



CALIFORNIA STATE ASSOCIATION OF COUNTIES  
BOARD OF DIRECTORS

Thursday, December 2, 2021 | 2:00 pm – 4:30 pm

Monterey Conference Center | Serra 1, Level 1

Zoom: <https://us02web.zoom.us/j/88222983791?pwd=b25ZWkRSSDB2ZWhGaHpZRGV2SVg5QT09>

Conference Line: (669) 900-6833 | Meeting ID: 882 2298 3791 | Password: 034220

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AGENDA

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Presiding: James Gore, President

*This meeting will be convened in honor and remembrance of the 14 lives lost on the December 2, 2015  
San Bernardino County terrorist attack*

**THURSDAY, DECEMBER 2**

2:00 PM

**PROCEDURAL ITEMS**

1. Pledge of Allegiance

*Page 1*

2. Roll Call

*Page 2-3*

**SPECIAL PRESENTATIONS**

3. Executive Director's Report

*Page 4*

➤ *Graham Knaus | Executive Director*

**ACTION ITEMS**

4. Approval of Minutes from September 2, 2021

*Page 5-12*

5. Election of 2022 Executive Committee

*Page 13*

➤ *Graham Knaus | Executive Director*

*See Handout*

6. Consideration of Initial 2022 CSAC Legislative and Communications Priorities

*Page 14-17*

➤ *Jacqueline Wong-Hernandez | Deputy Executive Director, Legislative Affairs*

7. Consideration of Changes to Membership Dues Structure

*Page 18-20*

➤ *Supervisor Leonard Moty | Treasurer*

➤ *Manuel Rivas, Jr. | Deputy Executive Director, Operations & Member Services*

8. Resolution Authorizing Conduct of CSAC Business

*Page 21*

➤ *Graham Knaus | Executive Director*

9. Conflict of Interest Policy Form

*Page 22-23*

➤ *Jennifer Henning | Litigation Counsel*

**INFORMATION AND DISCUSSION ITEMS**

10. Federal Priority Issues Update

➤ *Joe Krahn | Paragon Government Relations*

11. Caucus Reports

Suburban

➤ *Supervisor James Gore | CSAC President*

Rural

➤ *Supervisor Ed Valenzuela | CSAC 1<sup>st</sup> Vice President*

Urban

➤ *Supervisor Chuck Washington | CSAC 2<sup>nd</sup> Vice President*

12. CSAC Policy Committee Reports
- *Jacqueline Wong-Hernandez, Deputy Executive Director, Legislative Affairs*
  - Administration of Justice *Page 24*
    - *Supervisor Kelly Long | Chair*
    - *Ryan Morimune | Legislative Representative*
  - Agriculture, Environment & Natural Resources *Page 25*
    - *Supervisor Chris Howard | Chair*
    - *Catherine Freeman | Legislative Representative*
  - Government, Finance & Administration *Page 26*
    - *Supervisor Bruce Gibson | Chair*
    - *Geoff Neill | Legislative Representative*
    - *Ryan Souza | Legislative Representative*
  - Health & Human Services *Page 27*
    - *Supervisor Jeff Griffiths | Chair*
    - *Farrah McDaid Ting | Legislative Representative*
    - *Justin Garrett | Legislative Representative*
    - *Roshena Duree | Associate Legislative Representative*
  - Housing, Land Use & Transportation *Page 28*
    - *Supervisor David Rabbitt | Chair*
    - *Chris Lee | Legislative Representative*
13. CSAC Finance Corporation Report *Page 29-43*
- *Supervisor Leonard Moty | President, CSAC FC*
  - *Alan Fernandes | Chief Executive Officer, CSAC FC*
  - *Rick Brush | Chief Member Services Officer, Prism*
14. California Counties Foundation Report *Page 44-46*
- *Manuel Rivas, Jr. | Deputy Executive Director, Operations & Member Services*
  - *Chastity Benson | Director, Operations & Educational Programs*
  - *Ryan Souza | Program Director, CSAC Support HUB for Criminal Justice Programming*
15. Informational Items without Presentation
- Public Affairs and Member Services Report *Page 47-50*
  - CSAC Litigation Coordination Program 2021 Annual Report *Page 51-59*
  - Institute for Local Government (ILG) Reports *Page 60-64*
  - 2022 Calendar of Events *Page 65*

4:30 PM **ADJOURN in Memory of Alameda County Supervisor Wilma Chan**



*United States of America*  
Pledge of Allegiance



California State Association of Counties®

# CALIFORNIA STATE ASSOCIATION OF COUNTIES

## Board of Directors

2020-2021

**SECTION**

U=Urban

S=Suburban

R=Rural

President:

First Vice President:

Second Vice President:

Immediate Past President:

James Gore, Sonoma

Ed Valenzuela, Siskiyou

Chuck Washington, Riverside

Lisa Bartlett, Orange

SECTION	COUNTY	DIRECTOR
U	Alameda County	Keith Carson
R	Alpine County	Terry Woodrow
R	Amador County	Richard Forster
S	Butte County	Debra Lucero
R	Calaveras County	Merita Callaway
R	Colusa County	Kent Boes
U	Contra Costa County	John Gioia
R	Del Norte County	Chris Howard
R	El Dorado County	Sue Novasel
U	Fresno County	Buddy Mendes
R	Glenn County	Keith Corum
R	Humboldt County	Virginia Bass
S	Imperial County	Raymond Castillo
R	Inyo County	Jeff Griffiths
S	Kern County	Zack Scrivner
R	Kings County	Craig Pedersen
R	Lake County	Bruno Sabatier
R	Lassen County	Chris Gallagher
U	Los Angeles County	Kathryn Barger
R	Madera County	David Rogers
S	Marin County	Damon Connolly
R	Mariposa County	Miles Menetrey
R	Mendocino County	John Haschak
S	Merced County	Scott Silveira
R	Modoc County	Ned Coe
R	Mono County	John Peters
S	Monterey County	Luis Alejo
S	Napa County	Diane Dillon
R	Nevada County	Heidi Hall

U	Orange County	Lisa Bartlett
S	Placer County	Bonnie Gore
R	Plumas County	Greg Hagwood
U	Riverside County	Chuck Washington
U	Sacramento County	Sue Frost
R	San Benito County	Bea Gonzalez
U	San Bernardino County	Janice Rutherford
U	San Diego County	Nora Vargas
U	San Francisco City & County	Rafael Mandelman
U	San Joaquin County	Chuck Winn
S	San Luis Obispo County	Bruce Gibson
U	San Mateo County	Carole Groom
S	Santa Barbara County	Das Williams
U	Santa Clara County	Susan Ellenberg
S	Santa Cruz County	Bruce McPherson
S	Shasta County	Leonard Moty
R	Sierra County	Lee Adams
R	Siskiyou County	Ed Valenzuela
S	Solano County	Erin Hannigan
S	Sonoma County	Lynda Hopkins
S	Stanislaus County	Vito Chiesa
R	Sutter County	Dan Flores
R	Tehama County	Robert Williams
R	Trinity County	Keith Groves
S	Tulare County	Amy Shuklian
R	Tuolumne County	Ryan Campbell
U	Ventura County	Kelly Long
S	Yolo County	Jim Provenza
R	Yuba County	Gary Bradford

### **ADVISORS**

John Beiers, County Counsels' Association, Past President, San Mateo County  
Frank Kim, California Association of County Executives, President, Orange County

December 2, 2021

TO: CSAC Board of Directors

FROM: Graham Knaus | Executive Director

**SUBJECT: Executive Director's Report**

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This item provides an opportunity to discuss the state of the Association and core priorities as well as refine the strategic approach to advocacy and communications through Board of Directors input.

CALIFORNIA STATE ASSOCIATION OF COUNTIES  
BOARD OF DIRECTORS  
September 2, 2021

Zoom: <https://us02web.zoom.us/j/89224073679?pwd=WEdpZUYrSHUvSW95MGZyTXZnUGhRZz09>

Phone: (669) 900-6833 | Meeting ID: 892 2407 3679 | Password: 679285

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MINUTES

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**1. Roll Call**

OFFICERS

James Gore | President  
Ed Valenzuela | 1<sup>st</sup> Vice President  
Chuck Washington | 2<sup>nd</sup> Vice President  
Lisa Bartlett | Immediate Past President

CSAC STAFF

Graham Knaus | Executive Director  
Manuel Rivas, Jr. | Deputy Executive Director,  
Operations & Member Services  
Darby Kernan | Deputy Executive Director,  
Legislative Services

ADVISORS

John Beiers, County Counsels Association, San Mateo  
County  
Frank Kim, California Association of County  
Executives President, Orange County (Absent)

Alameda	– Keith Carson	Orange	– Lisa Bartlett
Alpine	– Terry Woodrow	Placer	– Bonnie Gore
Amador	– Jeff Brown	Plumas	– Greg Hagwood
Butte	– Debra Lucero	Riverside	– Chuck Washington
Calaveras	– Merita Callaway	Sacramento	– Sue Frost
Colusa	– Merced Corona (alternate)	San Benito	– Bea Gonzalez
Contra Costa	– John Gioia	San Bernardino	– Janice Rutherford
Del Norte	– Chris Howard	San Diego	– Joel Anderson
El Dorado	– John Hidahl (alternate)	San Francisco	– Rafael Mandelman
Fresno	– Buddy Mendes	San Joaquin	– <i>Absent</i>
Glenn	– Keith Corum	San Luis Obispo	– Bruce Gibson
Humboldt	– Virginia Bass	San Mateo	– <i>Absent</i>
Imperial	– <i>Absent</i>	Santa Barbara	– Das Williams
Inyo	– Jeff Griffiths	Santa Clara	– Susan Ellenberg
Kern	– Zack Scrivner	Santa Cruz	– Bruce McPherson
Kings	– Craig Pedersen	Shasta	– Leonard Moty
Lake	– Bruno Sabatier	Sierra	– Lee Adams
Lassen	– <i>Absent</i>	Siskiyou	– Brandon Criss
Los Angeles	– Kathryn Barger	Solano	– <i>Absent</i>
Madera	– <i>Absent</i>	Sonoma	– Lynda Hopkins
Marin	– Damon Connolly	Stanislaus	– Vito Chiesa
Mariposa	– Miles Menetrey	Sutter	– Dan Flores
Mendocino	– John Haschak	Tehama	– <i>Absent</i>
Merced	– Scott Silveira	Trinity	– Keith Groves
Modoc	– Ned Coe	Tulare	– Amy Shuklian
Mono	– John Peters	Tuolumne	– Ryan Campbell
Monterey	– Luis Alejo	Ventura	– Kelly Long
Napa	– Diane Dillon	Yolo	– <i>Absent</i>
Nevada	– Heidi Hall	Yuba	– Gary Bradford



## 2. Executive Director's Report

Graham Knaus, CSAC Executive Director, presented that CSAC has continued to push forward on its top three priorities: Broadband, Homelessness, and Resiliency. Graham welcomed Jenny Tan, CSAC's new Senior Manager of Public Affairs and Member Services and Jacqueline Wong-Hernandez, CSAC's new Deputy Executive Director of Legislative Affairs. Graham also thanked Darby Kernan for her many years at CSAC, and Josh Gauger, who will be moving on at the end of the month.

## 3. Rural County Representatives of California (RCRC) Update

Patrick Blacklock, RCRC President and CEO, provided a brief overview of RCRC's structure and its key affiliates, and thanked CSAC for its partnership.

## 4. Opioid Settlement Agreement

John Fiske, Shareholder at Baron & Budd, P.C., provided an update on two separate Opioid Settlement Agreements which account for \$26 billion in total. Approximately \$2.269 billion of these funds will come into the State of California and all counties and cities can be included in these settlements. Mr. Fiske hopes that they will be close to finalizing an intrastate allocation agreement by the end of September.

## 5. Approval of Minutes from April 22<sup>nd</sup>, 2021

*A motion to approve the minutes from April 22<sup>nd</sup>, 2021, as amended, was made by Supervisor Lucero; second by Supervisor Moty. Motion carried unanimously.*

## 6. Minute Mics: Board of Directors Roundtable

*Alameda County / Keith Carson* – Alameda County is trying to balance the COVID surge that's taking place and trying to determine what to do with their rescue dollars. They are working hard on homelessness, as are many other counties.

*Alpine County / Terry Woodrow* – Alpine County had the Tamarack fire in July and is working on debris clean-up. Now they are also dealing with the Caldor Fire. COVID is hitting the county a little harder this time. Broadband is very important to their community.

*Amador County / Jeff Brown* – Supervisor Brown thanked LA, Ventura, and Orange counties for allowing Amador to use their choppers on the Caldor Fire. The fire mostly stayed out of Amador County but has devastated El Dorado County. Amador County appreciates all the mutual aid they have received from other counties.

*Butte County / Debra Lucero* – Butte County is in the middle of redistricting, which is very challenging because one district lost 25,000 people from the Camp Fire. They are also in the middle of a water district being formed, which has been quite contentious. COVID is a big issue; their hospitals are very impacted with over 100 people currently hospitalized.

*Calaveras County / Merita Callaway* – Supervisor Callaway reported that CDPH only gives hospitalization data for those hospitalized within Calaveras County, but they have many residents in hospitals outside of the county. They would like to see a change in the way this data is reported. The county is struggling with court security funding. On COVID, they are concerned about kids going into the library masked vs. unmasked.

*Colusa County / Merced Corona* – Colusa County is dealing with many of the same issues as other counties. They are very lucky in that the fires have not touched their county yet.

Contra Costa County / John Gioia – Contra Costa County has started booster vaccinations to those who are immuno-compromised. Starting in September, they will be doing booster shots to the broader public. They have been working closely with their labor unions and have a policy that requires vaccinations now that there is FDA approval, though they do allow religious and medical exemptions. The county is also doing at home vaccinations and mobile clinics anywhere five or more people show up.

Del Norte / Chris Howard – Del Norte County is struggling with the COVID surge, and their hospitals are overwhelmed. This has taxed the system and they've had to backfill state workers into their hospitals. In the interim, they are flying patients out and doing the best they can.

El Dorado / John Hidahl – The Caldor Fire is at the top of their list. Supervisor Hidahl thanked everyone for their support and resources. He encouraged the board to work with each other and the state to mitigate wildfire threats. The COVID surge has hampered hospitalization capabilities and they have very limited resources. They've had to transfer many patients into Nevada. El Dorado County is trying to finalize their 2021-22 budget, but there are many unknowns with the Caldor Fire. They need funds from the state to fund special fire districts.

Fresno County / Buddy Mendes – Drought is a huge issue that is impacting crops and production. They are still having problems with COVID, like many other counties.

Glenn County / Keith Corum – Glenn County has a drought task force that's working with 150 homes to help residents whose wells have gone dry. They have received donations of bottled water from Walmart and Amazon. The county recently had a ribbon cutting for the West Hills Shooting Range, which can be used by the public and law enforcement. They are hoping to include an archery range in the future.

Humboldt County / Virginia Bass – Humboldt is really struggling with COVID, and they are also airlifting patients out of the county. They are fighting COVID vaccine misinformation. The county has only had one fire that they have been able to control. Cannabis prices are seeing a big drop due to oversupply and the community is panicking.

Inyo County / Jeff Griffiths – Supervisor Griffiths reported that Inyo County is dealing with many of the same issues as other counties. COVID is around but they still have hospital capacity and vaccination rates are holding near the state average. The biggest issues they are dealing with are the closures of the national forests due to wildfire risks. This is a great impact during their highest tourism weeks of the year, though they completely understand and support this decision.

Kern County / Zack Scrivner – Supervisor Scrivner addressed a trailer bill that will eliminate local government control over the permitting of any wind or PV project over 50 megawatts and give it to the California Energy Commission. Kern County produces over 50% of all the renewable energy in the State of California – wind and solar. The county has been pushing for an elimination of the solar tax exclusion. This is for large scale solar, not rooftop solar. The exclusion costs the county \$20 million a year in revenue. Supervisor Scrivner encouraged the board to oppose this bill.

Kings County / Craig Pedersen – Kings County is trending up with their COVID numbers and they have a big lag in getting tests back from the state labs. Water issues are huge, and California needs a coordinated strategy. Supervisor Pedersen encouraged those who have access to water to hear their call.

Lake County / Bruno Sabatier – Lake County recently had the Cash Fire and while it was only 83 acres, they lost 57 homes. They are trying to get the Governor to help fold them into the other declarations he's made as state and federal funding are essential for recovery. The county has been doing well with fire mitigation programs but the need for CEQA and NEPA has been slowing down the process on federal lands. Supervisor Sabatier expressed that we need to be able to lower the threshold for these. Housing becomes more and more dire with every fire that they have. COVID is a struggle with misinformation. Drought and illegal cannabis operations are decimating to the county's water.

Los Angeles / Kathryn Barger – Los Angeles County is struggling with water theft for illegal cannabis grows. The county can shut them down, but they are back in service shortly thereafter because of the minimal penalties. With regards to COVID, they are managing the surge and hospitalizations are down. 74% of their residents age 12 and over have had one vaccine dose. But there is still a portion of the population that is apprehensive about trusting government and the vaccine, so they are doing as much outreach as possible. Vaccine passports are on hold for the time being. LA County stands ready to help any counties they can with the fires.

Marin County / Damon Connolly – COVID response continues to be their top priority. Marin is the #1 county for vaccination rates in the entire US. They are working with the community on distributing ARPA funds and recently supported a shovel ready flood control project.

Mariposa County / Miles Menetrey – Supervisor Menetrey echoed the concerns with illegal cannabis grows, which cause huge issues with water and forest fire. The decriminalization of cannabis has been terrible for rural counties. Mariposa County is dealing with the COVID surge with the county being only 40% vaccinated and their community is terribly divided on this issue. They are excited to host the capitol Christmas tree, which will be making a tour stop in their county in November. The Mariposa County Fair will be up and running this Labor Day weekend.

Mendocino County / John Haschak – The big issue in Mendocino County is the drought. The county has a plan to ship water from Ukiah to the coast in trucks and they have committed \$1.5 million to this project. With regards to COVID, they don't have beds available in their hospitals. Supervisor Haschak agrees that illegal cannabis grows are contributing to the drought.

Merced County / Scott Silveira – While Merced County doesn't have any fires in their county, they are dealing with smoke. Environmental health agencies continue to come up with new ideas and regulations that are difficult to implement. Supervisor Silveira expressed that CSAC needs to help push back on these regulations.

Modoc County / Ned Coe – Modoc County is experiencing the same issues with state agencies and expressed frustration in dealing with the state for drought relief funding. Supervisor Coe believes that it should be returned back to the CalOES for Department of Water Resources as it's more difficult for small counties.

Monterey County / Luis Alejo – Supervisor Alejo requested that we adjourn in memory of the 13 members who were killed in action a few days ago. Several of these members were from California.

Mono County / John Peters – Supervisor Peters expressed that it's devastating to their economy when the forests are shut down due to fires and there is no plan or notice from the forest service. They are filing formal comments with the CPUC on broadband funds and mapping. With regards to NACo, they are doing a virtual congressional briefing on the NACo Broadband Task Force Report that came out in July. This will occur next Friday, Sept. 10<sup>th</sup>.

Napa County / Diane Dillon – Supervisor Dillon offered hope to those experiencing fires in that all the fires have fostered a new community involvement as residents realize that these disasters can happen to them. Napa County has all kinds of systems in place since their 2017 fires and Supervisor Dillon encouraged the board to reach out to her so they're not re-creating the wheel when it comes to recovery and mitigation efforts. PG&E has started their fast power turn off system, where power instantly goes off when the line is tripped and can't be turned back on until someone physically checks the lines. Some rural areas have experienced six power outages in four weeks, some as long as eight hours in duration.

Nevada County / Heidi Hall – Nevada County had the River Fire, which blew up to 2,600 acres in a matter of hours and they lost 142 buildings. They were fortunate to stop it quickly. With regards to COVID, they have an explosion of the Delta variant and one of the highest test positivity rates in the state. The county is experiencing continued and increasing vitriol against elected officials and public health officers. They have multiple low-income workforce housing projects that have broken ground, as well as several single-family projects. On cannabis, they have a robust legal industry that is doing very well.

Orange County / Lisa Bartlett – Orange County recently passed a resolution requesting the President and Congress allow for an additional 100,00 refugees from Afghanistan and expedite immigration applications. Orange County is ready to support these refugees with services and support. They are getting ready to start on their 2<sup>nd</sup> Be Well OC Campus. The county is setting aside \$2.4 million in ARPA funds for seniors to get access to iPad tablets and training on how to use a computer. Orange County is doing well with COVID numbers, though they do have increases in positivity rates with the Delta variant.

Placer County / Bonnie Gore – Placer County is moving forward on their regional homelessness action plan in conjunction with the city council and other community partners. They are also experiencing very angry residents at their board meetings and have been increasingly concerned for their safety. Supervisor Gore thanked Supervisor Alejo for recognizing the lives of the service members recently lost.

Riverside County / Chuck Washington – Riverside County's public health department has been expanding the use of their healthy places index data to target their neediest residents. They are ramping up their vaccination and testing sites as the Delta variant becomes more prevalent. Riverside County is preparing to receive Broadband funding. They are also working with First 5 to increase access to childcare for families. The County will be receiving ARPA funds of \$240 million this year and \$240 million next year.

Sacramento County / Sue Frost – Sacramento County recently opened respite centers due to wildfire smoke. The county is expecting to receive two to three thousand refugees from Afghanistan, and they are working hard to prepare for that.

San Benito County / Bea Gonzalez – Supervisor Gonzalez reported that the San Benito County board is extremely divided, with three new supervisors this year. They are also experiencing anger and vitriol from the community at their board meetings. The vaccination mandate has been very controversial in their county. They already have their broadband task force ready to go but they need assistance in accessing the funds.

San Diego / Joel Anderson – In San Diego County, 77% of the population 12 and older is vaccinated; from ages 40-60, over 80% is vaccinated; and for 70 and older over 90% is vaccinated. Their county website listed the science behind closing restaurants and other businesses, which turned out to be more of an opinion, and this made combating misinformation a challenge.

San Francisco / Rafael Mandelman – San Francisco's COVID surge seems to be abating. Around 87% of the population 12 and older have gotten at least one shot and 80% are fully vaccinated. Their transportation system is at about 85% of the service they had pre-pandemic. They are working on a homelessness recovery plan. The county now has to move about two thousand residents out of the hotels they were moved into during the pandemic and they don't want to move them onto the streets. Drugs are a huge problem, the county had 700 overdoses last year.

San Luis Obispo / Bruce Gibson – San Luis Obispo County is working hard for a long-term solution to homelessness and trying to find the balance between getting folks on the path to permanent housing while maintaining enforcement to keep public spaces safe, secure, and inviting. Supervisor Gibson is increasingly concerned at the anger expressed towards elected officials and public health officers.

Santa Clara County / Susan Ellenberg – Santa Clara County has a recall against the board of supervisors. They took a unanimous vote of no confidence in their sheriff, and a unanimous vote to close a local municipal airport. The county's COVID numbers are in good standing. They are still trying to work out their ARPA strategy. Their population has lost 100,000 which has resulted in redistricting.

Santa Cruz / Bruce McPherson - COVID, fires and homelessness continue to be big issues in Santa Cruz County. They are trying to get through the process of rebuilding after the CZU fires. Supervisor McPherson is thankful for CSAC and NACo's work towards broadband. The county is concerned with the continuous urging by state legislators to have oversight over local land use. They have formed a new joint power agency with the goal of reducing costs of power purchases through government prepayment. They are looking at how to prepare for when the rescue dollars run out.

Shasta County / Leonard Moty – Shasta County is dealing with air quality issues but does not have any major fires. They are trying to take strong action against illegal cannabis grows, especially after what happened in Siskiyou County. There is a full recall effort against three of their supervisors with the two other supervisors actively involved in the effort. There is an angry group blaming the supervisors for the state's vaccination and masking mandates. Shasta County has very high COVID rates and very low vaccination rates.

Sierra County / Supervisor Adams – Fire and forest health are of the highest concern in Sierra County. Supervisor Adams expressed that we need to re-think what healthy forests look like. While the fires are often a rural problem, the watershed issues are an urban and suburban problem. They have not had any COVID cases in western Sierra County in several months, but the Eastern side has growing numbers.

Siskiyou County / Brandon Criss – Siskiyou County declared a state of emergency due to illegal cannabis grows in 2017. They don't get Prop. 64 funding due to zoning reasons and they don't have the resources to combat it. Their county has been hit very hard by the drought and they're looking into watershed treatments. They just passed a vacation rental moratorium to try and help address housing needs.

Sonoma County / Lynda Hopkins – In the last 5 years, Sonoma County has been through two floods, one drought, one pandemic and four catastrophic wildfires. Supervisor Hopkins expressed that we are living in an era of constant crises, and we are not as equipped at the local government level as we should be. She encouraged the board to come together and advocate for resiliency funding for communities who are continually hit by disasters.

Stanislaus County / Vito Chiesa – Stanislaus County is implementing an indoor mask mandate for all, even those who are fully vaccinated. Their hospital capacity is very low. The county is really struggling with illegal cannabis grows as they are a tremendous drain on resources. Supervisor Chiesa stated penalties need to be increased.

Sutter County / Dan Flores – Sutter County has a surge in COVID cases and is experiencing 1-2 deaths per day. They share a hospital with Yuba County and the ICU is at capacity. They don't have any fires in their county but continue to support their neighbors in crisis.

Trinity County / Keith Groves – Supervisor Groves presented that last week there was a court ruling against the county stating they can't issue provisional cannabis licenses. With regards to redistricting, Trinity County had the largest growth in the state but it's all because of the workforce from illegal cannabis grows. Trinity currently has three major fires in their county. They have a low vaccination rate with only 42% of their residents vaccinated.

Tulare County / Amy Shuklian – Supervisor Shuklian reported that the drought is hitting their county very hard. Since August 4<sup>th</sup> they've had 64 reports of dry wells. Tulare has good things happening surrounding homelessness. They have a project HomeKey site, another site the county collaborated on with the housing authority on, a homeless village and another non-profit that is building a 100-bed navigation center.

Tuolumne County / Ryan Campbell – Tuolumne recently had the Washington Fire which exposed their weaknesses with regards to evacuation procedures. They are working on a vegetation ordinance and would like to bring back more controlled burning.

Ventura County / Kelly Long – Ventura County has 68% of their residents fully vaccinated with 78% having at least their first dose. They do have a mask mandate but are focusing on having local control and keeping their businesses open.

Yuba County / Gary Bradford – Yuba County has a very low vaccination rate. Their ICU is well over capacity, and they are seeing almost double the active cases as they did during the winter surge. They have also had a lot of public participation in their board meeting with a lot of anger directed at the board for state regulations. Like Napa, they have also had issues with PG&E's fast trip power settings with some residents having lost power 6-8 times.

## **7. CSAC Legislative Update**

Darby Kernan reported that the recall election on September 14<sup>th</sup> is impacting how things are playing out making the end of the legislative session a little quieter.

Geoff Neill, Legislative Representative for Government, Finance and Administration reported on broadband, CalPERS rates, the Brown Act and AB 339. Ryan Souza, Legislative Representative covering the labor and employment side of GFA, reported on workers compensation and their work to make sure counties continue to have control over labor and employment issues.

Josh Gauger, Legislative Representative for Administration of Justice, reported on DJJ realignment implementation, juvenile justice, fines and fees, monitoring pre-trial reform efforts and homelessness.

Catherine Freeman, Legislative Representative for Agriculture, Environment and Natural Resources, reported on fire prevention funding, illegal cannabis, drought and disposing of treated wood waste.

Farrah McDaid Ting, Legislative Representative for Health, reported on COVID, recent legislation, CalAIM and Afghan refugees coming into the state. Justin Garrett, Legislative Representative for Human Services reported on in-home supportive services, implantation of the Master Plan for Aging, and early childhood.

Chris Lee, Legislative Representative for Land Use and Transportation, presented on recent legislation, including AB 215, and on transportation funding.

## **8. CSAC Finance Corporation Report**

Supervisor Leonard Moty, Finance Corporation President, reported that the Finance Corporation was able to meet its commitment of \$4.5 million to CSAC this year. Supervisor Moty briefly discussed CSCDA, Easy Smart Pay, and the California Cannabis Authority.

Jim Manker, Director of Business Development, introduced CSAC's newest Platinum Partner David Andrews, Director of International Homeland Security at IEM, a disaster management consulting firm.

**9. Communications & Member Services Report**

Manuel Rivas, Jr. reported that CSAC continues to use earned media, social media, Profiles in Leadership and Membership Monday to tell the county story and highlight our members. CSAC's annual meeting will occur on Nov. 29-Dec. 3, 2021, in Monterey County.

**10. California Counties Foundation Report**

Chastity Benson, Director of Operations and Educational Services for the Foundation, reported on the recent new Supervisors Institute Class and the Foundation's Partnership with NACo's Professional Development Academy. The remainder of the Summer/Fall session will remain virtual.

**The meeting was adjourned. The next Board of Directors meeting will be on December 2, 2021.**

# Election of 2022 CSAC Executive Committee

See Handout





## **Recommended Policy Priorities for 2022**

### **California State Association of Counties**

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County policy concerns are most often centered on resources to carry out state and local service responsibilities, the authority to carry out those responsibilities in local communities, and partnership with the state to improve programs. This year, CSAC will be focused in large part on the successful implementation of last year's extensive state policy changes and programmatic investments. CSAC will advocate for the resources and flexibility counties need to address immediate and ongoing challenges.

**County COVID-19 Response and Recovery.** CSAC will work to secure the resources, flexibility, and workforce necessary to maintain local ongoing coronavirus response efforts, including outreach to underserved populations and collaboration with schools and businesses. This includes negotiating a sustainable state investment in local public health activities while obtaining short-term funding and/or statutory flexibility for urgent needs. CSAC will partner with county affiliates to increase awareness of county public health activities while protecting the public health workforce and fostering a new generation of public health workers.

**Behavioral Health Funding.** The state is making historic investments in behavioral health housing, children's behavioral health services, and CalAIM. To successfully harness these investments to make transformative change requires addressing underlying county mental health plan funding shortfalls and an ever-expanding set of roles and responsibilities threaten this progress. CSAC will advocate for behavioral health workforce assistance and adequate funding to match new responsibilities.

**Addressing Wildfire in the Modern Age.** CSAC will focus on seeking proactive, sustained investments from state and federal sources to match fire suppression funding and bring about investments in every community that builds lasting change to address wildfire. These investments should improve each county's professional capital to match the challenge. A proactive policy and regulatory strategy is critical to developing a long-term, successful statewide wildfire prevention program.

**Modernize the Brown Act and Promote Safe, Welcoming Public Meetings.** The Brown Act ensures that public decisions are deliberated on and made in public, at noticed meetings in which the public can participate; however, some of its out-of-date provisions make it difficult for members of boards, commissions, and advisory bodies to participate. Without safe harbor limits on subject matter or participation, the same statutes that guarantee the public be heard lead to public meetings that are hours-long airings of vitriol, hate speech, and direct threats of violence directed at public officials and other members of the public. CSAC will pursue solutions to modernize the Brown Act and to foster public meetings that are safe and welcoming for all members of the community.

**Homelessness Funding Implementation.** CSAC's homelessness advocacy has focused on direct county funding to combat factors that contribute to homelessness, including the cost of housing and the need for additional support systems. In 2021, the state made significant multi-year investments in homelessness and housing programs and services. These investments highlight the state, county, and city roles in ending homelessness in California. CSAC will continue to advocate for resources and for the flexibility in the use of current and future homelessness funding. CSAC will also closely monitor and engage with our state partners on program guidelines and implementation efforts to ensure the successful completion and sustainability of county homelessness projects and services.

**Affordable Housing.** CSAC will continue to advocate for locally driven planning to implement statewide housing goals. CSAC will also advocate for flexibility and housing element reforms that recognize the unique characteristics and infrastructure limitations of unincorporated areas. Finally, CSAC will continue to support affordable housing funding for all types of communities, with a focus on housing-supportive infrastructure in unincorporated areas.

**Broadband.** Last year’s historic investments in last-mile and middle-mile broadband infrastructure lay the foundation for community resilience, economic, and educational opportunity; CSAC will focus its advocacy on successful implementation of those investments. CSAC will also lead the charge for affordability, digital literacy, and other efforts to ensure Californians can access, adopt, and meaningfully use broadband service.

**Drought Preparedness.** CSAC has built a strong connection with state and federal agencies to create ongoing funding streams, disaster aid, and planning funding for counties as they continue to grapple with a multi-year drought. CSAC will continue these efforts by advocating for increased local support for the Sustainable Groundwater Management Program, water storage infrastructure, continued health and safety disaster funding, and streamlining the processes that counties use to secure state and federal aid.

**Organic Waste Recycling Implementation** Counties are moving into the implementation phase of SB 1383’s organic waste regulations. CSAC will continue to advocate for ongoing funding and implementation support, regulatory streamlining, and common-sense approaches to waste reduction. CSAC will advocate to make implementation of this mandate manageable, while reducing the impacts to customers. CSAC will also advocate to include funding for organic waste diversion infrastructure as a necessary component of any bond measure.

**Illegal Cannabis.** CSAC will continue to advocate for counties to secure resources and assistance as they deal with increasing levels and sophistication of illegal cannabis grows. Highlighting successes and replicating these throughout the state, from targeted enforcement to emphasizing the impacts of illegal cannabis, will be part of the CSAC strategy.

**Felony Incompetent to Stand Trial (IST).** CSAC is actively participating in a stakeholder work group developing short, medium, and long-term solutions to the Department of State Hospitals’ Felony IST waitlist issues. Given the pressing need to significantly shorten days individuals spend on the waitlist, the state included provisions in a budget trailer bill that would authorize the suspension of county LPS patient intake at state hospitals if IST solutions are insufficient; a requirement to return existing LPS patients back to counties would follow. CSAC opposes the state utilizing this LPS “trigger/backstop” and is engaged in helping develop alternative IST solutions, as well as ensuring the necessary resources and infrastructure align with any change to the division of state and county responsibilities.

**Aging Programs Initiative.** The Department of Aging is leading an initiative to revisit the local leadership structure for Area Agencies on Aging (AAA). CSAC will advocate to ensure that counties maintain the flexibility and decision-making authority to determine locally how best to administer these critical aging services. In addition, CSAC will work with partner organizations to support additional funding for these services to meet the diverse and growing needs of this population.

## Federal Priorities

**Infrastructure and Build Back Better.** On November 15, President Biden signed the long-awaited *Infrastructure Investment and Jobs Act (IIJA)* in law. The Act (P.L. 117-58), which represents a major portion of the president's economic agenda, will provide historic, multi-year investments in local roads and bridges, public transit, broadband, aviation, and water infrastructure. As the Biden administration begins the process of implementing new programs and funding authorized by the law, CSAC will work closely with federal departments and agencies to ensure that California's counties are best positioned to capitalize on the programmatic reforms and investments of the IIJA.

As of this writing, Congress was still debating the *Build Back Better Act (BBBA)*, a \$1.75 trillion social program and climate resiliency investment package. While passage of the legislation (H.R. 5376) will ultimately depend upon securing the support of all 50 Democratic senators, expectations are that a final deal is within reach and, if so, the bill could be signed into law before the end of the year. As in the case of the IIJA, CSAC will work closely with the Biden administration on key issues surrounding the implementation of the BBBA.

**Strengthening the Social Safety Net.** While the BBBA provides significant funding for housing, child care, adult protective services, health care and other key program areas, it is expected that there will be opportunities in 2022 to further strengthen programs that support indigent families, children, disabled, the elderly, persons experiencing homelessness, and other vulnerable populations. CSAC will continue to focus on prioritizing investments in programs that support these populations.

**Resilience.** Both the IIJA and the BBBA include much-needed investments designed to address the ongoing impacts of climate change and extreme weather events. In addition to working with federal agencies on key issues stemming from the implementation of the aforementioned bills, CSAC will continue to work closely with members of the California congressional delegation who are pursuing additional investments and reforms to various disaster preparedness, mitigation, and response programs.

**American Rescue Plan Act Funding.** The federal response to COVID-19 and the associated economic consequences included significant flexible fiscal relief for counties. CSAC will coordinate information and advocacy with NACo and relevant federal and state agencies to ensure California counties can not only use ARPA funding to support recovery in their communities, but also leverage additional dollars to maximize local investments.

## Communications Priorities

The CSAC Communications Team has the primary goals of supporting legislative advocacy and highlighting the vast work that Counties do. While the last year and a half has been fraught with a pandemic, local disasters, economic uncertainty and more, the CSAC Communications Team is committed to supporting these goals in a way that is strategic, adaptable, and innovative.

Before looking ahead, we must take a look back. Not only to learn from past successes and failures but to know where we have previously stepped. With the new energy and staff working in the Communications Team, the last quarter of 2021 and the new year of 2022 will provide opportunity to re-center, re-focus and research what has worked well and why. This ranges from social media posting to media relations and from legislative priorities to internal policies. By acknowledging and understanding what's been done, the Communications Team will be better situated to move forward.

Next is improving current efforts and the Communications Team plans to prioritize engagement in the areas of advocacy, media relations, and public education. Advocacy is such an important part of CSAC's mission that this requires additional building and sustaining of relationships at the state, federal and local levels, including improving partnerships with CSAC divisions and outside agencies. This includes prioritizing engagement at the County level by keeping Counties informed and, at the same time, supporting Counties in the areas they need. This includes press releases, social media campaigns, op-eds, recognition letters, and more.

In addition to improving efforts is revitalizing the County Story. This continues to be a main focus and driving force for Communications and in the next one to two years, the **Driven to Serve** campaign will be refreshed to help showcase the various departments, positions, and leaders at the County level. The public and our stakeholders need to continually deepen their understanding of what Counties do – including the people and the efforts required to sustain and improve County programs and resources. **Driven to Serve** will provide Counties with attractive and modern graphics, videos, and flyers and showcase the critical work being done by Counties and the value of local governance.

Finally, by looking back and improving current efforts, the Communications Team will be able to look forward and help organize, consolidate, and maximize the momentum that has been gained through all these efforts. This includes spotlighting the work of County leaders, raising the visibility of Counties as a whole and continuing to provide education and networking opportunities for County leaders to build their social and political capital.

The CSAC Communications Team is committed to working closely with the CSAC Board of Directors, County Supervisors, and the Executive and Legislative Teams, while messaging and tactics will focus on enhancing our advocacy efforts and promote our membership and the critical role Counties play in our communities. The CSAC Communication Team will analyze and determine the most effective ways to support the Association's advocacy and Member Service efforts while being strategic, adaptable, and resilient.



**OFFICERS**

**President**

James Gore  
Sonoma County

**1st Vice President**

Ed Valenzuela  
Siskiyou County

**2nd Vice President**

Chuck Washington  
Riverside County

**Past President**

Lisa A. Bartlett  
Orange County



**EXECUTIVE DIRECTOR**

Graham Knaus

December 2, 2021

To: CSAC Board of Directors

From: Supervisor Leonard Moty, CSAC Treasurer  
Graham Knaus, Executive Director  
Manuel Rivas, Jr., Deputy Executive Director, Operations & Member Services

**Subject: Recommended Changes to the CSAC Annual Membership Dues**

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**Recommendation**

The Executive Committee recommends that the Board of Directors adopts changes to the CSAC Annual Membership Dues structure to include an “indexed component” to allow for annual Cost of Doing Business increases to fund operational costs in order to enable the Association to continue to effectively advocate to support and protect counties interests at the State and Federal level, while maintaining a viable fiscal condition.

**Indexed Dues Proposal**

On October 13, 2021, the Executive Committee approved a proposal to change the CSAC membership dues structure to incorporate an “indexed component” to provide a dependable mechanism to fund and partially offset ongoing Cost of Doing Business increases. If adopted, the proposal would help reduce CSAC’s dependence on specific sources of funding and will include the following provisions:

- Authorize a 3% Cost of Doing Business annual increase to membership dues.
- Start its implementation July 1, 2022 (FY 2022-23).
- Require a 5-year evaluation to ensure annual dues increases provide justified support to CSAC and member counties.
- Allow counties to request financial support and/or payment flexibility when facing hardships, subject to consideration and approval by CSAC Officers and Treasurer.
- Allow the Board of Directors to suspend indexed dues adjustment on any given year it deems appropriate.

Attached is a list of the current membership dues structure and the proposed Cost of Doing Business increases by county.

**Background**

The CSAC Dues Structure Policy requires that dues be calculated based on averaging the overall county population with the increase/decrease in a county’s unincorporated population. The policy also requires that in adjusting dues based on census data, no county will have its dues increased by more than 14%, and it establishes that no county will pay more than 12% of the overall dues collected by the Association.

Notwithstanding rising costs to manage and operate the Association, and significant cost increases in health care, retirement and other employee benefits, CSAC membership dues have remained at the same level since 2013. Over past two years, Officers and the Executive Committee have expressed interest in the application of a more sustainable dues model that provides adjustments to fund operational cost increases while allowing for a more predictable dues structure. A number of county administrators were part of these conversations and expressed understanding for the importance of an indexed dues/CPI adjusted structure.

It is important to note that membership dues have not changed since FY 2013-14 when the Board of Directors had to approve a 22.5% increase in one year (\$631,000). The exponential increase was necessary for CSAC to manage the impact of the great recession and to enable the Association to advocate to protect counties during the State fiscal crisis in 2011.

### **Reliance on a Single Financing Source**

CSAC has been able to effectively maintain membership dues at the same level over the past 9 years in large part because of the partnership and performance by the Finance Corporation. In FY 2021-22, funding received from the Finance Corporation is projected to be 45% of CSAC's total revenues while membership dues will account for about 33%. Aside from the revenue received from these two sources (78%), the Association does not have other steady sources of funding that help keep up with rising inflation costs.

The Finance Corporation has been a strong source of funding which has enabled CSAC to effectively carry its mission to provide advocacy, training, and member services to all 58 counties while maintaining low-cost membership dues. However, there are notable risks from being heavily reliant on a single source that is susceptible to economic ups and downs. As an example, in 2018, the unexpected buyout of the U.S. Communities program resulted in the loss of \$2 million in ongoing revenue for CSAC through FC programs. While the buyout provided one-time funding to maintain operations for 3 to 4 years, the Finance Corporation had to perform above expectations to maintain CSAC contributions whole.

### **Conclusion**

**Therefore, it is recommended that the Board of Directors adopts changes to CSAC's Membership Dues structure to include an "indexed component" to allow for annual Cost of Doing Business increases as noted above.**

**CSAC Annual Membership Dues  
Indexed Proposal**

<b>COUNTY</b>	<b>Current Dues</b>	<b>Cost of Doing Business 3% Increase</b>	<b>Proposed Dues FY 2021-22</b>
ALAMEDA	\$ 153,906	\$ 4,617	\$ 158,523
ALPINE	3,614	108	3,722
AMADOR	15,905	477	16,382
BUTTE	28,815	864	29,679
CALAVERAS	15,905	477	16,382
COLUSA	11,638	349	11,987
CONTRA COSTA	125,707	3,771	129,478
DEL NORTE	8,874	266	9,140
EL DORADO	30,889	927	31,816
FRESNO	104,117	3,124	107,241
GLENN	11,414	342	11,756
HUMBOLDT	29,406	882	30,288
IMPERIAL	30,889	927	31,816
INYO	13,411	402	13,813
KERN	117,909	3,537	121,446
KINGS	28,300	849	29,149
LAKE	18,541	556	19,097
LASSEN	8,877	266	9,143
LOS ANGELES	377,762	11,333	389,095
MADERA	19,541	586	20,127
MARIN	49,883	1,496	51,379
MARIPOSA	14,905	447	15,352
MENDOCINO	27,448	823	28,271
MERCED	30,889	927	31,816
MODOC	3,272	98	3,370
MONO	11,867	356	12,223
MONTEREY	54,987	1,650	56,637
NAPA	26,316	789	27,105
NEVADA	18,566	557	19,123
ORANGE	195,179	5,855	201,034
PLACER	42,484	1,275	43,759
PLUMAS	13,899	417	14,316
RIVERSIDE	130,374	3,911	134,285
SACRAMENTO	152,563	4,577	157,140
SAN BENITO	12,867	386	13,253
SAN BERNARDINO	148,198	4,446	152,644
SAN DIEGO	221,256	6,638	227,894
SAN FRANCISCO	160,101	4,803	164,904
SAN JOAQUIN	65,763	1,973	67,736
SAN LUIS OBISPO	52,487	1,575	54,062
SAN MATEO	115,047	3,451	118,498
SANTA BARBARA	62,593	1,878	64,471
SANTA CLARA	145,791	4,374	150,165
SANTA CRUZ	38,175	1,145	39,320
SHASTA	27,833	835	28,668
SIERRA	3,656	110	3,766
SISKIYOU	14,497	435	14,932
SOLANO	52,659	1,580	54,239
SONOMA	63,347	1,900	65,247
STANISLAUS	54,987	1,650	56,637
SUTTER	18,541	556	19,097
TEHAMA	16,905	507	17,412
TRINITY	7,165	215	7,380
TULARE	54,198	1,626	55,824
TUOLUMNE	17,371	521	17,892
VENTURA	103,097	3,093	106,190
YOLO	30,344	910	31,254
YUBA	15,576	467	16,043
<b>TOTAL</b>	<b>\$ 3,430,506</b>	<b>\$ 102,915</b>	<b>\$ 3,533,421</b>



## **RESOLUTION OF THE BOARD OF DIRECTORS**

### **County Supervisors Association of California doing business as the California State Association of Counties**

WHEREAS, the Board of Directors of the California State Association of Counties (CSAC) employs an executive director and other staff to perform its day-to-day business; and

WHEREAS, the Board desires the business of the association to be transacted in an efficient and appropriate manner; and

WHEREAS, from time to time the Executive Director and Secretary of the Corporation must sign or approve documents on behalf of the Board;

NOW THEREFORE BE IT RESOLVED, that the Board of Directors of CSAC hereby authorizes the Executive Director and Secretary of the Corporation, and his designees on staff, to execute and approve bank and other documents as authorized by the Board of Directors or the Executive Committee.

FURTHER BE IT RESOLVED, that this resolution shall remain in effect until the 2022 annual meeting of CSAC, when a similar resolution will be executed by the newly constituted Board of Directors.

Duly adopted this 2<sup>nd</sup> day of December, 2021.

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James Gore, CSAC President



**California State Association of Counties**  
**Conflict of Interest Policy**

**Article I**  
**Purpose**

The California State Association of Counties (“CSAC”) is a California nonprofit mutual benefit corporation. Members of the Board of Directors (“Board Members”) of CSAC are subject to certain legal obligations in the performance of the duties of their position. For this reason, CSAC is establishing this Conflict of Interest Policy for its Board Members.

CSAC Board Members are required to exercise good faith in all transactions involving their duties, and they are subject to certain obligations not to use their position, or knowledge gained through their position, for their personal benefit. In their dealings with CSAC, Board Members should be mindful of potential conflict of interests.

**Article II**  
**Standard of Care**

In determining potential conflicts of interest, the following standard of care shall be applicable:

- A. Board Members shall perform their duties in good faith, in a manner they believe to be in the best interest of CSAC, with such care, including reasonable inquiry, as an ordinary prudent person in a like position would use under the circumstances.
- B. Board Members are required in their capacity as members of a Board of Supervisors to receive training on ethics and conflicts of interest that satisfies the requirements of AB 1234. Board Members shall perform their duties in a manner consistent with the principles addressed in this training.
- C. Board Members are entitled to rely on the information, opinions, reports or statements (including financial statements and other financial data) prepared or presented by officers or employees of CSAC, independent accountants, and other experts who provide professional services to CSAC, provided that Board Members believe such individuals are reliable and competent, and that the matters on which they present are within their professional or expert competence. Board Members may also rely on the information, opinions, reports or statements of any committee of the Board of Directors with respect to matters within that committee’s designated authority if Board Members believe the committee merits their confidence. Board Members are entitled to rely on the information, opinions, reports or statements of any person, firm, or committee if, after reasonable inquiry when the need therefore is indicated by the circumstances, they have no knowledge that would cause such reliance to be unwarranted.

**Article III**  
**Conflicts and Disclosure**

- A. Board Members are necessarily involved in the affairs of other institutions and organizations. Effective boards and organizations will include individuals who have relationships and affiliations that may raise questions about perceived conflicts of interest. Although many such potential conflicts are and will be deemed inconsequential, every Board Member has the responsibility to ensure the entire Board of Directors is made aware of situations that involve personal, familial, or business relationships that could create a real or perceived conflict of

interest. Every Board Member is also a member of a Board of Supervisors for a County in the State of California, and their counties pay dues to support CSAC. Decisions by Board Members related to setting dues for CSAC membership is deemed not to be a conflict of interest. Board Members are required annually to be familiar with the terms of this policy, and to acknowledge by his or her signature that he or she is acting in accordance with the letter and spirit of this policy.

B. Board Members are required to make a full disclosure to the Board of Directors of all material facts regarding any possible conflict of interest, to describe the transaction, and to disclose the details of their interest. CSAC shall, as appropriate, seek the opinion of legal counsel and such other authorities as may be required, before entering into any such transaction. Before approving a transaction in which a Board Member may have a conflict of interest, the Board of Directors will attempt, in good faith and after reasonable investigation under the circumstances, to determine that:

- (1) CSAC is entering into the transaction for its own benefit;
- (2) The transaction is fair and reasonable as to CSAC at the time CSAC entered into the transaction;
- (3) The Board of Directors has knowledge of the material facts concerning the transaction and the director's or officer's interest in the transaction; and
- (4) CSAC cannot obtain a more advantageous arrangement with reasonable effort under the circumstances.

The Board of Directors must then approve the transaction by a vote of a majority of the Board of Directors then in office, without counting the vote of any director who may have a conflict of interest due to the transaction under consideration.

**CALIFORNIA STATE ASSOCIATION OF COUNTIES  
CONFLICTS OF INTEREST DISCLOSURE STATEMENT**

I hereby certify that I have carefully read and hereby acknowledge receipt of a copy of this Conflict of Interest policy. In signing this Disclosure Statement, I have considered not only the literal expression of the policy, but also what I believe to be the spirit of the policy as well. To the best of my knowledge, information and belief, I hereby certify that, except as stated in the exception below, neither I nor any of my relatives by blood or marriage has any direct or indirect interest that conflicts with the interests of CSAC.

The exceptions are as follows (if more space is required, please attached additional page[s]; if no exceptions, please leave space blank):

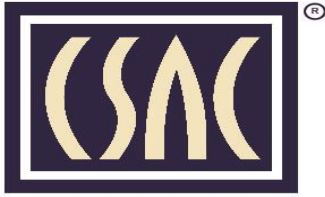
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If any situation should arise in the future that, as discussed in the policy, may involve me or my relatives by blood or marriage in a conflict of interest, I will promptly disclose the circumstances to the Board of Directors of CSAC.

Name: \_\_\_\_\_ Signature: \_\_\_\_\_

County: \_\_\_\_\_ Date: \_\_\_\_\_



Administration of Justice Policy Committee  
127<sup>th</sup> CSAC Annual Meeting  
Thursday, December 2, 2021 · 9:45 am – 11:15 am  
In-person: Monterey Marriott Hotel · San Carlos III Room  
Conference Line: 916-517-4314; No passcode  
Monterey County, California

**Supervisor Kelly Long, Ventura County, Chair**  
**Supervisor Damon Connolly, Marin County, Co-Vice Chair**  
**Supervisor Susan Ellenberg, Santa Clara County, Co-Vice Chair**

- 9:45 a.m.**            **I. Welcome and Introductions**  
*Supervisor Kelly Long, Ventura County, Chair*  
*Supervisor Damon Connolly, Marin County, Co-Vice Chair*  
*Supervisor Susan Ellenberg, Santa Clara County, Co-Vice Chair*
- 9:50 a.m.**            **II. Shifting Intimate Partner Violence Programming in California – AB 372 Pilot**  
*Ryan Souza, Program Director, CSAC Support Hub for Criminal Justice Programming*  
**Att. One: Domestic Violence PowerPoint Presentation**
- 10:20 a.m.**            **Question and Answer**
- 10:30 a.m.**            **III. Felony Incompetent to Stand Trial – Department of State Hospitals Workgroup**  
*Farrah McDaid Ting, HHS Senior Legislative Representative, CSAC*  
*Ryan Morimune, AOJ Legislative Representative, CSAC*  
*Stanicia Boatner, AOJ Legislative Analyst, CSAC*  
**Att. Two: Felony IST One-Page Memo**  
**Att. Three: CalAIM Behavioral Health Initiatives PowerPoint Presentation**  
**Att. Four: BHCIP and Community Care Expansion PowerPoint Presentation**
- 10:55 a.m.**            **Question and Answer**
- 11:05 a.m.**            **IV. Administration of Justice 2022 Priorities - ACTION ITEM**  
*Supervisor Kelly Long, Ventura County, Chair*  
*Ryan Morimune, AOJ Legislative Representative, CSAC*  
*Stanicia Boatner, AOJ Legislative Analyst, CSAC*  
**Att. Five: 2022 AOJ Priorities Memo**
- 11:15 a.m.**            **V. Closing Comments and Adjournment**

**\*Informational Item: AOJ 2021 Legislative Outcomes**



® Agriculture, Environment & Natural Resources Policy Committee  
CSAC 127<sup>th</sup> Annual Meeting  
Tuesday, November 30, 2021 — 9:00 am – 11:00am  
San Carlos I, Monterey Marriott  
Monterey County, California

**Supervisor Chris Howard, Del Norte County, Chair**  
**Supervisor Daron McDaniel, Merced County, Vice Chair**  
**Supervisor Heidi Hall, Nevada County, Vice Chair**

- 9:00 a.m. I. Welcome and Introductions**  
*Supervisor Chris Howard, Del Norte County, Chair*  
*Supervisor Daron McDaniel, Merced County, Vice Chair*  
*Supervisor Heidi Hall, Nevada County, Vice Chair*
- 9:05 a.m. II. Shifting the Paradigm: Wildfire in the Modern Era**  
*Supervisor Chris Howard, Del Norte County, Chair*  
*Assembly Member Jim Wood, California State Assembly District 2*  
*Ken Pimlott, Director (Retired), CAL FIRE*  
*Yana Valachovic, Forest Advisor and County Director, UC Cooperative Extension (Humboldt, Del Norte Counties)*
- 10:30 a.m. III. The Changing Face of Agriculture in California: Is Regenerative, Organic Farming a “Solution”**  
*Blake Alexandre, Owner, Alexandre Family Farm*
- 10:50 a.m. IV. Agriculture, Environment & Natural Resources Priorities Update – ACTION ITEM**  
*Catherine Freeman, CSAC Legislative Representative*  
Attachment: 2021 Year in Review - 2022 AENR Priorities
- 11:00 a.m. V. Adjourn**  
*Supervisor Chris Howard, Del Norte County, Chair*



**Government Finance & Administration Policy Committee Meeting**  
**CSAC 127<sup>th</sup> Annual Meeting**  
**Thursday, December 2, 2021 | 9:45 a.m. – 11:15 a.m.**  
**San Carlos IV, Monterey Marriott**  
**Monterey County, California**

**Supervisor Bruce Gibson, San Luis Obispo County, Chair**  
**Supervisor Luis Alejo, Monterey County, Vice Chair**  
**Supervisor Janice Rutherford, San Bernardino County, Vice Chair**

- 9:45 a.m. I. Welcome and Introductions**  
*Supervisor Bruce Gibson, San Luis Obispo County, Chair*  
*Supervisor Luis Alejo, Monterey County, Vice Chair*  
*Supervisor Janice Rutherford, San Bernardino County, Vice Chair*
- 9:50 a.m. II. Broadband: Celebrating Success and Preparing for Future Advocacy – ACTION ITEM**  
*Geoff Neill, CSAC Legislative Representative*  
*Joe Krahn, Paragon Government Relations*
- 10:05 a.m. III. Open Meetings Information Exchange – INFORMATIONAL ITEM**  
*Supervisor Bruce Gibson, San Luis Obispo County, Chair*  
*Supervisor Luis Alejo, Monterey County, Vice Chair*  
*Supervisor Janice Rutherford, San Bernardino County, Vice Chair*
- 10:35 a.m. IV. Principles for Open Meeting Advocacy – ACTION ITEM**  
*Geoff Neill, CSAC Legislative Representative*  
*Danielle Bradley, CSAC Legislative Analyst*
- 11:00 a.m. V. 2022 GFA Priorities – ACTION ITEM**  
*Geoff Neill, CSAC Legislative Representative*  
*Ryan Souza, CSAC Legislative Representative*  
*Danielle Bradley, CSAC Legislative Analyst*
- 11:10 a.m. VI. GFA 2021 Year in Review – INFORMATIONAL ITEM**  
*Geoff Neill, CSAC Legislative Representative*  
*Ryan Souza, CSAC Legislative Representative*  
*Danielle Bradley, CSAC Legislative Analyst*
- 11:15 a.m. VII. Adjourn**



**Health and Human Services Policy Committee Meeting**  
**CSAC 127<sup>th</sup> Annual Meeting**  
**Tuesday, November 30, 2021 2:30 – 4:00 PM**  
**Monterey Marriott, San Carlos I**  
**350 Calle Principal, Monterey, Ca 93940**

**Supervisor Jeff Griffiths, Inyo County, Chair**  
**Supervisor Doug Chaffee, Orange County, Vice Chair**  
**Supervisor Carole Groom, San Mateo County, Vice Chair**

*Note: This policy committee meeting is an in-person meeting only and is being held as part of the CSAC 2021 Annual Conference.*

### **Agenda**

- 2:30 p.m.**      **I.      Welcome and Introductions**  
Supervisor Jeff Griffiths, Inyo County, Chair  
Supervisor Doug Chaffee, Orange County, Vice Chair  
Supervisor Carole Groom, San Mateo County, Vice Chair
- 2:35 p.m.**      **II.     Improving Services and Supports for Highest Needs Foster Youth**  
Darci Delgado, Assistant Secretary, California Health and Human Services Agency  
Kim Johnson, Director, California Department of Social Services  
Paula Villescaz, Director of Legislative Advocacy, County Welfare Directors Association of California  
Elia Gallardo, Director of Governmental Affairs, County Behavioral Health Directors Association of California
- 3:15 p.m.**      **III.    The Future of Public Health Funding**  
Michelle Gibbons, Executive Director, County Health Executives Association of California  
Kat DeBurgh, MPH, Executive Director, Health Officers Association of California
- 3:40 p.m.**      **IV.    Federal HHS Policy Update**  
Tom Joseph, Vice President, Paragon Government Relations
- 3:50 p.m.**      **V.     2022 HHS Priorities – ACTION ITEM**  
Farrah McDaid Ting, CSAC Health and Behavioral Health Senior Legislative Representative  
Justin Garrett, CSAC Human Services Senior Legislative Representative  
Roshena Duree, CSAC Associate Legislative Representative
- 4:00 p.m.**      **VI.    Closing Comments and Adjournment**
- Informational Item:      2021 Legislative Year in Review**



® Housing, Land Use and Transportation Policy Committee Meeting  
CSAC 127<sup>th</sup> Annual Meeting  
Wednesday, December 1, 2021 — 8:30am – 10:00am  
In-person: Portola Hotel Monterey, Bonsai I  
Conference Line: 916-517-4217; no passcode  
Monterey County, California

**Supervisor David Rabbitt, Sonoma County, Chair**  
**Supervisor Jennifer Kreitz, Mono County, Vice Chair**

- 8:30 am I. Welcome and Introductions**  
*Supervisor David Rabbitt, Sonoma County, Chair*  
*Supervisor Jennifer Kreitz, Mono County, Vice Chair*
- 8:35 am II. 2022 Housing, Land Use and Transportation Priorities – ACTION ITEM**  
*Chris Lee, Legislative Representative, CSAC*  
*Marina Espinoza, Senior Legislative Analyst, CSAC*  
Attachment One: 2022 HLT Priorities and 2021 Year in Review  
Attachment Two: 2021 HLT Legislative Advocacy Outcomes
- 8:50 am III. The Infrastructure Investment and Jobs Act: Upcoming Opportunities for County Transportation Projects**  
*Joe Krahn, CSAC Federal Representative, Paragon Government Relations*  
*Matt Randall, Engineering Manager/Road Superintendent, Placer County*  
*Chris Lee, Legislative Representative, CSAC*  
Attachment Three: IJA Transportation Summary  
Attachment Four: Local Streets and Roads Needs Assessment Memo  
Attachment Five: Bridge Needs Assessment Executive Summary
- 9:15 am IV. The Future of the Gas Tax & California Transportation Revenue Trends**  
*Professor Asha Weinstein Agrawal, Director, Mineta Transportation Institute Center on Transportation Finance, San Jose State University*  
*Lauren Prehoda, Road Charge Program Manager, California Department of Transportation*  
Attachment Six: How Do California’s Local Governments Fund Surface Transportation? A Guide to Revenue Sources  
Attachment Seven: The Impact of COVID-19 Recovery on California Transportation Revenue: A Scenario Analysis through 2040
- 10:00 am V. Closing Comments and Adjournment**



December 2, 2021

**To:** CSAC Board of Directors

**From:** Leonard Moty, President  
Alan Fernandes, Chief Executive Officer

**RE:** **CSAC Finance Corporation Update**

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### **CSAC Finance Corporation Business Program Updates**

We have had a very successful year from a revenue perspective and we are in a period of growth fueled in part by our work in addition to the economy. The success of CSAC FC depends upon your continued support of our organization and programs.

There are many new programs that are rapidly growing such as Easy Smart Pay the California Cannabis Authority as well as our new ventures with the California Coverage and Health Initiatives among others, and there are many new programs that we are exploring for purposes of your consideration and approval. Some of those new program offerings in the area of government surplus property, investment and cash management services, and information and technology services as prescription drug discount and pricing.

Finally, as mentioned briefly above, there are two programs that will be of particular focus in the upcoming months. The first, Easy Smart Pay is our property tax paying platform which is now open to any and all counties that would like to allow their tax payers the ability to set up automatic monthly payment for their property tax bill. The second, is the California Cannabis Authority which continues to be the only comprehensive cannabis compliance system managed by county government. These programs not only offer exceptional services to counties but are also important to the long term success of CSAC FC.

### **CSAC Finance Corporation Five Year Plan**

The CSAC FC Board of Directors met in September to set out goals for the future, and review our existing and new programs.

Specifically, in September, our board meeting format will be somewhat different than in past meetings. Because it had been over 5 years since our last strategic visioning session, a large part of our meeting and discussion was focused on the development of a 5 year business plan. We will share that plan at our next Board of Director's meeting, however, in the meantime it is important to note that our Board has 2 vacancies for a county agency or department head. If you know anyone who is interested please contact us.



### **The Corporate Associates Program**

The Corporate Associates program is mid-way through the fiscal year with support from 70 partners across three levels. Staff has secured 3 additional Platinum partners as of this report. **Alight** (Keith Rahn), **Invoice Cloud** (Patty Melton), and **Qlik** (Scott Morris and Courtney Hastings) have now joined and have been with us at the Annual meeting.

Our partners have been looking forward to interacting with you at this year's Annual meeting. As the new year approaches, our partners will continue to reach out in hopes of engaging you and your staff in business conversations. Thank you again for your willingness to meet with our Corporate Associates.

The most updated Corporate Associates roster is attached.

For more information on CSAC Finance Corporation please visit our website at: ([www.csacfc.org](http://www.csacfc.org)) call us at (916) 650-8137 or email Alan Fernandes ([alan@csacfc.org](mailto:alan@csacfc.org)), or Jim Manker ([jim@csacfc.org](mailto:jim@csacfc.org)).



### Mission Statement:

To provide a broad array of finance, investment, insurance and purchasing services to benefit California counties and related public agencies.

## Commitment & Priorities

# “Dedicated to the Business of Improving Public Services for Counties and Their Constituents”



1100 K Street, Suite 101 \* Sacramento, CA 95814 [www.csacfc.org](http://www.csacfc.org)



**Supervisor Leonard Moty, President**  
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**Alan Fernandes, Chief Executive Officer**  
alan@csacfc.org or 916.650.8175



Alan Fernandes  
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Jim Manker  
Director of Business Development  
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(916)650-8107

The CSAC Finance Corporation offers value-added products and services to California’s counties, their employees and retirees as well as other forms of local government. Our programs are designed to assist county governments in reducing costs, improving services, and increasing efficiency. Our offerings provide the best overall local government pricing and the revenue generated by the CSAC Finance Corporation supports CSAC’s advocacy efforts on behalf of California’s counties.

### Business Program Summary

#### Financing

**CSCDA** Cathy Bando [www.cscda.org](http://www.cscda.org)



The California Statewide Communities Development Authority (CSCDA) was created in 1988, under California’s Joint Exercise of Powers Act, to provide California’s local governments with an effective tool for the timely financing of community-based public benefit projects. Currently, more than 500 cities, counties and special districts have become Program Participants to CSCDA – which serves as their conduit issuer and provides access to an efficient mechanism to finance locally-approved projects. CSCDA helps local governments build community infrastructure, provide affordable housing, create jobs, make access available to quality healthcare and education, and more.

#### Deferred Compensation

**Nationwide** Rob Bilo [www.nrsforu.com](http://www.nrsforu.com)



The Nationwide Retirement Solutions program is the largest deferred compensation program in the country for county employees. In California, over 65,000 county employees save for their retirement using this flexible, cost-effective employee benefit program. This program is the only one with a national oversight committee consisting of elected and appointed county officials who are plan participants. Additionally, an advisory committee comprised of California county officials provides additional feedback and oversight for this supplemental retirement program. Currently 32 counties in California have chosen Nationwide to help their employees save for retirement.

#### Investing

**CalTRUST** Laura Labanieh [www.caltrust.org](http://www.caltrust.org)



The Investment Trust of California (CalTRUST) is a JPA established by public agencies in California for the purpose of pooling and investing local agency funds - operating reserves as well as bond proceeds. CalTRUST offers the option of five accounts to provide participating agencies with a convenient method of pooling funds - a liquidity fund, a government fund, a short-term, and a medium-term, and a new ESG compliant money market fund. Each account seeks to attain as high a level of current income as is consistent with the preservation of principle. This program is a great option to diversify investments!

#### Property Tax Payment Portal

**Easy Smart Pay** Alan Fernandes [www.easysmartpay.net](http://www.easysmartpay.net)



East Smart Pay is a product of Smart Easy Pay, a corporation formed by the CSAC Finance Corporation to help residents throughout California streamline their property tax payments. Through the Easy Smart Pay platform residents can pay their property taxes in installments via ACH or credit card with preferred processing fees. This program is currently being used in San Luis Obispo County, Kings County, Solano County and Yolo County.

Cyber Security and Technology



**Synoptek**

Eric Westrom

[www.synoptek.com](http://www.synoptek.com)

The CSAC FC and Synoptek have partnered to offer a human firewall training program and fraud assessment. The human firewall program is a training program whereby a comprehensive approach is initiated that integrates baseline testing, using mock attacks, engaging interactive web-based training, and continuous assessment through simulated phishing attacks to build a more resilient and secure organization. Synoptek offers a wide range of security technology offerings to aid your county in remaining vigilant and secure.

Revenue Collection



**CaITRECS**

Jim Manker

[www.csacfc.org](http://www.csacfc.org)

The CSAC FC has joined with NACo FSC to develop the California Tax Recovery and Compliance System (CaITRECS) program to help counties collect outstanding debts in a timely, cost-effective manner. The debt offset service allows counties and other local government to compile and submit their delinquencies for offset against pending state personal income tax refunds and lottery winnings

Cannabis Compliance



**CCA**

Greg Turner

[www.cca.ca.gov](http://www.cca.ca.gov)

The California Cannabis Authority is a Joint Powers Authority established by county governments to develop and manage a statewide data platform. The platform will assist local governments that are regulating commercial cannabis activity by consolidating data from different channels into one resource to help local governments ensure maximum regulatory and tax compliance. In addition, the platform can help to facilitate financial services to the cannabis industry by linking willing financial institutions with interested businesses, and by providing critical data to ensure that all transactions and deposits are from legal transactions.

Information & Referral Services



**211 California**

Christy Stutzman

[www.211california.org](http://www.211california.org)

The CSAC FC manages 211 California which is a network of the 211 systems throughout California. These critical agencies serve county residents by providing trusted connectivity to community, health, and social services. During times of disaster and recovery, 211 organizations are vital to assist residents find critical services and information.

Discounted Prescription Drugs



**Coast2CoastRx**

Jim Manker

[www.coast2coastrx.com](http://www.coast2coastrx.com)

The Coast2Coast Discount Prescription Card is available at no-cost to the county or taxpayers and will save county residents up to 75% on brand name and generic prescription drugs. The Coast2Coast program is already being used by over 35 counties in California. Not only does it offer savings to users, your county will receive \$1.25 from Coast2Coast for every prescription filled by a cardholder

Agenda Management System



**CSBA GAMUT**

Andrea Johnson

<https://www.csba.org/gamut>

CSAC FC has partnered with the California School Board Association (CSBA) to bring the GAMUT platform to California Counties and other public agencies that allows for a virtual meeting minutes record keeping that conforms with the Brown Act. Agencies are able to use this simple yet robust software for meetings and policies as well as provide immediate public access and translates in more than 100 languages. The platform incorporates the needs of a virtual meeting environment with online voting and remote board access. Agencies can purchase the entire suite or select the module that best suits their governance team's needs.

Business Intelligence Services

**Procure America**

Todd Main

[www.procureamerica.org](http://www.procureamerica.org)

Procure America provides its clients with analytics and strategies that result in greater performance at lower costs. By leveraging decades of industry experience, Procure America generates an average savings of 34%, all while increasing operational efficiency, vendor accountability, and service levels. Procure America's experts have deep, industry-specific experience and will analyze all aspects of the supplier relationship-contractual, operational and invoice compliance. Knowledge, information and focus delivers results

Employee Health and Wellness Solutions

**Optum Rally**

Jennifer Schlecht

[www.optum.com](http://www.optum.com)

Optum aspires to improve experiences and outcomes for everyone we serve while reducing the total cost of care. For individuals and families, Optum provides health care services, pharmacy services and health care financial services. For organizations, Optum provides business services and technology to health plans, providers, employers, life sciences and government.

Liquidity Management Services

**CashVest by Three + One**

Garrett MacDonald

[www.threepusone.us](http://www.threepusone.us)

CashVest® provides liquidity analysis and FinTech data services for counties and other public entities. This program is a new opportunity to help manage your organization's funds as a revenue-generating asset, identify the current marketplace value of your cash, and use time horizon data to maximize the value of all your financial resources.

Financial Management Services

**Treasury Curve**

Chase Broffman

[www.treasurycurve.com](http://www.treasurycurve.com)

Treasury Curve was founded by a team of financial and technology innovators all-too-familiar with the pain treasury professionals face each day: How to efficiently manage both cash and investments, maximize idle cash and ensure compliance within strict company guidelines. The result is a total solution designed to help you optimize your treasury, while giving you precious time back to optimize other areas in your finance and treasury areas.

Surplus Auction System

**Public Surplus**

Chase Broffman

[www.publicsurplus.com](http://www.publicsurplus.com)

Public Surplus is the best government surplus auction system available. Find great deals on heavy equipment, cars, buses and even airplanes. This system was created with unique capabilities specifically for public agencies, making it much more than an auction site. The services we offer to both buyers and sellers is of the highest quality with a strong focus on customer care.



**CSAC Finance Corporation**

**Board of Directors**

- Leonard Moty**, Shasta County – President
- Graham Knaus**, CSAC – Vice President
- Jim Erb**, Kings County – Treasurer
- Ryan Alsop**, Kern County
- Lisa Bartlett**, Orange County
- Vernon Billy**, Public Member
- Richard Forster**, Amador County
- Elba Gonzalez-Mares**, Public Member
- Susan Muranishi**, Alameda County
- Billy Rutland**, Public Member

**Staff**

- Alan Fernandes**, Chief Executive Officer
- Jim Manker**, Director of Business Development
- Christy Stutzman**, Operations Manager
- Sendy Young**, Executive Assistant
- Chase Broffman**, Member Services Associate



## **PLATINUM Partners (as of 12.1.2021)**

### **1. Alliant Insurance Services, Inc.**

Nazi Arshi, Senior Vice President  
1301 Dove St. Suite 200  
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[www.alliant.com](http://www.alliant.com)

### **2. Anthem Blue Cross**

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[Michael.prosio@anthem.com](mailto:Michael.prosio@anthem.com)  
[www.anthem.com](http://www.anthem.com)

### **3. Alight**

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### **4. AT&T**

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### **5. Baron & Budd**

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### **8. CalTRUST**

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### **10. CGI**

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### **11. Chevron**

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**12. Coast2Coast Rx**

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**13. DLR Group**

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**14. Dominion Voting Systems**

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**16. Election Systems & Software**

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**17. Enterprise Fleet Management**

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**18. Hanson Bridgett LLP**

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Samantha Wolff, Partner  
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**19. Healthnet**

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**20. IBM**

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**22. Invoice Cloud**

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**23. Kaiser Permanente**

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**24. Nationwide**

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**25. NextEra Energy**

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**26. OMNIA Partners**

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**27. OpenGov**

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**28. Pacific Gas & Electric Company**

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**29. Peraton**

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**30. PRISM**

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**31. Procure America**

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**32. Qlik**

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**33. SiteLogIQ**

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**34. Southern California Edison**

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**35. Synoptek**

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**36. UnitedHealthcare/Optum**

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[www.optum.com](http://www.optum.com)

**37. Vanir Construction Management, Inc.**

Bob Fletcher, Vice President of Business  
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**38. Wellpath**

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**39. Western States Petroleum Association**

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**40. Zencity**

Assaf Frances, Director of Urban Policy &  
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## **GOLD Partners**

### **1. Airbnb**

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**WHO?** YOUR COUNTY

**WHAT?** REGULATE AND TAX CANNABIS

**WHEN?** NOW

**HOW?** JOIN JPA

**WHY?** SB 398 - DEMAND FOR SERVICES



*Easy Smart Pay*<sup>TM</sup>

**Who?** *Your county*

**What?** *Automated Monthly Property Tax Payments*

**When?** *Before April 2022*

**How?** *Pass Board Resolution*

**Why?** *SB 675 - Demand For Services*

December 2, 2021

**TO:** CSAC Board of Directors

**FROM:** Manuel Rivas, Jr., Chief Executive Officer  
Chastity Benson, Director of Operations & Educational Services  
Ryan Souza, Program Director, CSAC Support HUB for Criminal Justice Programming

**SUBJECT: California Counties Foundation Report**

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The California Counties Foundation (Foundation) is the non-profit foundation of CSAC that houses the CSAC William “Bill Chiat” Institute for Excellence in County Government, the CSAC Support Hub for Criminal Justice Programming, and manages charitable contributions and grants to improve educational opportunities for county supervisors, county executives, administrators, and senior staff. The update below provides a brief overview of current Foundation activities.

**Winter-Spring 2022 Course Schedule.** Registration for the Institute’s Winter-Spring session will open on December 10, 2021. The first class will occur on January 6, 2022, in Mendocino County. Given the success of our online courses and the many requests to continue offering virtual classes, in January we will offer a hybrid schedule of courses that will include both in-person and on-line class offerings throughout the state. Our goal is to provide our participants an opportunity to choose which course style – online or in-person – matches their preferred learning style and schedule. Popular courses such as Talent Development and Succession Planning, Intergenerational Leadership, and the History of Financing California Counties, and available for enrollment in various formats. For more information, including registration details, please visit [www.csacinstitute.org](http://www.csacinstitute.org).

**County Campuses.** The Alameda County cohort will complete their program in mid-December. Average attendance for the Alameda County satellite campus is 55 participants. The next Alameda cohort will begin in March 2022. The Mendocino/Lake County cohort participants are halfway through their 10-class series. This county campus has also enjoyed an average enrolment of 55 participants per class. To date, both campuses have operated 100% online. However, if county guidelines permit, both campuses will meet in-person beginning January 2022. The Institute will open new campuses in Solano County and Fresno County in January 2022.

**So you want to be the CAO Executive Leadership Program.** Plans are underway to host our next Executive Leadership Program, *So you want to be the CEO*. The program has been re-designed and will now include two in-person sessions and three virtual sessions over the course of four months. Veteran Institute faculty member Rich Callahan is working closely with Chastity Benson to curate a leadership program that offers attendees the opportunity to explore leadership skills and practices required of executives as they consider transitioning from senior managers to chief executive officers. The curriculum design will include feedback from current and retired CEOs, as well as County Supervisors. Additional information will be available in January 2022, including registration details.

**NACo Professional Development Academy Partnership.** The Foundation has partnered with the National Association of Counties (NACo) Professional Development Academy (PDA) to enhance our educational programming and allow us to offer their High-Performance Leadership Academy (HPLA). We are pleased to announce that the inaugural California cohort of the CSAC High Performance Leadership Academy began on September 13, 2021, with 77 participants! We will offer a second California cohort in

the winter of 2022. HPLA will also offer a leadership development program for newly elected county officials in January 2022. This program will allow newly elected county officials the opportunity to become better leaders while building a national network of colleagues. You can learn more at [www.naco.org/skills](http://www.naco.org/skills).

### **CSAC Support Hub for Criminal Justice Programming**

There are four primary grant agreements under the CSAC Support Hub for Criminal Justice Programming. These grants are provided by:

- The Laura and John Arnold Foundation,
- The Pew Charitable Trusts, and
- The Blue Shield of California Foundation (two grants).

Both the Laura and John Arnold Foundation and the Pew Charitable Trusts grants focus on continuing, expanding, and sustaining previous work between the Support Hub for Criminal Justice Programming and local counties to improve data-driven and evidence-based practices through the Support Hub's [Strategic Framework](#). These grants were set to expire in 2021, but with the continuation of the pandemic, some grant-related convening work and site visits were reduced, allowing for no-cost time extensions on both grants through the end of March 2022.

The final two grants provided by The Blue Shield of California Foundation have helped create and fund the CSAC Initiative on Improving Domestic Programs and Systems. The initial grant has helped support the implementation of [AB 372](#), which became effective on July 1, 2019. CSAC co-sponsored this legislation, which allowed six counties (Napa, San Luis Obispo, Santa Clara, Santa Cruz, Santa Barbara, and Yolo) to pilot alternative interventions, creating an opportunity for change to stop future incidents of domestic violence. This legislation required that alternative programs meet specific conditions, including that the pilot counties perform risk and need assessments and that programs include components that are evidence-based or promising practices, as defined in the legislation.

Most recently, the Blue Shield of California Foundation provided an expansion grant to help continue to understand and drive positive change in the field of domestic violence programming.

### **Strategic Framework Grant Operations**

In addition to direct technical assistance provided, the Support Hub continues engagement on several fronts within counties. In November of 2021, the Support Hub released an online survey to all seminar participants to gather feedback on the Support Hub work, including delivery of the seminar series, technical assistance, and Strategic Framework understanding and engagement. This survey will be used to guide future technical assistance and funding requests, including potentially changing engagement levels, the delivery model, and seminars that are of most interest to counties.

### **County Collaboration and Site Visits**

Beginning in October 2021, the CSAC Support Hub began small-scale, informal, in-person meetings to provide an opportunity for counties to have face-to-face discussions between the Support Hub and leaders in each partner county. Discussions have included County Community



Corrections Partnership work/priorities, general policy discussions around criminal justice and closely intersecting programming, and the sustainment of Support Hub assistance and county work being done.

*Initiative on Improving Domestic Violence Programs and Systems Operations*

Following the AB 372 Legislation implementation, the Support Hub immediately began collaborating with local counties and stakeholders on the development and future implementation of this legislation. This work initially included convening various strategy meetings with the pilot counties and finalizing the development of a new domestic violence analytical tool created to help counties determine the efficacy of alternate interventions. In addition, collaboration and data-synthetization have continued within the Support Hub and the pilot counties.

In early 2021, the Support Hub, using data from pilot counties, published the [Year 1 Legislative Report](#) and is currently working on the Year 2 Legislative Report with an anticipated release in early January 2022.

Presently, the Hub is finalizing a report brief to be released in November 2021 on how to better integrate behavioral health services into domestic violence treatment in California and is working on grant expansion opportunities that will begin ramping up in early 2022. Finally, the Support Hub is holding a pilot county webinar in late November 2021 to discuss and champion the incredible county work and begin planning for grant expansion.

*A Look Ahead*

The Support Hub is exclusively funded through grants and is provided as a free resource to county partners. The Support Hub plans to continue seeking opportunities for additional funding in the 2022 calendar year, hoping to continue and expand the critical work in counties around improving criminal justice programs related to Strategic Framework components.

Recent discussions have included pursuing bridge funding, funding additional counties, offering different framework components, or potential expansion into juvenile justice program development. To aid in these future opportunities and continue solidifying the assistance provided to counties, the Support Hub has partnered with the California Policy Lab located at the University of California, Berkley. This partnership (pending future funding) is designed to continue direct technical assistance while allowing counties to voluntarily participate in data analyses, data dashboards, and localized research.

The Support Hub remains enthusiastic about assisting forward-thinking counties to improve their criminal justice programming through evidence-based and data-driven decision-making and is incredibly proud to partner with California Counties on this incredible challenging but critical work.



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Sonoma County

**1st Vice President**

Ed Valenzuela  
Siskiyou County

**2nd Vice President**

Chuck Washington  
Riverside County

**Past President**

Lisa A. Bartlett  
Orange County



**EXECUTIVE DIRECTOR**

Graham Knaus

December 2, 2021

TO: CSAC Board of Directors

FROM: Manuel Rivas, Jr., Deputy Executive Director of Operations and Member Services  
Jenny Tan, Senior Manager of Public Affairs and Member Services

**SUBJECT: Public Affairs and Member Services Report**

The second half of 2021 sustained the drum beat of support, advocacy, and precision as CSAC’s Communications team continued to engage and enhance member services while also testing new marketing strategies across platforms. The planning and management of the 127<sup>th</sup> Annual Meeting in Monterey County also consumed time and energy while providing opportunities for the Communications team to further connect members, services, and staff while keeping the health and safety of all participants top of mind.

Key components of the Communications work include:

**EARNED MEDIA**

News Releases: CSAC has written and distributed 7 news releases from July 1 – November 11, including applauding [the Government’s 100% reimbursement of Project Roomkey](#) and the [Broadband Bill signed by Governor Newsom](#).

Media Inquiries: In the same period of time, CSAC recorded a total of 36 media mentions and 16 media inquiries, including from outlets such as Capitol Public Radio and the Associated Press. This is a higher number of mentions and inquiries than in previous pre-COVID years and speaks to the quality and depth of relationships and knowledge staff have with the media.

Bulletin & Blog: The CSAC Bulletin continues to be a reliable source of information, with 190 articles written from July 1 - November 11. In addition, members have conveyed positive feedback on the updated layout, which reorganized content based on engagement.

The Blog has also undergone a recent renovation. Staff have been strategically curating pieces that tell the County Story from the various voices that support and govern these communities. From acts of kindness between [Rikuzentakata and Del Norte County](#) as told by Supervisor Howard to [reconnecting with the State legislature](#) as written by a CSAC Legislative Analyst, the Blog reflects a more purposeful and diverse County story, fostered by the [2022 Strategic Communications Vision and Goals document](#) laid out by staff during the October Executive Committee Meeting.



## SOCIAL MEDIA

In September, the Communications Team drafted CSAC's first ever [Social Media Plan](#) to provide better direction to staff, strategies on building a social media following, and online stakeholder engagement. The Communications team has been testing various frequencies, schedules, texts, and topics on social media to assess reach, identify gaps, and improve engagement. This started in September 2021 and will continue at least through the end of the calendar year. CSAC continues to post about topics such as state and federal advocacy, bills, and county achievements.

From July 1 - October 31, 2021, CSAC's Twitter account received 648,000 views including 24,883 profile visits and 8,969 engagements. CSAC's Facebook account received 26,321 views and 4,781 engagements in the same time frame. The most-viewed post on Twitter occurred on September 4, 2021 about a local artist giving Caldor Fire victims healing through artwork (14,716 views). For Facebook, the most-viewed post was on July 1, 2021 congratulating the counties of Placer, Santa Clara, San Mateo, and Marin for being on a top 50 list of healthiest communities in America (3,324 views).

## SPOTLIGHTING OUR MEMBERSHIP

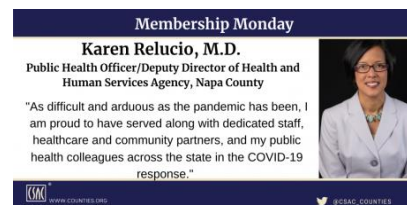
CSAC continues to spotlight members through [Profiles in Leadership](#) and [Membership Monday](#). Similarly with the Blog, staff have refined and improved internal processes to curate narratives that better tell the County story and member accomplishments.

As of July 1, 2021, 18 county staff from 13 rural, suburban, and urban counties have been profiled, including county supervisors, department heads and more.

**Challenge Awards:** Judging for the 2021 Challenge Awards was completed right before the Annual Meeting in mid-November. This year was record breaking with 430 entries. Overall, 52 programs from 22 different Counties are being recognized. Some highlights include:

- 3 Innovation Awards: Madera, Orange and Sonoma Counties
- Top recipients include:
  - Los Angeles County – 10 awards: 5 Challenge and 5 Merit
  - Nevada County – 4 awards: 1 Challenge and 3 Merit
  - Riverside County – 4 awards: 2 Challenge and 2 Merit
  - San Bernardino County – 3 awards: 3 Merit
  - San Diego County – 4 awards: 2 Challenge and 2 Merit
  - Ventura County – 3 awards: 1 Challenge and 2 Merit

Overall, 6 rural, 9 suburban, and 7 urban Counties will receive awards. CSAC would like to thank the judges, who invested their time and energy, for reviewing the historic number of entries. A big thank you also goes to all the Counties who entered this year and showcased the significant work Counties have undergone this past year. A special thanks to the California Counties Foundation Team for managing the submission and evaluation process



and to the judges who invested considerable time reviewing the entries, including CSAC Board Members Supervisors Virginia Bass (Humboldt), Leonard Moty (Shasta), and Craig Pedersen (Kings).

## **VIDEO AND GRAPHICS**

The CSAC Communications team drafted a [Mixed Media Retention Plan](#) to manage and organize the Association's vast media library, which will help to:

- Create/Maintain a digital CSAC Historical Library that is streamlined and efficient;
- Increase the Association's video use and retention through creating a robust media archive;
- Deliver forward-thinking service and economical storage for our vital data; and
- Provide a crucial Member Service by creating an archive of their work with CSAC that we are able to share with them and they are able to share with their constituents.

This Plan answers the questions of what to keep, for how long, and where it will be stored.

Since July 1, 2021, more than 40 videos and 300 graphics have been made by staff and the number continues to grow with the addition of the Annual Meeting.

## **MEETINGS**

The Annual Meeting has been a high priority for staff as they diligently planned, organized, and completed a bevy of tasks, including elevating the health and safety measures at the conference to not only include signs, free face masks, and video reminders, but also requiring mandatory masking and proof of a COVID vaccine or negative test from all participants. As a result, staff promptly found a local vendor named SimpliGov to create the [CSAC COVID-19 Pre-Verification Portal](#), an easy-to-submit and verify website to temporarily house and quickly scrub sensitive health data. Working with the CSAC Finance Corporation, staff also found a sponsor for free, rapid antigen testing to further enhance health accessibility at the Annual Meeting.

As of November 11, 571 people registered for the Annual Meeting and more than 300 people have pre-verified their vaccine or testing records through the Portal. Keynote speakers included author and certified Dare to Lead™ facilitator Jackie Freiberg, author of The Lighthouse Effect Steve Pemberton, and San Joaquin County native and former NASA astronaut José Hernández. In addition, NACo's 1st Vice President Denise Winfrey and the Monterey County Board of Supervisors welcomed attendees during Tuesday's General Session while Speaker of the House Nancy Pelosi expressed her honor and gratitude by video for receiving a Distinguished Service Award.

In addition to the Annual Meeting, the Communications staff have hosted 5 webinars since July 1 for partners and staff with a total of 1,106 registrants. Topics included [AB 832 Tenant Protections and Rental Assistance](#), [What Counties need to know to support the Afghan arrivals](#) and [CETF's Resource Guide for Public Officials](#). Staff most recently hosted the [IHSS Training webinar](#) on November 4 in partnership with the California Welfare Directors Association of California and California Association of Public Authorities that had 261 attendees.

## **MOVING FORWARD**

In addition, staff have drafted CSAC's [Strategic Communications Vision and Goals](#) and [Communications Priorities](#) for 2022 that will focus on enhancing advocacy, boosting engagement, telling the County Story, and maximizing momentum to better educate, engage and streamline efforts moving forward for the next 1-2 years.

Multiple projects are in the queue to help elevate CSAC's Communications, including the Driven to Serve campaign, which will be refreshed and reclaimed to help showcase the various departments, positions, and leaders at the County level. The public and our stakeholders need to continually deepen their understanding of what Counties do – including the people and the efforts required to sustain and improve County programs and resources. Driven to Serve will provide Counties with attractive and modern graphics, videos, and flyers and showcase the critical work being done by Counties and the value of local governance.



**CSAC/COUNTY COUNSELS' ASSOCIATION  
LITIGATION COORDINATION PROGRAM**

*34 YEARS OF SERVICE TO COUNTIES*

**CSAC Litigation Coordination Program**

**2021 Annual Report**

Prepared by Jennifer Henning, Litigation Coordinator

The Litigation Coordination Program is sponsored by the California State Association of Counties (CSAC) and is administered by the County Counsels' Association of California. The Program is directed by a Litigation Overview Committee, consisting of county counsels representing all areas of the state, in conjunction with a Litigation Coordinator with offices adjacent to CSAC in Sacramento. This report is prepared for presentation to the CSAC Board of Directors at the CSAC Annual Meeting held in Monterey County on December 2, 2021. It describes the activities of the Program for 2021, its 34th year of service to counties. Amicus case summaries are provided to CSAC Board members at their regular Board meetings.

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Vice-Chair: Sarah Carrillo, Tuolumne  
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and Coordinator, Litigation Coordination Program, and  
Laura E. Hirahara, Associate Counsel

## ACKNOWLEDGEMENTS

The Litigation Overview Committee wishes to acknowledge the help of numerous County Counsels and their deputies throughout the state who have contributed their efforts to the Litigation Program. Distinguished members of the private bar have also graciously prepared, on a pro bono basis, amicus letters and briefs on CSAC's behalf. All court filings are available on CSAC's website at: <http://www.counties.org/esac-litigation-coordination-program>. **A complete list of the attorneys who drafted the amicus briefs for the cases described in this Report is at Page 6.** In addition to that list, there are many others who contributed time performing research, reviewing draft briefs, and preparing letters to the court. The Committee also acknowledges the League of California Cities' Legal Advocacy Committee and staff, particularly **Corrie Manning, Alison Leary, Harveen Gill and Janet Leonard**, and **Arthur Wylene** at the Rural County Representatives of California for their cooperation in the cases in which cities and counties share a common interest. The support of CSAC's leadership and staff in referring and consulting on cases is also greatly appreciated.

### I. SUMMARY OF LITIGATION PROGRAM ACTIVITIES

#### A. PROGRAM CASES

ACTIVITY	<u>Closed Cases</u>	<u>Open Cases</u>	TOTALS
	Nov. 2020-Oct. 2021	As of Nov. 2021	
<b>Coordinated</b>	0	1	1
<b>CSAC <i>Amicus</i></b>	24	52	76
<b>Monitor &amp; Alert</b>	9	19	28
<b>2021 TOTALS</b>	33	72	105
<b>INFORMATION ONLY: (Cases Noted in Monthly Updates to County Counsels)</b>			217

**B. COUNTIES RECEIVING AMICUS SUPPORT IN 2020-2021 OPEN AND  
CLOSED LITIGATION COORDINATION PROGRAM CASES**

CSAC is honored to have supported the following members counties through its  
Litigation Coordination Program by filing amicus letters or full amicus briefs in cases  
that closed this year or are currently pending:

Alameda  
Butte  
Contra Costa  
Inyo  
Kern  
Los Angeles (9 Cases)  
Monterey (2 Cases)  
Napa  
San Benito  
San Bernardino (2 Cases)  
San Diego (3 Cases)  
San Francisco (4 Cases)  
San Luis Obispo  
Santa Clara  
Sonoma (2 Cases)  
Stanislaus (2 Cases)  
Yuba



## **C. DESCRIPTION OF ACTIVITIES**

The Litigation Overview Committee considers all requests for CSAC amicus participation. A total of 47 amicus requests were considered by the LOC since the last Annual Report. Each case requires extensive review and analysis by Committee members. The Committee also provides guidance to CSAC on legal issues of significance that are not in active litigation. For the Board's information, a description of the Litigation Coordination Program's activities is provided below. Please note that this report was assembled in early-November 2021, and by the time this report is provided to the Board of Directors at the CSAC Annual Meeting, additional developments will most certainly have occurred. County Counsels are informed of such developments as they occur. Readers of this report are encouraged to contact their County Counsel for more information.

### **Cost Effective Service:**

Counties, along with all local public entities, are facing extraordinary challenges to their ability to fund the services they provide. The Litigation Coordination Program is one way that counties may work together to save costs. The information provided to county counsels through this program and through the County Counsels' Association's other activities makes it possible for counties to have accurate, up-to-date information at a reasonable cost.

### **Coordinated Cases:**

The Litigation Coordination Program grew out of the efforts in the late 1980's to defend tax cases in which all or most counties were named defendants in their individual trial courts. The defense of statewide cases is stronger and costs are much lower when counties work together, sharing information and effort, and providing a united front. Court resources are used more efficiently as well. Few cases qualify for coordination, but those that do frequently constitute a significant share of the Program's effort.

### **Support Provided:**

Some cases involve multiple counties, but are not formally coordinated through the Litigation Coordination Program. In these cases, the Program is able to assist by providing support to the counties through such means as organizing conference calls about the cases, facilitating the exchange of motions and responsive pleadings, and coordinating court appearances. The support provided by the Program in this type of multi-county is incredibly effective, and saves all counties involved time and money in defending the actions. As this report is being prepared, the Litigation Program is providing support for a coordinated tax matter pending in San Francisco Superior Court.

### **CSAC *Amicus* (“Friend of the Court”) Cases:**

Cases that have been referred to the Litigation Overview Committee (“LOC”) for amicus support come from a variety of sources including county counsels, private counsel, and agencies and organizations working in public law. Those cases in which counties have a clear and unified interest are recommended by the LOC to CSAC for amicus participation. Amicus letters and briefs are generated within the program by staff or members of county counsels’ offices, or are written by volunteer private counsel. In addition, there are opportunities to join in filings submitted by other groups with similar interests such as the League of California Cities. Because counties are involved in such a wide range of activities, litigation involving counties necessarily covers almost every conceivable area of the law. The program has won the recognition of the appellate courts as the voice of counties by maintaining a consistent high quality of effort and appearing only in cases of genuine importance to counties statewide.

### **Monitor and/or Alert:**

Cases in which counties do not have similar interests or which, for a variety of reasons, the LOC has determined do not merit full program support are monitored. Information on such cases is distributed through “Litigation Alerts” and “Litigation Updates” sent to all county counsels. The program provides technical support to counties wishing to participate as amicus where CSAC is not involved.

### **Cases Noted:**

Each year courts decide hundreds of cases affecting public entities. It is important that county counsels keep up to date on the latest decisions. The program prepares monthly “Litigation Updates” to help to identify new decisions and track the progress of cases. Cases are often brought into the program for monitoring or amicus support through this identification process. These updates are also provided to the CSAC legislative staff, and the Litigation Coordinator will highlight for staff the cases that may have an impact on CSAC’s legislative efforts.

**The Litigation Coordination Program gratefully acknowledges  
the following attorneys for their contributions in preparing the *amicus* briefs  
filed on behalf of CSAC this year:**

<p><b><i>Alameda County Superior Court v. County of Alameda</i></b> Jennifer B. Henning California State Association of Counties Sacramento</p>	<p><b><i>Ballinger v. City of Oakland</i></b> Brendan Darrow Matthew Siegel Berkeley City Attorney’s Office Berkeley</p>
<p><b><i>Bezis v. City of Livermore</i></b> Javan Rad Pasadena City Attorney’s Office Pasadena</p>	<p><b><i>Busker v. Wabtec</i></b> Lann G McIntyre Lewis Brisbois Bisgaard &amp; Smith LLP San Diego</p>
<p><b><i>California Water Impact Network v. County of San Luis Obispo</i></b> Laura E. Hirahara California State Association of Counties Sacramento</p>	<p><b><i>Chevron USA v. County of Monterey</i></b> Sean B. Hecht UCLA Law School Los Angeles</p>
<p><b><i>Chicken Ranch Rancheria of Me-Wuk Indians v. Newsom</i></b> Laura E. Hirahara California State Association of Counties Sacramento</p>	<p><b><i>Chinese Theatres</i></b> Walter J. DeLorrell, III San Diego County Counsel’s Office San Diego</p>
<p><b><i>City of Los Angeles v. County of Inyo</i></b> Jennifer B. Henning California State Association of Counties Sacramento</p>	<p><b><i>City of Pismo Beach v. Pacific Harbor Homes</i></b> John A. Castro Santa Clara County Counsel’s Office San Jose</p>
<p><b><i>Coast Community College District v. Commission on State Mandates</i></b> Jennifer B. Henning California State Association of Counties Sacramento</p>	<p><b><i>Conservatorship of E.B. (Public Guardian of Contra Costa County v. E.B.)</i></b> William C. Sias Los Angeles County Counsel’s Office Los Angeles</p>

<p><b><i>Conservatorship of K.P. (Public Guardian of the County of Los Angeles v. K.P.)</i></b>  Nicole M. Misner  Sacramento County Counsel's Office  Sacramento</p>	<p><b><i>Contra Costa County Fire Protection District v. Public Employment Relations Board</i></b>  Jonathan V. Holtzman  Arthur A. Hartinger  Ryan P. McGinley-Stempel  Renne Public Law Group  San Francisco</p>
<p><b><i>Coston v. Stanislaus County</i></b>  Peter Miljanich  Solano County Counsel's Office  Fairfield</p>	<p><b><i>Daly v. Board of Supervisors of San Bernardino County</i></b>  Stephanie L. Safdi  Karun A. Tilak  Santa Clara County Counsel's Office  San Jose</p>
<p><b><i>Hill RHF Housing Partners v. City of Los Angeles</i></b>  Kevin D. Siegel  Burke, Williams &amp; Sorensen, LLP  San Francisco</p>	<p><b><i>Howard Jarvis Taxpayers Assn v. County of Yuba</i></b>  Michael Colantuono  Colantuono, Highsmith &amp; Whatley, P.C.  Los Angeles</p>
<p><b><i>In re Caden C. (San Francisco Human Services Agency v. C.C.)</i></b>  Tahra Broderson  San Diego County Counsel's Office  San Diego</p>	<p><b><i>In re Christopher L. (Los Angeles County Department of Children and Family Services v. Carlos L)</i></b>  Johannah L. Hartley  Santa Barbara County Counsel's Office  Santa Barbara</p>
<p><b><i>In re D.P. (Los Angeles County Department of Children and Family Services v. T.P.)</i></b>  Laura E. Hirahara  California State Association of Counties  Sacramento</p>	<p><b><i>Jacks v. City of Santa Barbara</i></b>  Meghan A. Wharton  San Diego City Attorney's Office  San Diego</p>
<p><b><i>Kaanaana v. Barrett Business Services</i></b>  Claire Collins  Lewis Brisbois Bisgaard &amp; Smith LLP  Los Angeles</p>	<p><b><i>LA Alliance for Human Rights v. City of Los Angeles</i></b>  Caleb C. Wolanek  Maynard Cooper &amp; Gale, P.C.  Birmingham, AL</p>

<p><b><i>Mann v. City of Sacramento</i></b>  Lee H. Roistacher  Dean Gazzo Roistacher LLP  Solana Beach</p>	<p><b><i>Mays v. Dart</i></b>  Gregory C. Champagne  St. Charles Parish Sheriff's Office  Luling, LA</p>
<p><b><i>Miner's Camp v. Foresthill Public Utility District</i></b>  Michael Colantuono  Colantuono, Highsmith &amp; Whatley, P.C.  Los Angeles</p>	<p><b><i>New Harvest Christian Fellowship v. City of Salinas</i></b>  Victoria Wong  San Francisco City Attorney's Office  San Francisco</p>
<p><b><i>Newsom v. Superior Court</i></b>  Stephanie Safdi  Santa Clara County Counsel's Office  San Jose</p>	<p><b><i>Old East Davis Neighborhood Association v. City of Davis</i></b>  Adam W. Hofmann  Hanson Bridgett LLP  Sacramento</p>
<p><b><i>People v. Wheeler</i></b>  Jeffrey V. Dunn  Best Best &amp; Krieger LLP  Irvine</p>	<p><b><i>Prang v. Amen Family Trust</i></b>  Jennifer B. Henning  California State Association of Counties  Sacramento</p>
<p><b><i>Ray v. County of Los Angeles</i></b>  Jennifer B. Henning  California State Association of Counties  Sacramento</p>	<p><b><i>Riopel v. County of San Benito</i></b>  Daphne Anneet  Burke, Williams &amp; Sorensen  Los Angeles</p>
<p><b><i>R.J. Reynolds Tobacco Co. v. County of Los Angeles</i></b>  Joelle Lester  Mitchell Hamline School of Law  Columbus, OH</p>	<p><b><i>San Francisco Bay Area Renters Federation v. City of San Mateo</i></b>  Arthur J. Wylene  Rural County Representatives of California  Sacramento</p>
<p><b><i>Sandoval v. County of San Diego</i></b>  Jennifer B. Henning  California State Association of Counties  Sacramento</p>	<p><b><i>Santa Clara Valley Water District v. San Francisco Bay Regional Water Quality Control Board</i></b>  Kathryn Oehlschlager  Downey Brand, LLP  San Francisco</p>
<p><b><i>Southwest Regional Carpenters v. City of Los Angeles</i></b>  Whitman F. Manley  Remy Moose Manley LLP  Sacramento</p>	<p><b><i>State of New York v. U.S. Dept. of Homeland Security</i></b>  Danielle L. Goldstein  Los Angeles City Attorney's Office  Los Angeles</p>

<p><b><i>Tansavatdi v. City of Rancho Palos Verdes</i></b>  Adam W. Hofmann  Hanson Bridgett LLP  Sacramento</p>	<p><b><i>Tekoh v. County of Los Angeles</i></b>  C. Harker Rhodes IV  Kirkland &amp; Ellis LLP  Washington, D.C.</p>
<p><b><i>Texas v. United States (California)</i></b>  Lorraine Van Kirk  Santa Clara County Counsel's Office  San Jose</p>	<p><b><i>Williams v. County of Sonoma</i></b>  Jennifer B. Henning  California State Association of Counties  Sacramento</p>
<p><b><i>Yellowstone Women's First Step House v. City of Costa Mesa</i></b>  Rachel Lerman  Barnes &amp; Thornburg LLP  Los Angeles</p>	<p><b><i>Zolly v. City of Oakland</i></b>  Lutfi Z. Kharuf  Best Best &amp; Krieger  San Diego</p>



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## Update on Activities December 2021

Local government plays an integral part in shaping a thriving community. That's why ensuring that local government leaders have the best resources, connections, and knowledge available is essential for their success. With a 65-year history of serving the needs of local governments in California, the Institute for Local Government (ILG) supports city, county and special district officials in tackling the state's most pressing and evolving issues.

Close alignment with our three affiliates – CSAC, the League of California Cities and the California Special Districts Association (CSDA) – is critical to our success. Together with our local government partners, ILG maintains continued engagement with local leaders that affords us the opportunity to empower and educate them with real-world expertise.

We are a mission-driven nonprofit organization that is also non-partisan. And -- since ILG is not focused on advocacy -- we have the flexibility to serve as an objective third-party convener that helps cities, counties, and special districts navigate complex issues crossing multiple local and state agencies.

To learn more about our programs and resources, visit [www.ca-ilg.org](http://www.ca-ilg.org), or connect with us through our [newsletter](#) or social media through [Facebook](#), [Twitter](#), or [LinkedIn](#).

### Connect with ILG at the Annual Meeting

ILG is looking forward to seeing you all at the CSAC Annual Meeting in Monterey! We're hosting a booth in the Expo Hall so please stop by to connect with the ILG team and learn more about our current projects and upcoming trainings. Also, please join the ILG team at the awards breakfast on Thursday morning to honor Alameda County who will be receiving a Beacon Spotlight Award and a Leadership and Innovation Award.

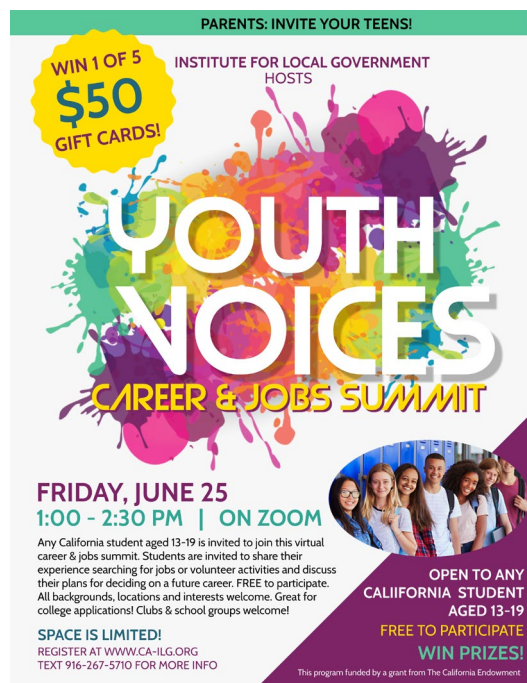
### NEW! Leadership Training for Elected Officials

December 6 & 13, 5:00-7:30pm  
Being an elected official in local government is not an easy task. To navigate the shifting landscape of local government leadership, elected officials must be equipped to lead through changing, and often challenging, times. The post-pandemic recovery will require local leaders to address significant challenges and make difficult decisions about how best to allocate scarce resources and prioritize, or reprioritize, local initiatives. Local agencies cannot

effectively address such challenges without a strong foundation of good government — trust, accountability, responsiveness and transparency. That foundation is threatened when leaders are not able to work together in a collaborative way. Now is the ideal time to ensure that your agency’s foundation is solid. One of the ways to do this is through trainings like ILG’s new “Level Up Your Leadership” virtual training exclusively designed for elected and appointed local government leaders. This interactive training will help participants master the art of public service by equipping them with practical tools and strategies to govern more effectively and better engage with their fellow electeds, agency staff and the community. Learn more and register here: [www.ca-ilg.org/levelupleadership](http://www.ca-ilg.org/levelupleadership)



## ILG Developing Next Generation Recruitment Toolkit for Local Govs



### Toolkit: Building a Workforce of the Future: Youth Engagement Toolkit for Local Gov’t

ILG is excited to have received a grant from the California Endowment to develop a recruitment toolkit for local governments seeking to attract and retain the next generation of its workforce. To develop the toolkit, ILG worked closely with students, young professionals, youth development experts, local government leaders and marketing professionals. ILG hosted a variety of focus groups, workshops, listening sessions, and other activities to gather input from key stakeholders to inform the resource. The digital toolkit will be available late this year and will be free to download.

## Planning and Housing Resources

### Webinar Series - Tackling California’s Housing Crisis

California’s housing crisis is growing. To help city and county leaders better navigate complex housing issues in their communities, ILG launched a free, eight-part webinar series featuring subject matter experts on land use and housing, legal regulations and parameters and community engagement. The series is providing information and best practices, facilitating discussion, and answering questions to help local governments better address housing issues in our communities. The series, which kicked off in April, has recently wrapped up and has seen significant participation from local agency leaders. Below is a list of the webinars in the series and recordings:



- Exploring New Housing Laws and Ordinances - [access the recording and slide deck here.](#)
- Rental and Mortgage Assistance, Tenant Protection and Other Tools to Support Residents During the COVID-19 Pandemic - [access the recording and slide deck here.](#)
- Effective Leadership in Housing and Development – [access the recording and slide deck here.](#) *(Sincerest thanks to Graham Knaus for providing welcoming remarks on the webinar.)*
- Equity in Housing: Meeting and Exceeding California's Fair Housing Requirements - [access the recording and slide deck here.](#)
- Strategies to Engage Your Community on Housing Issues – [access the recording and slide deck here.](#)
- Climate-Resilient Land Use & Housing Policies - [access the recording and slide deck here.](#) *(Thank you to CSAC President Supervisor James Gore for participating in the panel discussion and sharing his experience with wildfire and resiliency.)*
- Housing Strategies to Help Address the Homelessness Crisis - [access the recording and slide deck here.](#)
- New Housing Laws, Programs and Funding - [access the recording and slide deck here.](#) *(Thank you to Chris Lee for sharing his expertise and responding to a multitude of questions on recent legislation.)*

**TACKLING CALIFORNIA'S HOUSING CRISIS**  
NEW WEBINAR SERIES FOR LOCAL GOVT

**ABOUT THE SERIES**  
California's housing crisis is growing. While local governments do not build housing units, local officials play an integral role in land use and housing decisions that set the stage for housing development. This series will help city and county leaders better navigate complex housing issues. Experts will tackle timely topics like land use and housing, local regulations and parameters and community engagement.

**FREE REGISTRATION!**

This webinar is hosted by ILG in partnership with

**NEXT SESSION...**  
**EQUITY & HOUSING**  
**Meeting & Exceeding California's Fair Housing Requirements**  
California has a commitment to fair and equal housing. That commitment was reinforced by the passage of AB 686 requiring public agencies to administer housing and community development programs in a way that furthers fair housing. This webinar will provide an overview of the fair housing laws, strategies to implement/address these requirements and the intersection between fair housing and larger socio-economic, equity and environmental justice issues.

**THURSDAY, JULY 1**  
**2:00 PM**

Register online at [www.CA-ILG.org](http://www.CA-ILG.org)

### Planning Commissioners Handbook Update and Training

ILG is in the process of updating our flagship Planning Commissioners Handbook. The popular handbook is being updated for accuracy and relevance and will also be reflective of the emerging needs around the housing crisis, equity and justice, sustainability, resilience, and a number of other topics that have become front and center for local governments.

To ensure this is a useful and comprehensive resource, ILG developed a working group of subject matter experts, planning commissioners, elected officials, nonprofit partners, and state and local agencies to update the handbook. The handbook will cover such topics as the role of a planning commissioner and how to hold effective meetings, as well as the planning framework, housing law and policies, environmental issues, legal and fiscal considerations, public participation, a planning glossary, and more. ILG expects to have an online resource and downloadable pdf available by the end of the year.

In conjunction with this update, ILG will also be designing and hosting a series of regional Planning Commissioner trainings. Those trainings are expected to begin Spring 2022 and continue throughout the year.

Contact Melissa Kuehne ([mkuehne@ca-ilg.org](mailto:mkuehne@ca-ilg.org)) or Karalee Browne ([kbrowne@ca-ilg.org](mailto:kbrowne@ca-ilg.org)) for more information about ILG's housing work.

### 2021 Webinars and Trainings

ILG continues to provide timely training and webinars for our local government partners. Since the September Board meeting, ILG has hosted the following sessions:

## Equitable Funding Strategies for Local Government: Centering Equity and Engagement in Public Agency Budgeting and Funding Allocations

Equity is a top concern for local governments everywhere, particularly for leaders of diverse communities who are striving to increase participation from historically disadvantaged populations. Developing policies and programs that achieve equitable outcomes can be a challenge. This is especially true when it comes to budgeting and fund allocation processes with programs like the American Rescue Plan Act (ARPA). Many local agencies are wondering how to design a process that centers equity and authentically engages the diverse populations most in need of local government services. In this webinar thought leaders and local agency practitioners shared best practices and examples of how local governments are operationalizing equity discussions to better engage residents in critical steps of public decision-making. [Access the slide deck and recording here.](#)



## New Webinar Series - Leading Local



2020 was fraught with unprecedented challenges ranging from a global pandemic to extreme natural disasters to a divisive and polarizing election cycle. Local government leaders are being asked to step up in entirely new ways. How can they serve as role models for their communities and their peers in these ever-changing times?

LEADING LOCAL is a thought leadership forum from ILG that is focused on addressing complex topics and issues local government leaders face. Session topics covered a wide range of issues and challenges like leading through conflict, civility and ethics, building personal resilience and more. All LEADING LOCAL sessions are specially curated with content for elected officials and staff at California cities, counties and special districts.

ILG hosted the first webinar in the series in March, “The Role of Local Government in Times of Crisis,” which featured four local government icons discussing how best to tackle topics like social justice, equity, COVID response, and the growing polarization in our communities. The second session “Addressing Hate Crimes” covered how local leaders can tackle complicated issues like race-based violence and hate crimes. Attendees heard from elected officials and non-profit leaders about how they are navigating the complexity of this topic and gained timely tips about how to #stopAAPIhate, discuss discrimination, and do more than just issue a public statement.

In August, ILG hosted two sessions – one on “Bridging Divides” and one that tackled “Reopening Anxiety” and the best way for local leaders to address the personal and professional challenges of pandemic recovery. In October, we hosted a conversation with California 100 and Institute for the Future that introduced attendees to the new and evolving field of futures thinking. In November, we hosted a roundtable discussion on “Operationalizing Equity,” which featured local governments sharing their approach to equity including representatives from Mono County and Monterey County. The webinar provided the opportunity for attendees to connect with each other to share ideas, challenges and successes about their equity journeys. [Find out more.](#)

## TIERS Public Engagement Training



ILG held two successful TIERS Public Engagement Trainings in a new virtual format. The sessions took place in September and November and included participants from Solano County, San Mateo County, Sacramento County and Alameda County. We will share information about future trainings in the coming months. Visit [www.ca-ilg.org/TIERS](http://www.ca-ilg.org/TIERS) for more information.

## Congratulations to the 2021 Beacon Award Winners

The year, ILG had the pleasure of honoring Alameda County with a Platinum Level Beacon Spotlight Award for Agency Greenhouse Gas Emission Reductions, and a Leadership and Innovation Award for Cross-Agency Collaboration in Climate and Adaptation.

For a full list of the 2021 awardees and to find out more visit: [www.ca-ilg.org/BeaconProgram](http://www.ca-ilg.org/BeaconProgram).



## Cross-promoting CSAC

ILG is proud of our affiliation with CSAC and we highlight it as often as possible through all our communication channels. In addition to monthly CSAC content in our e-newsletter, we actively promote CSAC programs and activities on social media.

We also look for opportunities to highlight county efforts through CSAC's *The County Voice*. The ILG team is currently finalizing blog posts focusing on Riverside County's Youth in Government Program and Alameda County's sustainability efforts.

## ILG Board Meetings

ILG's Board of Directors met on August 20 to hear financial and program updates. The final Board meetings of the year will take place on November 22 and December 20 to discuss planning and budget for 2022.

# California State Association of Counties

## 2022 Calendar of Events

### JANUARY

- 17 Martin Luther King, Jr. Day
- 27 CSAC Executive Committee Meeting | Sacramento

### FEBRUARY

- 1 – 4 Executive Committee Leadership Forum | San Diego
- 12 – 16 NACo Legislative Conference | Washington DC
- 21 Presidents Day

### MARCH

- 3 CSAC Board of Directors Meeting | Sacramento
- 23 CSAC Executive Committee Meeting | Los Angeles (*Wednesday afternoon meeting*)
- TBA CSAC Regional Meeting | TBA

### APRIL

- 1 Cesar Chavez Day (observed)
- 7 - 8 CSAC Finance Corp. Spring Meeting | Napa County
- 20 - 21 CSAC Legislative Conference | Sacramento
- 21 CSAC Board of Directors Meeting | Sacramento

### MAY

- 18 – 20 Western Interstate Region (WIR) Conference | Anchorage, Alaska
- 30 Memorial Day

### JUNE

- 20 Juneteenth (observed)
- TBA CSAC Regional Meeting | TBA

### JULY

- 4 Independence Day
- 21 - 24 NACo Annual Conference | Adams County - Aurora, Colorado

### AUGUST

- 11 CSAC Executive Committee Meeting | Sacramento

### SEPTEMBER

- 1 CSAC Board of Directors Meeting | Sacramento
- 5 Labor Day
- TBA CSAC Regional Meeting | TBA

### OCTOBER

- 12 - 14 Executive Committee Retreat | TBA
- 10 Indigenous Peoples Day

### NOVEMBER

- 11 Veterans Day
- 14 - 18 CSAC 128<sup>th</sup> Annual Meeting | Orange County
- 17 CSAC Board of Directors Meeting | Orange County
- 24 - 25 Thanksgiving Holiday

### DECEMBER

- 7 - 9 CSAC Officers Retreat | TBD
- 26 Christmas Day (observed)

Updated 11.21.21