECT: Building Renovation Project Reimbursement Resolution

Recommendation

Consider the attached “Reimbursement Resolution” allowing CSAC to be reimbursed from future bond proceeds for applicable front funded building renovation project expenses that have and will be incurred prior to the issuance of bonds and receipt of the bond proceeds.

Background

Pursuant to previous actions and authorizations by the Executive Committee and Board or Directors, CSAC expects to finance certain portions of its administrative office rehabilitation project from tax-exempt obligations. Federal tax law allows CSAC to reimburse itself from the proceeds of tax-exempt obligations for capital costs that CSAC pays prior to the issuance of such tax-exempt obligations. In order to reimburse itself, CSAC must adopt a resolution stating its intent to reimburse itself should tax-exempt obligations be issued.

Kutak Rock LLP, CSAC’s bond counsel, has prepared a resolution permitting reimbursement of not to exceed \$40,000,000 for costs related to the administrative office rehabilitation project which are incurred before tax-exempt obligations are issued.

Costs that are eligible for reimbursement must have been paid no more than 60 days before the adoption of the resolution, and the reimbursement must occur within three years after the eligible costs are paid. The foregoing limitations do not apply to “soft” costs such as consultant fees (architect, project/construction manager, etc.), preliminary studies and reports and the like.

Adoption of the reimbursement resolution will allow for reimbursement of acquisition and construction-related costs incurred by CSAC, which will replenish funds available for ongoing operations.

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RESOLUTION NO. 01-2026
A RESOLUTION OF CALIFORNIA STATE ASSOCIATION OF COUNTIES (CSAC)
IN THE MATTER REGARDING INTENTION TO ISSUE TAX-EXEMPT OBLIGATIONS

WHEREAS, the California State Association of Counties (“CSAC”) is a nonprofit public benefit corporation that is validly formed and duly existing pursuant to the laws of the State of California; and

WHEREAS, CSAC is authorized to acquire, construct and install property which is necessary for its operation; and

WHEREAS, CSAC desires to finance the costs of acquiring, constructing and installing certain capital improvements to its administrative offices, as provided in Exhibit A attached hereto and incorporated herein (the “Project”); and

WHEREAS, CSAC intends to finance the acquisition, construction and installation of the Project or portions of the Project with the proceeds of the sale of obligations the interest upon which is excluded from gross income for federal income tax purposes (the “Obligations”); and

WHEREAS, CSAC desires to pay certain costs with respect to the Project prior to the issuance of the Obligations from available moneys of CSAC and to reimburse itself for such costs from a portion of the proceeds of the sale of the Obligations.

NOW, THEREFORE, it is hereby RESOLVED, ORDERED AND DETERMINED as follows:

SECTION 1. Recitals. The foregoing recitals are true and correct.

SECTION 2. Intention to Reimburse. CSAC reasonably expects, and hereby states its intention, to reimburse itself for Project costs incurred prior to the issuance of the Obligations with proceeds of the Obligations. Exhibit A describes either the general character, type, purpose, and function of the Project or the fund or account from which Project costs are to be paid and the general functional purpose of the fund or account.

SECTION 3. Reimbursement Amount. The reasonably expected maximum principal amount of the Obligations that is anticipated to be used for such reimbursement is \$40,000,000.

SECTION 4. Timing of Adoption of Resolution. Except as described in Section 8 below, this resolution is being adopted not later than 60 days after the payment of the original expenditures (the “Expenditures Date or Dates”).

SECTION 5. Timing of Issuance of Obligations. Except as described in Section 8 below, the expected date of issue of the Obligations will be within 18 months of the later of: (a) the Expenditure Date or Dates; or (b) the date that the Project is placed in service; provided that the reimbursement may not be made more than three years after the Expenditure Date or Dates.

SECTION 6. No Expectation to Pay Debt Service. Proceeds of the Obligations to be used to reimburse CSAC for Project costs are not expected to be used, within one year of reimbursement, directly or indirectly to pay debt service with respect to any obligation (other than to pay current debt service coming due within the next succeeding one year period on any tax-exempt obligation of CSAC (other than the Obligations)) or to be held as a reasonably required reserve or replacement fund with respect to an obligation of CSAC or any entity related in any manner to CSAC, or to reimburse any expenditure that was originally paid with the proceeds of any obligation, or to replace funds that are or will be used in such manner.

SECTION 7. No Other Moneys. This resolution is consistent with the budgetary and financial circumstances of CSAC as of the date hereof. No moneys from sources other than the Obligations are, or are reasonably expected to be, reserved, allocated on a long-term basis or otherwise set aside by CSAC (or any related party) pursuant to their budget or financial policies with respect to the Project costs. To the best of our knowledge, this Executive Committee of the Board of Directors is not aware of the previous adoption of official intents by CSAC that have been made as a matter of course for the purpose of reimbursing expenditures and for which tax-exempt obligations have not been issued.

SECTION 8. Exceptions. The limitations described in Sections 4 and 5 above do not apply to: (a) costs of issuance of the Obligations; (b) an amount not in excess of the lesser of \$100,000 or five percent (5%) of the proceeds of the Obligations; or (c) any preliminary expenditures, such as architectural, engineering, surveying, soil testing, and similar costs other than land acquisition, site preparation, and similar costs incident to commencement of construction, not in excess of twenty percent (20%) of the aggregate issue price of the Obligations that finances the Project for which the preliminary expenditures were incurred.

(Resolution 01-2026)

SECTION 9. Official Action. This resolution is adopted as official action of CSAC in order to comply with Treasury Regulation § 1.150-2 and any other regulations of the Internal Revenue Service relating to the qualification for reimbursement of CSAC expenditures incurred prior to the date of issue of the Obligations, is part of CSAC's official proceedings, and will be available for inspection by the general public at the main administrative office of CSAC.

SECTION 10. Effectiveness. This resolution should take effect from and after its date of adoption.

IN WITNESS WHEREOF, the above resolution is hereby adopted by the CSAC Executive Committee this 12th day of March 2026 on the following vote:

Ayes: _____

Nays: _____

Absent: _____

Signed and approved by me after its passage.

CALIFORNIA STATE ASSOCIATION OF COUNTIES

By: _____
Susan Ellenberg, President

Attest:

By: _____
Belia Ramos, Treasurer

(Resolution 01-2026)

EXHIBIT A

DESCRIPTION OF THE PROJECT

Construction, installation, expansion and rehabilitation of the administrative offices of the California State Association of Counties and CSAC Finance Corporation.

March 12, 2026

TO: CSAC Executive Committee

FROM: Chastity Benson, Chief Operating Officer

SUBJECT: Public Affairs and Member Engagement Report

Public Affairs

Public Information Officer (PIO) Network

Our outreach to county Public Information Officers continues to accelerate. Since our last Executive Committee meeting, we've held our second PIO Zoom of the year and introduced two new ways PIOs can share CSAC's messaging with local media. The "Localized Forward" encourages PIOs to forward CSAC press releases to their local media lists along with a quote from a County Supervisor or CEO/CAO. The "Customizable Template" invites PIOs to customize a generic press release drafted by CSAC with quotes and details from their county. We welcome all connections with PIOs (or whoever handles PIO duties at your county), including contractors and those who work directly with board members.

Newsletter Strategy

CSAC is embarking on an initiative to modernize how we communicate with our members and the broader County Family. Specifically, rethinking whether our one-size-fits-all Bulletin is the best approach in the current media environment. We're exploring the idea of splitting the Bulletin up into separate, unique products, one with a Public Affairs focus and another geared towards Member Engagement. Each newsletter would have its own clearly defined audience, format, content and publishing schedule. Updates will be shared as this project continues.

Member Engagement

2026 CSAC Legislative Conference May 20-22, 2026

Join CSAC in Sacramento County for the 2026 Legislative Conference. This spring conference is a prime opportunity to engage with fellow county leaders, state representatives and policymakers. This year, the conference falls immediately after the Governor's "May Revision" proposal, and will feature workshops, policy committees and various panel discussions. Register today: 2026legcon.events.counties.org.

Challenge Awards Recap

CSAC hosted our second Challenge Awards Dinner on February 11th, bringing together members of the Capitol Community to celebrate the innovative and creative work of California Counties. The event highlighted new, effective, and cost-saving ways counties are serving their communities.

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Jeff Griffiths
Inyo County

CEO
Graham Knaus

CSAC received nearly 400 submissions and honored 13 outstanding programs. These efforts showcased the teamwork, passion and commitment across our County Family to ensure residents receive the care, services and information they need.

Lieutenant Governor Eleni Kounalakis provided welcome remarks, while CapRadio talk show host Vicki Gonzalez served as our evening's emcee. Numerous California State Legislators stopped by to say hello and extend their congratulations to the winners.

Three counties earned the distinguished Innovation Award for programs that demonstrated strong replicability, forward-thinking solutions, and meaningful impact:

- Glenn County (Senior Resource Expo)
- Riverside County (County Budget Civic Engagement Campaign)
- Santa Cruz County (Emergency Road Damage Assessment Tool {ERDA}).

CSAC also recognized the Challenge Awards winners from: Kern County, Los Angeles County, Monterey County, Nevada County, Sacramento County, San Bernardino County, and San Diego County.

Several of the winning counties shared their Challenge Awards Dinner experience on social media through dynamic posts. Please continue to tag CSAC and share your experiences so we can celebrate and promote the success of county programs that serve your communities.



March 12, 2026

To: CSAC Executive Committee

From: Rob Pierce, CSAC FC Chief Executive Officer

RE: **CSAC Finance Corporation Report**

CSAC Finance Corporation Board of Directors

The CSAC Finance Corporation (CSAC FC) Board of Directors is preparing for its Annual Spring Meeting on May 4-5, 2026, in Maui County. The Annual Spring Meeting is always critical as it entails the election of the CSAC FC Officers, development of the upcoming Fiscal Year CSAC FC Budget, annual updates by the CSAC FC Business Partners, and various program development discussions.

The CSAC Finance Corporation (CSAC FC) Board of Directors is pleased to announce the reappointment, by the CSAC Executive Committee, of three Board members at the start of the 2026 calendar year. On January 22, 2026, the CSAC Executive Committee reappointed the following CSAC FC Board members:

- ***Kathryn Barger, Urban County Supervisor, Los Angeles County (December 2028)***
- ***Ryan Alsop (Treasurer), Napa County Administrative Officer (December 2028)***
- ***William (Billy) Rutland, Public Member – Sacramento County (December 2028)***

CSAC Finance Corporation Financial Position

CSAC FC is very proud to share that over the last ten (10) plus years, CSAC FC has continued to increase and maintain its substantial contribution to CSAC and in so doing establishing operational consistency for CSAC and the critical services provided to the counties of California.

CSAC FC will be reviewing its annual budget this May for the purpose of determining the financial priorities of the organization while ensuring a consistent contribution to CSAC. The financial position of CSAC FC remains resilient as revenues continue to remain strong due to the success of our business partnerships and our Corporate Associates Program. Aside from working with its business partners in developing budgets for the 2026/2027 Fiscal Year CSAC FC is also looking to foster additional partnerships in the coming new Fiscal Year.

For more information on CSAC FC please visit our website at www.csacfc.org or email Rob Pierce at rob@csacfc.org.

County Employee Benefits with CSAC FC Partners

CSAC FC proudly shares benefits and perks for county employees offered by two of its important partners, PRISM and Enterprise Mobility.

PRISM: PRISM members, including 54 California counties, are provided the complementary service of InsureOne Premier for county employees and household members. In short, InsureOne Premier provides discounted personal lines of insurance including home and auto coverage as a valuable voluntary benefit for employees. Recently, inflationary cost pressures

and weather risks have increased the importance of providing coverage solutions for our employees – to save them time, money, and personal distraction. Surveys of current customers indicate an average of 30% savings vs. their prior coverage.

This custom solution designed for PRISM and CSAC members offers:

- Statewide coverage in Home, Auto, Renters, Pet, Motorcycle, RV & Boat, Umbrella policies and more
- Over a dozen well-known insurance carriers such as Travelers, Progressive, Aegis and more
- Dedicated, bilingual white glove service team
- Online quotes on a private member portal
- Access to standard and non-standard coverage

InsureOne Premier enables your employees a private way to search across multiple insurance carriers for the best rates and products to fit their unique household. Please see the attached flyer for more information and/or contact Rob Pierce at rob@csacfc.org.

Enterprise Mobility: As an added benefit for employees, Enterprise Mobility (EM) offers employees, of counties who utilize EM's services through CSAC FC's partnership, incredibly discounted vehicle rental rates for personal use. EM offers counties the lowest vehicle rental rates possible with numerous added benefits and perks through the CSAC FC partnership including extending the remarkable low rental rates to county employees for their personal use. As an example, county employees can realize personal daily sedan rental rates for approximately \$45 per day including unlimited mileage (regional market fees and taxes may vary). The reduced rates apply across the entire EM rental fleet offerings across the United States. This perk will help employees save on daily unforeseen rental needs as well as extended rental needs, resulting in significant savings for multiple day rentals. For more information contact Rob Pierce at rob@csacfc.org.

Easy Smart Pay

Easy Smart Pay (ESP) continues solid growth, providing beneficial and convenient property tax payment services to property taxpayers in California. As of February 2026, ESP proudly serves 40 California counties and welcomes the newest members, Butte and Santa Cruz Counties. ESP now serves tens of thousands of taxpayers statewide and has processed hundreds of millions in property taxes.

Designed to save taxpayers money and simplify the property tax process, ESP also entails no cost to counties; they simply provide tax roll data and link to ESP on their websites. ESP also offers the lowest credit/debit card transaction rates available statewide and provides the added benefit of reducing the administrative burden for county staff.

Counties interested in learning more are encouraged to connect with their Treasurer-Tax Collector and the ESP team. For more information, please visit www.easysmartpay.net or contact Chase Broffman at chase@csacfc.org.

Please see the attached flyer for additional information.

Corporate Associates Program

The Corporate Associates program is entering its final quarter of the 2025-2026 Fiscal Year and staff is still active adding partners. Recently added at the Platinum Level is **California Massage Therapy Council** (Ahmos Netanel). New to the Gold Level is **Californians for Energy Independence** (Ingelise Guy). These additions and some other modifications bring our current total of corporate and business partners to 73.

The Corporate Associates National consulting program is continuing to grow under the leadership of Robbie Bendorf. Staff is currently assisting five states: New Mexico, Tennessee, Michigan, Nevada, and Montana, and scheduling follow up calls with the Texas Association of Counties.

Most of our Platinum partners joined us last month at the CSAC Executive Committee Leadership Forum in San Diego County. Thank you for your attendance at this important event for our highest-level partners. And just a few weeks ago, several of our partners, including CMTC were with us at the NACo Legislative Conference and the CA Delegation reception at the Churchill Hotel. Thank you again for your willingness to speak with our partners and consider their potential roles in your counties.

For more information regarding the CSAC FC Corporate Associates Program please visit our website at www.csacfc.org, call (916-548-3280) or email Jim Manker at jim@csacfc.org. The current partner list is attached for your reference.



InsureOne® Premier: **Home, Auto and More***

Total Coverage. One Source.

For Employee Voluntary Insurance Needs

Tangible Value for Employees

Discounted personal lines insurance including home and auto coverage is a valuable voluntary benefit for employees. Recently, inflationary cost pressures and weather risks have increased the importance of providing coverage solutions for our employees – to save them time, money, and personal distraction.

Even with a discount program, no single carrier can offer the best pricing and coverage to all employees. Savings differ by driver, market, household, and zip code.

PRISM evaluated options and selected InsureOne Premier, which is the premium offering from Confie, California's largest multi-carrier personal lines agency, as the best solution for employee needs.

The InsureOne Premier Solution

Confie designed a custom solution for PRISM and CSAC members under its InsureOne brand.

The InsureOne Premier solution offers California entities and their employees:

- Statewide coverage in Home, Auto and more*
- Over a dozen well-known insurance carriers such as Travelers, Progressive, Aegis and many more
- Dedicated, bilingual white glove service team
- Online quoting on a private PRISM members portal
- Access to standard and non-standard coverage

Surveys of current Confie customers indicate an average of 30% savings vs. their prior coverage.

***InsureOne offers: Home, Auto, Renters, Pet, Motorcycle, RV & Boat, Umbrella policies and more.**

Get a free no-obligation quote today!

Online at: prismrisk.insureonepremier.com

Dedicated phone line:

1-877-643-1511

The **InsureOne Premier** enables your employees a private way to search across multiple insurance carriers for the best rates and products to fit their unique household.



Easy Smart Pay

EASY SMART PAY
1017 L Street #451
Sacramento, CA 95814

Easy Smart Pay

*A CSAC Finance Corporation program
Streamlining the process of paying government*



As of February 2026, ESP **proudly serves 40** California counties



Tens of thousands of taxpayers statewide



Hundreds of millions in property tax payments processed



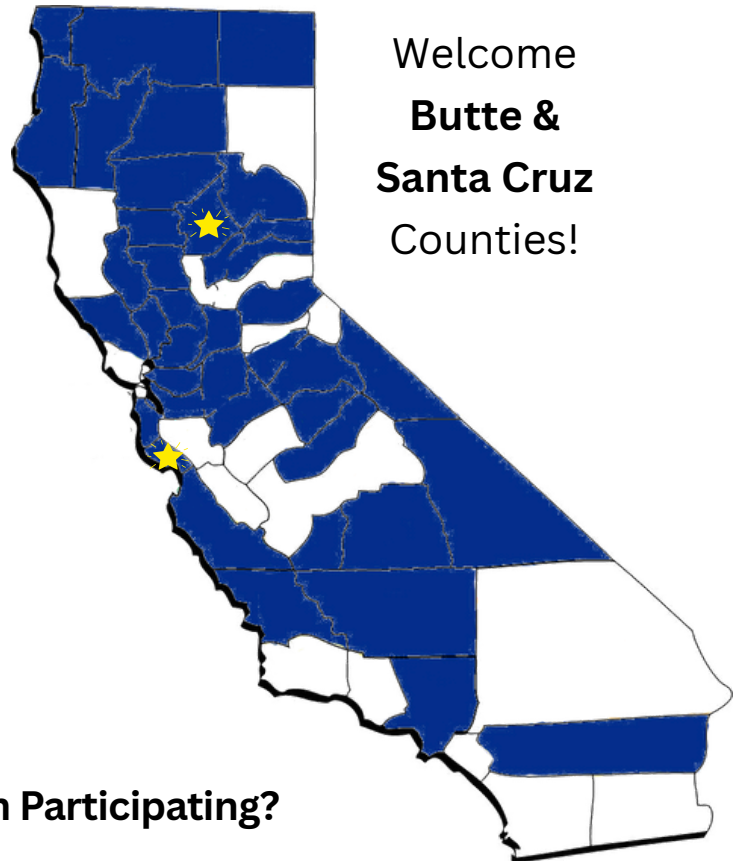
\$0 cost to counties



Lowest credit/debit card transaction rates available statewide



Reduced administrative burden for county staff



Welcome
**Butte &
Santa Cruz**
Counties!

Interested in Participating?

ESP requires **no hard costs to counties**. Participation involves:

- Providing tax roll data
- Adding a link to ESP on the county website

Counties interested in learning more are encouraged to connect with their **Treasurer-Tax Collector** and the **ESP team**.

Contact:

Alan Fernandes | alan@easysmartpay.net
Chase Broffman | chase@easysmartpay.net



PARTNERSHIP PROGRAM

CALIFORNIA
Counties

PLATINUM Partners (as of 3.1.2026)

1. Amazon Business

Laura Lechtenberg, Government Sales
55 Pier 4 Blvd. Boston, MA 02210
(323) 422-8486
lechlaur@amazon.com
www.business.amazon.com

2. Amity Foundation

Doug Bond, CEO
3655 S. Grand Ave, Suite 290
Los Angeles, CA 90007
(213) 400-4243
dbond@amityfdn.org
dacuna@amityfdn.org
www.amityfdn.org

3. Anthem Blue Cross

Rob Charles, Government Relations Director
1121 L Street, Suite 500
Sacramento, CA 95814
(530) 930-5351
Rob.Charles@elevancehealth.com
bit.ly/4oDwfE0

4. Aramark

Michelle Bang, Growth Chief of Staff
2400 Market Street,
Philadelphia, PA 19103
(630) 271-2930
bang-michelle@aramark.com
www.aramark.com

5. Baron & Budd

John Fiske, Shareholder
11440 W. Bernardo Court
San Diego, CA 92127
(858) 251-7424
jfiske@baronbudd.com
www.baronandbudd.com

6. California Massage Therapy Council

Ahmos Netanel, CEO
One Capitol Mall, Suite 800,
Sacramento, CA 95814
(310) 415-0400
anetanel@camtc.org
www.camtc.org

7. Blue Shield

Andrew Kiefer, VP, State Government Affairs
1215 K St. Suite 2010
Sacramento, CA 95815
(916) 552-2960
Andrew.keifer@blueshieldca.com
www.blueshieldca.com

8. California Statewide Communities Development Authority

Felicia Williams, Executive Director
1700 North Broadway, Suite 405
Walnut Creek, CA 94596
(800) 531-7476
fwilliams@cscda.org
www.cscda.org

9. CalTRUST

Laura Labanieh, CEO
1100 K Street, Suite 101
Sacramento, CA 95814
(916) 745-6701
laura@caltrust.org
www.caltrust.org

10. Deloitte

Vanessa Vacca, Managing Director
1919 N. Lynn Street
Arlington, VA 22209
(949) 375-2579
vavacca@deloitte.com
www.deloitte.com

11. Liberty Vote

Steve Bennett, Regional Sales Manager
26561 Amhurst Court
Loma Linda, CA 92354
(909) 362-1715
steven.bennett@libertyvote.com
www.libertyvote.com

12. DRC Emergency Services

Kristy Fuentes, Vice President Business Development
111 Veterans Memorial Blvd. Suite 1420,
Metairie, LA. 70005
(504) 220-7682
kfuentes@drcusa.com
www.drcusa.com

13. Election Systems and Software

Mac Beeson, VP Corporate Sales
11208 John Galt Blvd.
Omaha, NE 68137
(919) 943-9446
mac.beeson@essvote.com
www.essvote.com

14. Enterprise Mobility

Lisa Holmes, State of CA Contract Manager
150 N. Sunrise Ave
Roseville, CA 95661
(916) 240-1169
Lisa.m.holmes@ehi.com
www.enterprise.com

15. HGA

Dacia Eastin, Associate Vice President,
Business Development
1200 R Street #100,
Sacramento, CA 95811
(916) 715-0455
DEastin@hga.com
www.hga.com

16. IBM

Mike Rockenstein, Business Development
Leader, California
425 Market St. 21st floor
San Francisco, CA 94105
(916) 607-1973
Mike.rockenstein@ibm.com
www.ibm.com

17. Johnson Controls Performance Infrastructure

Wil Minerich, AE
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<https://www.johnsoncontrols.com/>

18. ModCorr

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6702 Broadway St.,
Galveston, TX 77554
(832) 829-4262
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19. Mosaic Solutions and Advocacy

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808 R Street Suite 102
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www.mosaicsol.com

20. Nationwide

Rob Bilo, VP of Business Development
492 Robert J Mathews Parkway, Suite 100
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bilir@nationwide.com
www.nrsforu.com

21. NextEra Energy

Maggie Vettel, Government Affairs
1 California Street, Suite 1600
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(949) 239-4516
maggie.vettel@nexteraenergy.com
www.nexteraenergy.com

22. Pacific Gas & Electric Company

John Costa, Local Public Affairs
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Sacramento, CA 95814
(916) 584-1885
JB1F@pge.com
www.pge.com

23. Peraton

Julie Waddell, Account Executive
15231 Avenue of Science
San Diego CA 92128
(916) 708-2355
julie.waddell@mail.peraton.com
www.peraton.com

24. PRISM

Rick Brush, Chief Member Services Officer
75 Iron Point Circle, Suite 200
Folsom, California 95630
(916) 850-7378
rbrush@prismrisk.gov
www.prismrisk.gov

25. Prologis

Cornelius Burke, Director of Gov. Affairs
Pier 1, Bay 1
San Francisco, CA 94111
(916) 764-6981
cburke@prologis.com
www.prologis.com

26. S+B James Construction

Kelley Cowan, Executive Vice President
630 K St #200
Sacramento, CA 95814
(408) 513-4133
kelleycowan@sbjames.com
<https://sbjames.com/>

27. Sellers Dorsey

Sarah Brooks, Senior Director
1415 L St., Ste. 1240
Sacramento, CA 95814
(510) 459-6310
sbrooks@sellersdorsey.com
www.sellersdorsey.com

28. SiteLogIQ

Michelle Parker, Business Development Manager
1651 Response Rd, Suite 300
Sacramento, CA 95815
(559) 240-4098
michelle.parker@sitelogiq.com
www.sitelogiq.com

29. SLS

Janna Contorno, Division Director
Post Office Box 17017
Galveston, TX 77552
(409) 877-1824
jcontorno@sls-health.com
www.sls-health.com

30. Southland Industries

Desiree Haus, Business Development Manager
1231 Western Ave.,
Garden Grove, CA 92841
(559) 593-3902
dhaus@southlandind.com
www.southlandind.com

31. Vanir Construction Management, Inc.

Onallee Elsberry-Crabbtree, Senior Director of Business Development
4540 Duckhorn Drive, Suite 300
Sacramento, CA 95834
(916) 208-0065
Onallee.elsberry-crabbtree@vanir.com
www.vanir.com

32. Wellpath

Jessica Mazlum, VP Partner Development
WEST
3340 Perimeter Hill Dr.
Nashville, TN 37211
(916) 634-6463
jmazlum@wellpath.us
www.wellpathcare.com

33. Western States Petroleum Association

Argelia Leon, Sr. Director, Government Affairs
1415 L St., Suite 600
Sacramento, CA 95816
(916) 325-3112
aleon@wspa.org
www.wspa.org



PARTNERSHIP PROGRAM

CALIFORNIA
Counties

GOLD Partners

1. Alaska Airlines

David Tucker, Managing Director
1350 Old Bayshore Hwy, Suite 205
Burlingame, CA 94010
(510) 734-1000
david.tucker1@alaskaair.com
www.news.alaskaair.com

2. Alliant Insurance Services, Inc.

Nazi Arshi, Senior Vice President
1301 Dove St. Suite 200
Newport Beach, CA 92660
(949) 660-8110
narshi@alliant.com
www.alliant.com

3. BBK Law

Michelle Evaskevich, Marketing and Events Specialist
3390 University Avenue, 5th Floor,
Riverside, CA 92501
(951) 826-8228
michelle.evaskevich@bbklaw.com
www.bbklaw.com

4. Californians for Energy Independence

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(916) 730-5949
Ingelise@guypublicaffairs.com
www.energyindependenceca.com

5. Cal Water Services

Shannon McGovern
Regional Public Affairs Program Manager
1720 North First Street
San Jose, CA 95112
(209) 715-0252
smcgovern@calwater.com
www.calwater.com

6. Chorus Innovations

Ryan Napier, Strategic Partnerships
4265 E Conant St Ste 201
Long Beach, CA 90808
(310) 359-5263
ryan@joinchorus.com
www.joinchorus.com

7. HdL Companies

Andrew Nickerson, President
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anickerson@hdlcompanies.com
www.hdlcompanies.com

8. Kaiser Permanente

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1950 Franklin St, 3rd Floor
Oakland, CA 94612
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9. Oracle

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www.oracle.com/government/state-local/

10. Paragon Government Relations

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220 Eye Street, NE, Suite 240
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www.paragonlobbying.com

11. Public Surplus

Gary Mark, Account Executive
3520 North University Avenue
Provo, UT 84604
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www.publicsurplus.com

12. Recology

Salvatore Coniglio, CEO
50 California Street, 24th Floor
San Francisco, CA 94111-9796
(415) 875-11506
SConiglio@recology.com
www.recology.com

13. Southern California Edison

Andrea Mares, Local Public Affairs
2244 Walnut Grove Avenue
Rosemead, CA, 91770
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www.sce.com

14. 211 California

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www.211california.org



PARTNERSHIP PROGRAM

CALIFORNIA
Counties

SILVER Partners

1. American Fidelity

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Oklahoma City, OK 73114
(405) 212-2445
Shawn.Kelley@americanfidelity.com
www.americanfidelity.com

2. AT&T

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1445 Van Ness Avenue
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www.att.com

3. Chick-fil-A

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Support Public Affairs
5200 Buffington Road,
Atlanta GA 30349
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ashley.mccutcheon2@cfacorp.com
www.chick-fil-a.com

4. Coast2Coast Rx

WellDyne Rx (dba Coast2Coast Rx)
Michael Amiet, Chief Supply Chain Officer
500 Eagles Landing Rd
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5. Comcast

Brian Bottari, Senior Director, Government
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www.business.comcast.com

6. DLR Group

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www.dlrgroup.com

7. Energy Systems Group

Ashu Jain, Senior Manager
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www.energysystemsgroup.com

8. Equifax, Inc.

Marilyn Limon, Director of Government
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www.equifax.com/business/government/

9. Genentech

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www.gene.com

10. Hagerty Consulting

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1618 Orrington Ave, Suite 201
Evanston, IL 60201
(757) 572-1016
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www.Hagertyconsulting.com

11. Healthnet

Darsey Varnedoe, Community Advocate
1201 K Street, Suite 1815
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Darsey.Varnedoe@cahealthwellness.com
www.healthnet.com

12. Indivior

TBD

10710 Midlothian Tpke, Ste 125, North
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(808) 489-3967
tbd@indivior.com
www.indivior.com

13. Kofile

Dave Baldwin, VP Sales, Western Region
Eugene Sisneros, Western Division Manager
1558 Forrest Way
Carson City, NV 89706
(713) 204-5734
Eugene.sisneros@kofile.us
www.kofile.us

14. Kooth

Bridget Cepalia, Commercial Operations,
Manager
167 North Green Street, 4th Floor
Chicago, IL, 60607
(203) 435-2275
bcepalia@kooth.com
www.solunaapp.com

15. Kosmont Companies

Larry Kosmont, CEO
1601 N. Sepulveda Blvd., #382
Manhattan Beach, CA 90266
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lkosmont@kosmont.com
www.kosmont.com

16. Liebert Cassidy Whitmore

Cynthia Weldon, Director of Marketing
6033 W. Century Boulevard, 5th Floor
Los Angeles, CA 90045
(310) 981-2055
cweldon@lcwlegal.com
www.lcwlegal.com

17. National Demographics Corporation

Douglas Johnson, President
PO Box 5271
Glendale, CA 91221
(310) 200-2058
djohnson@NDCresearch.com
www.NDCresearch.com

18. OpenGov

Greg Balter, CPA
Regional Sales Manager, US - West
955 Charter St
Redwood City, CA 94063
(415) 230-9472
gbalter@opengov.com
www.opengov.com

19. Opterra Energy Services, LLC.

Kayleen Willits, Program Development
Manager
12th Street, Suite 300
Oakland, CA 94607
(925) 383-3887
kwillits@opterraenergy.com
www.opterraenergy.com

20. PARS

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(800) 540-6369
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www.pars.org

21. Procure America

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Services
31103 Rancho Viejo Rd. #D2102
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(949) 388-2686
t.main@procureamerica.org
www.procureamerica.org

22. Republic Services

Susanne Passantino, Market Director,
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9200 Glenoaks Blvd.
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spassantino@republicservices.com
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23. Sierra Pacific Industries

Andrea Howell, Corporate Affairs Director
PO Box 496028
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(530) 378-8104
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www.spi-ind.com

24. T-Mobile

Joanna Diaz Soffer, Principal Manager,
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Washington DC 20004
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Joanna.Soffer1@T-Mobile.com
www.tmobile.com

25. 6D PMCM

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(510) 715-6536
Teri.cruz@6dpmcm.com
www.6dpmcm.com



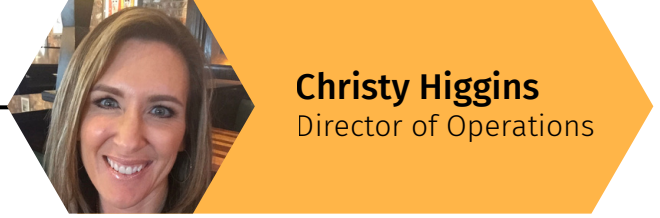
Organizational Chart



Rob Pierce
Chief Executive
Officer



Jim Manker
Director of Business
Development



Christy Higgins
Director of Operations



Robbie Bendorf
Director of Strategic
Partnerships



Stacie Frerichs
Director of Business
Programs



Chase Broffman
Business Development
Manager



Sandy Young
Executive Assistant

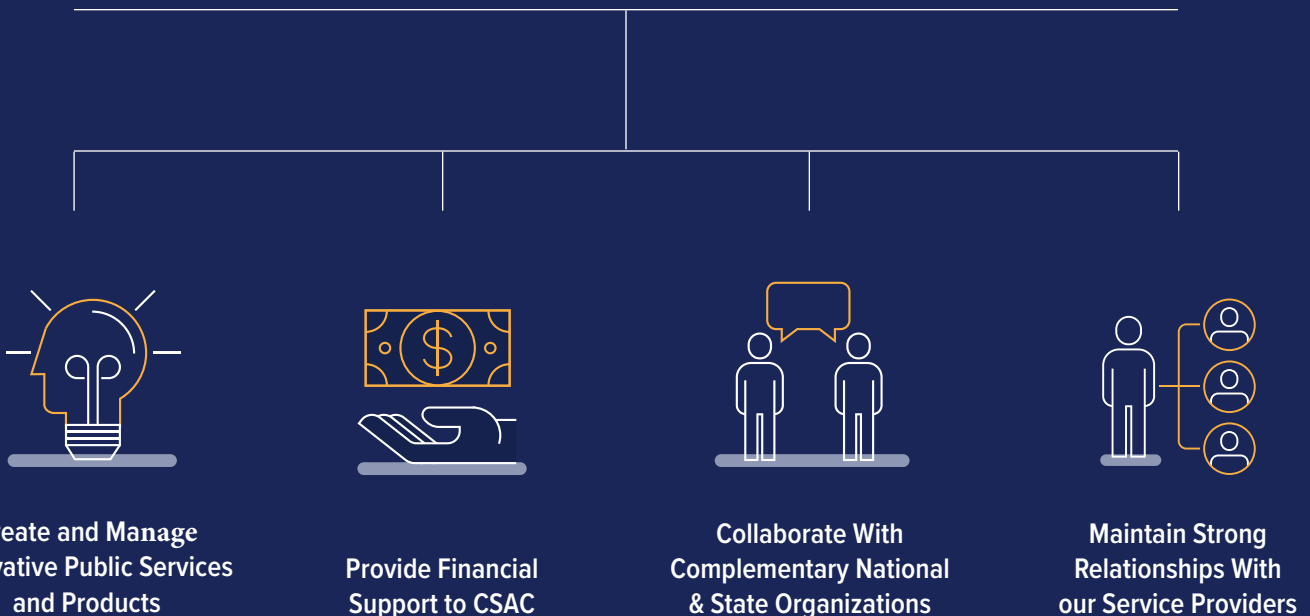


Mission Statement:

To provide a broad array of finance, investment, insurance and purchasing services to benefit California counties and related public agencies.

Commitment & Priorities

“Dedicated to the Business of Improving Public Services for Counties and Their Constituents”



1100 K Street, Suite 101 * Sacramento, CA 95814 www.csacfc.org

Date: March 12, 2026

To: CSAC Executive Committee

From: Supervisor Luis Alejo, President, California Counties Foundation
Paul Danczyk, COO, California Counties Foundation

Subject: Report – California Counties Foundation

The California Counties Foundation (Foundation) continues to expand work across the State, reaching all counties through courses at the William “Bill” Chiat Institute for Excellence in County Government (CSAC Institute) and services offered by CSAC Grants Initiative (CGI).

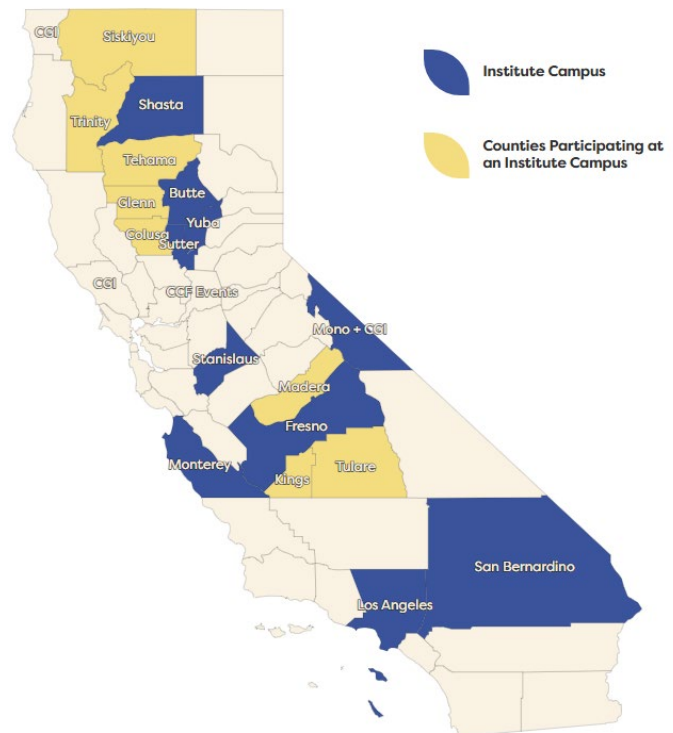
1. CSAC Institute

The CSAC Institute supports county professional development efforts through high-impact and high-quality executive-level courses. Credentials can either be self-driven or through county and association partnerships.

2025-2026 county partners include:

Shasta/Siskiyou/Tehama/Trinity,
Butte/Colusa/Glenn, Sutter/Yuba, Inyo/Mono,
Stanislaus, Fresno/Madera/Kings/Tulare,
Monterey, Los Angeles, and San Bernardino.
(Counties in bold were/are hosts.)

2025-2026 association partnerships include:
California Association of County Executives (CACE), California Counties Human Resources (CCHR), and California Counties Information Services Directors Association (CCISDA).



2. Specialized Programs Include:

Los Angeles County: Executive Leadership Development Program

The Executive Leadership Development Program (ELDP) is a partnership with the Los Angeles County Department of Human Resources (DHR) to provide leaders in Los Angeles with essential skills to transition into higher roles. On February 4, 2026, forty-nine (49) participants joined Cohort 47 and Cohort 48 and began a 15-week program to receive their Los Angeles Executive Credential.

CAO Executive Institute

The CAO Executive Institute hosted Module 3 virtually on February 18 with Kyria Martinez, CEO of Kings County; Andy Pickett, CAO of Butte County; and Sonia De La Rosa, CAO of Monterey County, shared insights on navigating county operations. The program continues with Module four on March 18, 2026, with Paul Danczyk on civility, governance and engagement. Module five will be in Sacramento on April 16-17, 2026.

Realignment Training

The Institute offers realignment training twice a year. This spring, the Institute is partnering with Fresno County to bring Realignment Training to Central California. The two-day course will take place in Fresno County's Clovis Veterans' Memorial District on April 9-10, 2026.

SB 827 Training

The Institute will be offering a new virtual course to satisfy the requirements of SB 827, which requires certain local government elected and senior officials to complete financial training at least every other year. This course addresses the fiduciary responsibilities necessary to ensure compliance with those requirements.

The course is being offered twice this spring on May 11 and 28, 2026. Registration can be found on our website.

Led by experienced local government finance professionals, the program provides a concise yet broad overview of financial policy; short- and long-term financial management; budget and budget processes; reporting and auditing; cash management responsibilities; capital financing and debt management; contracting for services; and ethical stewardship of local government assets.

3. Executive Credential Program

Graduations

The Foundation celebrated the Riverside County cohort with a Board of Supervisor presentation on February 3. Upcoming graduations include Tulare and Kings on March 23 and Inyo on April 28. Graduates join a network of over 2,000 elected and senior leaders from across the state.



CSAC Institute's Riverside County graduates with Supervisors Jose Medina, Karen Spiegel, Chuck Washington, V. Manuel Perez, Yxtian Gutierrez, CAO Jeff Van Wagenen, CSAC CEO Graham Knauss, Foundation COO Paul Danczyk, and Foundation Program Manager Ruth McCormack

Institute Onsite Campuses

The Institute continues its efforts to design both onsite campuses that range in intensive approaches through offering ten courses between five- and ten-month time periods.

Programs currently underway include:

1. Monterey County (Cohort 3)
2. Stanislaus County (Cohort 1)
3. Butte, Glenn, and Colusa counties (Cohort 2, hosted by Butte County)
4. Sutter and Yuba counties (Cohort 1)
5. Shasta, Siskiyou, Tehama, and Trinity counties (Cohort 1, hosted by Shasta)
6. Fresno, Kings, Madera, and Tulare counties (Cohort 5, hosted by Fresno)
7. San Bernardino County, launched on February 6, 2026 (Cohort 1)
8. Mono County (Cohort 1)
9. Los Angeles County

The Foundation is working with county partners to launch fall campuses. More details will be available at the next board meeting.

4. Executive Services

The Foundation continues to monitor interest in executive services across counties for elected officials and senior executives. Tailored towards county needs and requests, services include executive coaching, retreats, seminars, and keynote presentations.

5. CSAC Grants Initiative

The California Grants Initiative (CGI) - a partnership between the CSAC Foundation and The Ferguson Group - continues to support counties as they navigate an uncertain and shifting federal funding environment. Following the federal funding freeze enacted earlier this year by executive order, CGI has remained focused on high-touch, premium services that help counties strategically prepare for competitive opportunities, advance priority projects, and maintain funding momentum during the transition period.



California Association of County Executives

Providing Executive Leadership in California's Counties

808 R Street, Suite 209 ■ Sacramento, CA ■ 95814 ■ 916-231-2131 ■ www.calcountyexecs.com

March 12, 2026

TO: CSAC Executive Committee

FROM: Scott De Moss, Glenn County CAO and CACE President

RE: **Update from the California Association of County Executives (CACE)**

It is my pleasure to provide the CSAC Executive Committee with an update on the 2026 activities of CACE. As counties continue to navigate another complex year of fiscal and policy uncertainty, CACE remains focused on its core mission: providing a trusted forum for County Administrative Officers and County Executives to assess emerging state and federal developments, exchange practical strategies, and support one another in their roles as chief executive leaders appointed by your Boards of Supervisors.

A central issue in 2026 continues to be the implementation of H.R. 1 and its operational and fiscal implications for counties. CACE members continue to closely evaluate the scope and timing of new requirements, including potential local impacts to indigent health care systems, administrative workloads, and broader safety-net responsibilities. Through regular, bimonthly membership meetings, the association is working to better understand implementation challenges and share local approaches to risk mitigation, fiscal planning, and service continuity. We receive regular updates from CSAC and from our own policy experts about the legislative deliberations and policy discussions related to H.R. 1 to ensure members remain informed as state and federal conversations evolve. Representatives of CACE will join in the March 4 education day being organized by CSAC.

To strengthen our efforts, CACE has prioritized the inclusion of outside subject-matter experts as a routine component of its programming. State officials, representatives of county-affiliated associations, and other policy leaders have been invited to brief members on complex topics affecting county government. This deliberate approach is designed to deepen engagement with experts, broaden the knowledge base of CAOs/CEOs and their senior staff, and ensure that county executives are equipped with timely, actionable information. These briefings complement robust peer-to-peer dialogue, which remains one of the association's greatest strengths.

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Vice-President | Dr. Sevet Johnson, Ventura County

Secretary/Treasurer | Sonia M. De La Rosa, Monterey County

Immediate Past President | Jason Britt, Tulare County

Recurring topics of focus include:

- Exploring options to ensure the continued provision of jail medical services and improving counties' engagement in the SB 90 mandate reimbursement process;
- Addressing litigation and claims trends that create fiscal exposure for counties, with the goal of identifying practical budget management strategies;
- Supporting CACE members through structured information sharing, networking, and mentoring; and
- Identifying opportunities to innovate and collaborate in service delivery across county systems and constituencies.

Lastly, CACE has begun planning efforts for its annual fall convening. This year's membership conference will be held in Riverside County, with programming built around this theme – *Under Desert Skies: Leadership, Learning, and Legacy*.



County Counsels' Association of California

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Jennifer Bacon Henning

MEMORANDUM

To: Supervisor Susan Ellenberg, President, and
Members of the CSAC Executive Committee

From: Jennifer Bacon Henning, CSAC General Counsel and
CCAC Executive Director

Date: March 12, 2026

Re: Litigation Coordination Program Update

This memorandum will provide you with information on the Litigation Coordination Program's new case activity since your January 22, 2026 Executive Committee meeting. Recent CSAC court filings are available on CSAC's website at: <http://www.csac.counties.org/csac-litigation-coordination-program>.

The following jurisdictions have received or are receiving amicus support in the new cases described in this report:

COUNTIES	CITIES	OTHER AGENCIES
Santa Clara		

Holys v. County of Santa Clara

Pending in the Sixth District Court of Appeal (filed May 7, 2025)(H053255)

Status: Amicus Brief Due March 25, 2026

Plaintiff Michael Holys alleges he was sexually abused by his foster parent between 1998 and 2001. He contends that the County should have discovered the abuse because a social worker allegedly failed to investigate non-sexual indicators of potential maltreatment (e.g., bruising, dirty clothing). He further asserts that since he reported abuse to some of his teachers, who are mandated reporters, the social worker should have received notice of the abuse allegation. reported concerns to the County as mandatory reporters, which he argues should have triggered additional investigation. Mr. Holys brought a negligence claim under AB 218, alleging the County failed to

March 3, 2026

investigate and protect him from the alleged abuse. The trial court ruled for the County, finding that Plaintiff did not plead a duty to protect him from third-party criminal acts because the County lacked actual knowledge of the foster parent's criminal propensities. On appeal, the central issue is whether **actual knowledge** is required to establish a duty to protect a minor from criminal acts, or whether **constructive notice** (i.e., the County "should have known") is sufficient. CSAC will file a brief in support of Santa Clara County in this case.

March 12, 2026

TO: CSAC Executive Committee

FROM: Chastity Benson, Chief Operating Officer

SUBJECT: Operations Report

Accounting

Fiscal Year 2026-27 Proposed Budget Timeline

Prior to the start of each fiscal year, CSAC establishes a clear and fiscally responsible financial path forward. The process begins with a careful review of revenue expectations and an assessment of operational needs, followed by the thoughtful allocation of resources across departments. Every decision is made with the intent of balancing immediate priorities with long-term organizational growth. Through this structured budgeting process, CSAC ensures financial discipline, transparency, and the ability to respond confidently to emerging challenges while staying aligned with its strategic objectives.

The journey of the proposed budget starts in early January, with initial planning and preparation. This phase is followed by collaborative discussions with all CSAC department heads ensuring that each unit can contribute and that diverse operational perspectives are reflected. Once the proposed budget is prepared, it is presented to the CSAC executive team for review, feedback, and recommendations, and subsequently forwarded to the Treasurer for additional recommendations.

From inception to final review, this planning-to-approval process spans approximately three months, concluding by March. This structured timeline allows CSAC to present a well-organized and thoroughly reviewed proposed budget to the Executive Committee, where it is formally considered for adoption.

Building Renovation Project

Interim Relocation and Renovation Progress

Containment and abatement are scheduled to begin on March 9th marking the start of soft demolition focused on removing interior nonstructural materials while leaving the main structure intact. Approaching the construction phase more involved demolition will take place before and during construction. Soft demolition will continue for the next few months, with an early summer target for construction to begin.

On March 3rd building and encroachment permits were obtained. Fencing surrounding the building was erected on March 4th. Construction is targeted to begin in mid-summer.

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CEO
Graham Knaus

California State Association of Counties

2026 Calendar of Events

JANUARY

- 1 New Year's Day
- 19 Martin Luther King, Jr. Day
- 22 Executive Committee Meeting | Sacramento County

FEBRUARY

- 4-6 Executive Committee Leadership Forum | San Diego County
- 11 Challenge Awards Dinner | Sacramento County
- 12 Board of Directors Meeting | Sacramento County
- 16 Presidents Day
- 21-24 NACo Legislative Conference | Washington D.C.

MARCH

- 12 Executive Committee Meeting | San Bernardino County
- 12-13 CSAC Regional Meeting | San Bernardino County
- 30 Cesar Chavez Day (observed)

APRIL

- 8 Special Executive Committee Meeting | San Diego County
- 8-9 Board of Directors Retreat | San Diego County

MAY

- 3-5 CSAC Finance Corp. Spring Meeting | Maui County, Hawaii
- 5-8 Western Interstate Region (WIR) Conference | Maui County, Hawaii
- 20-22 CSAC Legislative Conference | Sacramento County
- 21 Board of Directors Meeting | Sacramento County
- 25 Memorial Day

JUNE

- 10-11 Regional Meeting | Kings County
- 19 Juneteenth

JULY

- 3 Independence Day (observed)
- 17-20 NACo Annual Conference | Orleans Parish, New Orleans, LA

AUGUST

- 20 Executive Committee Meeting | Sacramento County

SEPTEMBER

- 7 Labor Day
- 9-10 Regional Meeting | TBD
- 17 Board of Directors Meeting | Sacramento County

OCTOBER

- 7-9 Executive Committee Retreat | Santa Clara County
- 12 Indigenous Peoples Day
- TBD CSAC Finance Corp. Fall Meeting

NOVEMBER

- 11 Veterans Day
- 26 Thanksgiving Day

DECEMBER

- 11/30-12/4 CSAC 132nd Annual Meeting | San Diego County
- 1 Special Executive Committee Meeting | San Diego County
- 3 Board of Directors Meeting | San Diego County
- 16-18 Officers Retreat | TBD
- 25 Christmas Day